



**INDUSTRY  
ASSOCIATIONS  
CLIMATE REVIEW  
2024**



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## Executive Summary

In 2024, ENGIE reaffirmed its commitment to aligning its external advocacy with the goals of the Paris Agreement while ensuring coherence with its internal climate strategy and evolving business portfolio. As part of this commitment, the Industry Associations Climate Review 2024 provides a transparent assessment of ENGIE's membership in 27 key industry associations across the globe.

The Group continues to reduce its greenhouse gas emissions—notably by achieving a 43% share of renewables in its energy mix—and has strengthened its climate strategy, approved by 96.9% of shareholders in April 2025. ENGIE targets a 55% GHG reduction by 2030 and aims for Net Zero Carbon by 2045 across scopes 1, 2, and 3, in line with a “well below 2 °C” pathway certified by the SBTi. Through its best efforts, the Group also strives to contribute to the 1.5 °C objective of the Paris Agreement.

The 2024 review represents a step forward in scope and rigor, building on enhanced methodology and alignment criteria benchmarked against IPCC guidance. Each association is assessed for its support of climate science, the Paris Agreement, and other relevant ENGIE policy positions. For the first time, climate adaptation is fully integrated into the Group's climate strategy, and ENGIE continues to embed CO<sub>2</sub> budgets and carbon intensity criteria into investment decisions.

The assessment methodology classifies associations into three categories: aligned, partially aligned, and misaligned. In 2024, no associations were found to be misaligned. Three were partially aligned, and engagement strategies have been deployed to encourage progress. ENGIE prioritizes dialogue and constructive influence, and where misalignment persists, it may reduce its participation or reassess its involvement over time.

Changes in ENGIE's portfolio led to the withdrawal from several associations, particularly in Australia, following divestments and strategic pivots in hydrogen, electric mobility, and energy services. Similarly, associations deemed too narrow in scope, highly national, or not materially relevant were excluded from the review.

ENGIE has also expanded the scope of the 2024 review, adding four new associations with relevance to the Group's global footprint, including organisations in South Africa, the United States, and internationally. The report continues to evolve in transparency and completeness, providing a dynamic and realistic view of ENGIE's climate advocacy landscape.

ENGIE's climate advocacy is governed by a robust Code of Conduct on Lobbying, ensuring that all lobbying activities—direct or indirect—reflect its Paris-aligned positions and high ethical standards. Transparency is reinforced through publicly available responses to public consultation, clear governance processes, and external reporting aligned inspired by best practices—such as those set by InfluenceMap—while this report represents ENGIE's own assessment.

Going forward, ENGIE will continue to update this review annually, refining its methodology and responding to developments in climate policy, business priorities, and stakeholder expectations.

# History



ENGIE's corporate evolution mirrors the transformation of the European and global energy landscape. The Group was created in 2008 through the merger of Gaz de France (GDF) and SUEZ, combining public utility roots with expertise in environmental services. GDF, founded in 1946, became a limited liability company in 2004 and was listed publicly in 2005. SUEZ, established through the 1997 merger of Compagnie de Suez and Lyonnaise des Eaux, had grown into an international utility player. Their merger laid the foundation for GDF SUEZ, which expanded. In 2015, the Group rebranded as ENGIE.

**In 2020 ENGIE adopted its *raison d'être*: to act to accelerate the transition towards a carbon-neutral economy through reduced energy consumption and more environmentally friendly solutions.** Since then, the company has undergone a profound shift in its portfolio and positioning, divesting from coal and non-core assets and committing to Net Zero Carbon by 2045.

# Organisation

ENGIE's organisational design has been reshaped to fully operationalise its climate ambition and embed its *raison d'être* across all activities. Recently, the Group adopted a matrix structure centred on four Global Business Units (GBUs):

- Renewable & Flex Power,
  - Networks,
  - Local Energy Infrastructures,
  - and Supply & Energy Management,
- with a dedicated entity for nuclear operations.

These GBUs are accountable for both financial and decarbonisation performance, aligning the Group's industrial strategy with its emissions roadmap. Core functions (ESG, finance, digital, HR) are regionalised across four global hubs—Europe (excluding France), North America, South America, and Asia-Middle East-Africa—ensuring consistent implementation and adaptability across geographies.

The organisational model is also supported by strong governance: climate issues are embedded from the Board of Directors to the operational level, with the Group ESG function playing a pivotal role in steering progress.

In line with the commitment made at the 2022 General Meeting, ENGIE put its updated Climate Strategy to a shareholder vote in 2025, securing even stronger support on climate matters than before. The new strategy clarifies how each GBU's operational decisions directly support Group-wide emissions and avoided-emissions targets. It also introduces intermediate checkpoints for 2035 and 2040, reflecting ENGIE's leadership among utilities in long-term climate planning. This integrated organisational and climate governance model ensures the Group stays on course to deliver on its Net Zero ambition—and to lead the energy transition by example.



# Climate Strategy

ENGIE's climate engagement is grounded in its strategic objective to align its activities with the goals of the Paris Agreement—limiting global warming to well below 2°C and, through its best efforts, contributing to the 1.5°C trajectory. **This ambition is inseparable from the Group's raison d'être: to act to accelerate the transition to a carbon-neutral economy.** In line with this purpose, ENGIE has committed to reaching Net Zero Carbon emissions across scopes 1, 2, and 3 by 2045, aiming for at least a 90% absolute reduction in greenhouse gas emissions from 2017 levels. Residual emissions will be neutralized through internal absorption initiatives and verified carbon removals, in compliance with the ten principles of the Integrity Council for the Voluntary Carbon Market, including transparency, additionality, and permanence. **The Group's decarbonization pathway was certified in 2023 by the Science Based Targets initiative (SBTi) as consistent with a "well below 2°C" trajectory, and further strengthened in 2024 with upgraded interim targets for 2030, 2035, and 2040,** and deeper integration of climate performance into governance and financial planning. By 2024, this trajectory had been further clarified and enhanced with new intermediate milestones and more granular integration into business governance.

ENGIE's decision not to adopt the SBTi's 1.5°C-aligned trajectory under its current power sector guidance is a deliberate and publicly reasoned choice. While the Group's certified target of "well below 2°C" exceeds required emissions reductions—ENGIE aims for a 66% cut between 2017 and 2030, versus the SBTi's minimum of 55%—formal 1.5°C alignment would require a 78% drop in emissions intensity from electricity generation. ENGIE determined that achieving such a reduction within that timeframe would necessitate the accelerated closure or sale of gas-fired power assets that are essential to the resilience of the European energy system. The Group instead prefers to retain these assets and aims at decarbonizing them through technologies such as biomethane, carbon capture, and hydrogen. This approach balances ambition with system reliability and maintains ENGIE's ability to contribute actively to a secure and just energy transition.

Structured around mitigation, adaptation, and implementation, ENGIE's strategy ensures that its long-term climate goals are embedded across all levels of the organization.

The Group's mitigation roadmap is defined by a detailed operational plan that targets its largest sources of emissions while ensuring continued service reliability. ENGIE has committed to exiting coal by 2025 in continental Europe and by 2027 globally, while increasing its installed renewable and storage capacity to 95 GW by 2030. The climate plan also targets 20 TWh of distributed local energy production, 10 TWh of biomethane production by 2030, and 4 GW of installed hydrogen production capacity by 2035.

Compared to the 2023 disclosures, which focused primarily on mitigation through renewable development and coal phase-out, the 2024 update broadens the scope to include systematic climate adaptation. **For the first time, adaptation to climate risks is fully integrated into ENGIE's climate strategy.** Annual climate risk assessments are now conducted at all operational sites, and resilience considerations are embedded from the earliest stages of projects design. These measures mark a maturation of ENGIE's approach, recognizing that mitigation and adaptation must be pursued in parallel as climate risks intensify globally.



# Transparency



ENGIE's transparency on climate issues has likewise evolved. In 2023, the company emphasized **stakeholder dialogue and internal governance structures**, particularly the role of the Ethics, Environment and Sustainable Development Committee of the Board. **In 2024, these mechanisms are more explicitly linked to concrete tools: the introduction of CO<sub>2</sub> budgets across Global Business Units, the integration of carbon constraints into the Medium-Term Plan, and an investment review process that now systematically accounts for emissions intensity. This deeper institutionalization of climate criteria reflects ENGIE's ongoing effort to turn high-level commitments into operational controls.**

Furthermore, ENGIE has reaffirmed its commitment to transparency through **financial alignment**. Between 2025 and 2027, it expects to invest €21–24 billion in growth capital expenditures, 82% of which are projected to be aligned with the EU taxonomy. This level of taxonomy-aligned CAPEX represents not only a regulatory milestone but also an important signal to investors and stakeholders regarding the credibility of ENGIE's transition plan.

The governance model supporting this transformation has also evolved. While climate-related goals were already part of executive incentive structures in 2023, the 2024 update extends this approach **by explicitly linking the variable remuneration of the CEO and Executive Committee to the reduction of emissions from energy production and commodity sales.** In addition, 5,000 employees benefit from long-term incentive schemes based on the company's carbon footprint, illustrating a broad internalization of climate accountability.

Since 2022, ENGIE's **Global Public Affairs Department has coordinated policy engagement across industry associations to ensure alignment with the Paris Agreement.** This climate-aligned organisational framework is not static; it undergoes rigorous review and transparent oversight on an annual basis.

# Code of conduct for Climate advocacy

ENGIE's approach to climate advocacy is premised on the belief that its external engagements must reflect the same ambition and coherence that guide its internal decarbonization strategy. In all its editions of the Industry Associations Climate Review (this one included), the Group commits to ensuring that its lobbying activities and industry association memberships tend to align with the goals of the Paris Agreement. However, the methodology and depth of analysis presented in these two years show a clear evolution.



## CODE OF CONDUCT ON LOBBYING

ENGIE's lobbying activities are grounded in full alignment with the **Paris Climate Agreement**, its corporate purpose (enshrined in the bylaws), and the highest standards of transparency and ethics. As a global energy-transition leader present in jurisdictions from the EU to Australia, the Group ensures that every advocacy effort reflects its climate commitments and is visible to the public.

ENGIE maintains mandatory listings on all relevant transparency registers—like **the EU Transparency Register, Australia's Commonwealth Register of Lobbyists, the U.S. Lobbying Disclosure Act registry, and France's Haute Autorité pour la Transparence de la Vie Publique (HATVP)**—so that any stakeholder can verify who is engaging on its behalf and under what mandate. On its corporate website, ENGIE also publishes its principal policy positions and updates, reinforcing public access to its Paris-aligned advocacy stance.

Under its January 2017 Code of Conduct on Lobbying (updated March 2023), ENGIE defines lobbying as the systematic promotion and defence of its entities' interests by informing government bodies—such as members of Parliaments, central administrations and local authorities—about its technical expertise, values, businesses and services. Every lobbyist, whether an ENGIE employee or an accredited external adviser, must clearly declare they are “acting on behalf of ENGIE” or “supporting a professional association of which ENGIE is a member,” **and must ensure their interventions advance positions consistent with the Paris Agreement's objective to limit global warming.**

To prevent any form of undue influence, the Code strictly prohibits active or passive corruption, influence-peddling, and the offering or acceptance of advantages beyond token hospitality in compliance with ENGIE's Gift, Hospitality & Technical Trip Policy. Lobbyists are required to perform conflict-of-interest checks—escalating any doubts to their manager

or the Ethics & Compliance Officer—and must appear on the registers of every organization where they lobby, adhering to those bodies' own codes of conduct and regulations.

Financial support for events or symposiums is conditioned on a formal partnership agreement that specifies transparency safeguards and commitments to Paris-aligned outcomes. Internally, the Public Affairs Department coordinates ENGIE's lobbying actions in France, with EU institutions; in other regions, dedicated local teams work in close collaboration with the Public Affairs Department to advance the same Paris-anchored positions.

**Oversight of these activities is exercised by ENGIE's Board of Directors through its Ethics, Environment and Sustainable Development Committee**, which reviews register entries, activity logs and any ethical incidents twice yearly. All lobbyists undergo regular training on legal requirements, ENGIE's ethical principles (integrity, loyalty, respect) and the specific obligations of the Paris Agreement. Any breach of this Code may be reported—confidentially or anonymously—via ENGIE's whistleblowing system, with findings escalated to the Ethics Committee for corrective action.

Through this comprehensive framework—integrating transparency registers, public disclosures, and robust ethical and governance mechanisms—**ENGIE ensures its external engagements not only promote its business interests but also steadfastly uphold and advance the objectives of the Paris Climate Agreement.**

## PUBLICATION OF EU PUBLIC CONSULTATION RESPONSES

For instance, adhering to a “public-first” principle, ENGIE submits formal responses to the European Commission's public consultations via the “Have Your Say” portal. Position papers, statements and answers to the consultation are published in full and remain permanently available on the Commission's website. This open-access approach enables citizens, NGOs and market participants to review ENGIE's official stance on pending legislative proposals, reinforcing accountability through transparency of content.

## ETHICS RULES ON POLITICAL PARTY ENGAGEMENT

When liaising with political parties or their representatives, ENGIE adheres to both its internal Ethics Charter. Key safeguards include:

- Zero political funding: ENGIE refuses to finance any political activity, even where legally allowed.
- Conflict-of-interest screening: Lobbyists must verify they hold no concurrent public office or vested interest that could compromise impartiality.
- Annual ethics audit: The Compliance Office audits all party interactions, reporting findings to the Ethics, Environment and Sustainable Development Committee for remedial action if needed.

## GOVERNANCE AND CONTINUOUS IMPROVEMENT

Oversight of all advocacy practices is centralized within ENGIE's Board of Directors via its Ethics, Environment and Sustainable Development Committee. This body reviews transparency register entries, published consultation responses, and ethics audit findings on a semi-annual basis. Furthermore, **ENGIE commits to updating its Industry Associations Climate Review annually—or sooner if significant shifts occur—to maintain alignment with evolving climate policy goals and stakeholder expectations.** Through these layered transparency and ethics mechanisms, ENGIE ensures its external engagements not only mirror but reinforce the integrity of its internal decarbonization strategy.

# ENGIE Climate-related policy and advocacy position

## PARIS AGREEMENT

ENGIE supports the Paris Agreement's objective of limiting average global temperature increases. For ENGIE, this trajectory relies on three objectives for 2030 on GHG emissions reduction, relating to energy production and the use of sold products. ENGIE's climate strategy includes a commitment to reach Net Zero GHG emissions, by 2045, across all three scopes.

The Group has implemented an ambitious transition plan to mitigate climate change, aiming to ensure that our strategy contributes to the energy transition, limiting global warming to 1.5 °C in accordance with the Paris Agreement, through our best efforts.

Since 2017, the Group has already reduced its greenhouse-gas emissions by more than 40 % across its entire footprint. With the 2024 update, ENGIE has refreshed its 2030 ambition to target a 55 % reduction in total GHG emissions (scopes 1, 2 & 3) versus 2017—capping absolute emissions between 120 and 140 Mt CO<sub>2</sub>e by 2030—and confirms its Net Zero Carbon goal for 2045, underpinned by in-house carbon absorption and high-integrity removal credits.

## CLIMATE SCIENCE

ENGIE recognizes the relationship between human activity and climate change as a fact, and the Intergovernmental Panel on Climate Change (IPCC) as the primary source of information on climate change.

In 2024, global warming exceeded 1.5 °C above pre-industrial levels for the first time, underscoring the urgency of both mitigation and adaptation measures.

## RELIABLE AND AFFORDABLE ENERGY

ENGIE supports an affordable and resilient approach of decarbonization, without compromising on targets. ENGIE supports the access-to-energy industry framing and standards in terms of quality and customer protection.

To deliver on this, ENGIE will align its capital expenditures: between 2025 and 2027, the Group plans €21–24 billion of growth CapEx—of which at least 82 % is expected to

be EU-taxonomy aligned—thereby ensuring investments serve both affordability and emissions-reduction objectives.

## DEVELOPMENT OF RENEWABLE ENERGIES

ENGIE is strongly committed to developing renewable energies (electricity and gases) and invests to increase their share in the energy mix to facilitate the transition towards low-carbon economies. A very significant acceleration in the growth of renewable energies, notably electric (wind and solar power), is essential to reach (European) climate targets and limit costs.

ENGIE strongly advocates for the development of biogas, green and low-carbon hydrogen to accelerate the path to net-zero carbon and decarbonize gas assets.

ENGIE supports investments in energy infrastructures that facilitate the transportation and distribution of biogas and hydrogen, and natural gas as a “transition fuel” needed to achieve climate and energy objectives.

By 2030, ENGIE aims to deploy 95 GW of renewable and storage capacity, produce 20 TWh of local green power and 10 TWh of biomethane, connect 50 TWh of biomethane to French networks, and by 2035 install 4 GW of hydrogen production capacity.



## ENERGY SYSTEM INTEGRATION

ENGIE recognizes energy system integration as a key element for energy systems optimization and decarbonization. ENGIE believes that the alliance between the electron and the molecule is the answer for an affordable and reliable energy transition. ENGIE recognizes natural gas as a “transition fuel” and an enabler in the transition to a lower greenhouse-gas future. It supports the integration of renewable electricity as well as green and low-carbon gases.

## DISTRIBUTED ENERGY INFRASTRUCTURE AND RELATED ENERGY-EFFICIENT SERVICES

ENGIE promotes the role of sustainable district heating and cooling, distributed generation, low-carbon mobility, low-carbon cities, and public lighting in order to foster reductions in energy consumption, energy efficiency and the greening of customers' energy consumption.

By 2030, ENGIE targets 10 000 km of electricity transmission network and 300 TWh of electricity sales (B2B and B2C), ensuring that distributed infrastructure underpins broader system decarbonization.

## CARBON PRICING

ENGIE advocates for robust carbon pricing policies and mechanisms that would allow investments in low-emissions technology, reduction of energy consumption and energy efficiency.

As part of its Net Zero trajectory, ENGIE will implement internal carbon absorption actions and deploy carbon-removal credits that adhere to the Integrity Council's ten principles—especially transparency, additionality and permanence.



**Catherine MacGregor**  
Chief Executive Officer,  
ENGIE

By ramping up our renewable capacity—from offshore wind to solar and battery storage—and forging global partnerships, we're cementing ENGIE's leadership in the clean energy transition and keeping us firmly on a well-below-2 °C pathway.

These updates ensure that ENGIE's policy statements reflect its strengthened 2030 milestones, rigorous investment alignment, and the dual focus on mitigation and adaptation articulated in the 2024 Climate Strategy.

# Methodology

## DISCLAIMER

In all editions of the Industry Associations Climate Review –including this one–ENGIE reaffirms its commitment to aligning its lobbying activities and industry association memberships with the goals of the Paris Agreement, while also ensuring coherence with its own decarbonisation trajectory and business priorities. As a utility committed to a just and ambitious energy transition, ENGIE supports the objectives of the Paris Agreement and has set a clear path toward decarbonisation.

## ASSESSMENT METHODOLOGY

The 2024 review established a transparent classification of industry associations into three categories: aligned, partially aligned, and misaligned.

**The methodology applied in the 2024 edition was more formalized and evidence-based.** A standardized questionnaire was distributed to the company's representatives in each association, and data collection covered publicly available materials, such as position papers and press statements. Where association positions were unclear, ENGIE initiated direct dialogues to clarify alignment with the Paris Agreement and its own climate policy. **This qualitative enrichment of the methodology contrasts with earlier versions, which were more dependent on external databases and secondary sources.**

This year's review marks also a further step forward in transparency and analytical depth, with a stronger focus on key climate-active associations to which ENGIE belongs. The report distinguishes between associations that are broadly aligned with our values and policy priorities—even if not fully aligned with the Paris Agreement in some areas—and those where more significant divergences exist. Where ENGIE is itself not fully aligned on a specific issue, we do not expect associations to take positions we have not yet adopted internally. A detailed association-by-association assessment is provided in the appendix.

As a core criterion for Paris Agreement alignment—tending toward 1.5 °C and now achieving well-below 2 °C—ENGIE's science-based GHG emission reduction targets are set accordingly. To underpin this, we conduct an annual self-assessment of our internal climate policy engagement activities, complementing the broader climate governance framework outlined in ENGIE's 2024 Universal Registration Document, particularly within its transition plan.

## IDENTIFICATION OF THE ASSOCIATIONS

ENGIE holds corporate memberships in hundreds of industry associations worldwide—ranging from broad, multi-sector organizations to highly specialized coalitions focused on specific issues, operating at global, regional, national or local levels.

**In this report, we highlight only those bodies whose remit intersects directly with the energy sector and whose policy work has a material bearing on climate-related public decisions.** Specifically, we prioritize associations active in energy and climate policy debates and select for disclosure those where our Engagement Intensity reaches at least 40 percent. Trade groups whose activities are confined to technical standards or operational best practices, without meaningful climate-policy advocacy, are excluded from this review.

We further exclude any association of which an independent ENGIE subsidiary is itself a direct member.

## APPROACH TO ADDRESSING MISALIGNMENT WITH THE PARIS AGREEMENT

In light of ENGIE's vision to align with a well-below 2 °C trajectory, we now benchmark both direct and industry-association engagements against external scientific authorities—most notably the IPCC—rather than relying solely on our own top-line positions. When we identify any misalignment with our well-below 2 °C objective, we first inform the association and engage in constructive dialogue. These observations are raised during internal coordination meetings and factored into our ongoing engagement strategy. If significant misalignment persists without improvement, ENGIE may reconsider its level of involvement or publicly distance itself, with participation reviewed over the following year.

## CHANGES IN SCOPE FROM 2023 REVIEW

In this year's edition, we have decided to include four additional industry associations of which ENGIE is a member. This reflects the progressive expansion of our reporting to better capture the full scope of our global activities. These additions also respond to recent assessments by Climate Action 100+ and InfluenceMap, which led us to broaden the scope of the review. Their inclusion is part of our ongoing efforts to enhance transparency, improve the relevance of our reporting, and align it more closely with our strategic priorities.

This approach allows us to showcase the work of key associations, underline their contributions to the energy transition, and strengthen the partnerships we consider important.

Separately, ENGIE also decided to withdraw from a number of associations in 2024. These decisions reflect changes in our business portfolio which led to a natural reprioritisation of involvement in related associations. Further details on these withdrawals are provided in the section below.

## OUT-OF-SCOPE ASSOCIATIONS

ENGIE has formally ended its membership with the **Consumer Goods Forum (CGF)** and confirms that there are no ongoing or residual activities associated with this organisation. As there are no plans to re-engage with CGF in the future, this association should be removed from the current reporting perimeter.

In 2024, ENGIE made the decision to cease the activities of its electric vehicle charging subsidiary, EVBox, as part of a broader portfolio refocusing. ENGIE previously held a membership in **ZETA (Zero Emission Transportation Association)** through its shareholding in EVBox. Following the sale of EVBox, ENGIE is no longer a member of the association.

As a result of changes in our business portfolio in Australia, ENGIE also withdrew from several local associations. These include the **Australian Hydrogen Council**, the **Energy Efficiency Council**, and the **Electric Vehicle Council**. With these areas no longer part of our strategic focus in the country, continued membership in the related associations was no longer justified.

Compared to last year, we have refined the scope of associations covered in this report. We chose not to assess or mention certain organisations that are highly national in scope, very specific in focus, or relatively small in influence. This includes, on a non-exhaustive basis, associations such as EFIEG, EASE, EGEC, Estela, as well as national energy associations like Energy UK, Evolen, France Hydrogène, France Mobilité Gaz, France Industrie, and Instituto Acende Brasil. These entities are considered less material from a global perspective, either due to ENGIE not holding direct membership, their limited reach, or because their priorities are already represented through larger, international organisations—such as Hydrogen Europe, Eurogas, or BusinessEurope—where ENGIE is engaged.

In line with EU Directive 2009/73/EC's unbundling requirements, ENGIE established Gaz Réseau Distribution de France (GRDF) on 1 January 2008 as

a fully owned but functionally independent subsidiary with its own regulatory obligations. **Because GRDF's industry-association memberships—including GD4S—relate solely to its operational responsibilities and not to ENGIE's corporate lobbying or advocacy, they are excluded from ENGIE's Industry Associations Climate Review.**

## NEW ASSOCIATIONS IN SCOPE

This year, we decided to expand the scope of our assessment to include four additional associations. The objective was to ensure closer alignment between the associations reviewed and ENGIE's operational footprint and strategic priorities. In particular, it was appropriate to incorporate key organisations at the international, South African, and American levels—regions where ENGIE maintains an active presence and engages regularly with stakeholders. This adjustment allows for a more representative and relevant evaluation of the Group's external engagements.

In South Africa, ENGIE is a member of **SAWEA** (South African Wind Energy Association) and **SANEA** (South African National Energy Association). It was considered relevant to include these associations in the 2024 edition of the report, in order to better reflect ENGIE's regional activities and engagements.

At the international level, ENGIE remains a member of **IETA** (International Emissions Trading Association), recognising its role in supporting the optimisation of carbon markets and the trading of greenhouse gas (GHG) emission reductions.

In the United States, ENGIE maintains a supporting membership with the **Fuel Cell and Hydrogen Energy Association (FCHEA)**, where our involvement plays a minor but ongoing role. This membership reflects ENGIE's continued interest in hydrogen production, storage, and distribution in this country.

As of 2023, it is worth recalling that ENGIE's former representative in China continues to serve as the Overseas Representative in Paris for the **European Union Chamber of Commerce in China**, in a personal (intuitu personae) capacity. Since the reorganisation of ENGIE's international activities, which began on 1 July 2021, the Group has refocused its presence on a more limited number of countries and no longer maintains operations in China comparable to those of the past.

On this basis, 27 associations have been assessed in this review, following an objective and rigorous process.

# Assessment of alignment

After an in-depth analysis of the information collected, the associations were categorized as follows:

**Aligned:** the association has a proven commitment to support—or a proven alignment with—the goals of the Paris Agreement and ENGIE’s climate positions.

**Partially aligned:** the association does not—explicitly or implicitly—support all the goals of the Paris Agreement or does not express proven alignment with two or more ENGIE’s main climate positions.

**Misaligned:** the association has public climate positions that are contrary to the goals of the Paris Agreement and/or ENGIE’s climate positions.

## RESULTS OF THE REVIEW

### GENERAL OVERVIEW

ASSESSMENT STATUS	ASSOCIATION
ALIGNED	American Clean Power Association (ACP) Association Française des entreprises privées (AFEP) Australian Energy Council (AEC) Bioenergy Europe Brazilian National Confederation of Industry (CNI) BusinessEurope Clean Energy Council Australia (CEC) COGEN Europe Confederación Española de Organizaciones Empresariales (CEOE) Eurogas European Biogas Association (EBA) European Round Table for Industry (ERT) European Union Chamber of Commerce in China (EUCCC) France Gaz Gas infrastructure Europe (GIE) Hydrogen Council Hydrogen Europe Internal Emission Trading Association (IETA) SolarPower Europe South African National Energy Association (SANEA) South African Wind Energy Association (SAWEA) Syndicat des Energies Renouvelables (SER) Union Française de l'Electricité (UFE) WindEurope
PARTIALLY ALIGNED	Fuel Cell and Hydrogen Energy Association (FCHEA) International Gas Union (IGU) Malaysian Gas Association (MGA)
MISALIGNED	None

Importantly, the 2024 review reported no associations as totally misaligned; three were deemed partially aligned under a more stringent criterion—divergence on two or more of ENGIE’s core climate positions—and ENGIE has established targeted engagement strategies to foster closer alignment, particularly on GHG-emission reduction, carbon-pricing mechanisms, and gas phase-out timelines. In the case of the International Gas Union, the Fuel Cell and Hydrogen Energy Association and the Malaysian Gas Association, ENGIE acknowledged the need for ongoing dialogue and noted recent progress, such as the increased prominence of hydrogen and carbon capture in their publications.

### DETAILED OVERVIEW

ASSOCIATION	Climate Science	Paris Agreement	Reliable and affordable energy	Development of renewable energies	Energy System integration	Energy infrastructure and efficiency	GHG emission reulation
American Clean Power Association (ACP)							
Association Française des Entreprises Privées (AFEP)							
Australian Energy Council (AEC)							
Bioenergy Europe							
Brazilian National Confederation of Industry (CNI)							
BusinessEurope							
Clean Energy Council Australia (CEC)							
COGEN Europe							
Confederación Española de Organizaciones Empresariales (CEOE)							
Eurogas							
European Biogas Association (EBA)							
European Round Table for Industry (ERT)							
European Union Chamber of Commerce in China (EUCCC)							
France Gaz							
Fuel Cell and Hydrogen Energy Association (FCHEA)							
Gas Infrastructure Europe (GIE)							
Hydrogen Council							
Hydrogen Europe							
Internal Emission Trading Association (IETA)							
International Gas Union (IGU)							
Malaysian Gas Association (MGA)							
SolarPower Europe							
South African National Energy Association (SANEA)							
South African Wind Energy Association (SAWEA)							
Syndicat des Energies Renouvelables (SER)							
Union Française de l'Électricité (UFE)							
WindEurope							

■ Aligned
 ■ Partially Aligned
 ■ Misaligned

# Membership fees

**It should be noted that all associations assessed in this review respect the Paris Agreement; should any misalignment arise, ENGIE would take appropriate action. Detailed assessment by association can be found in the appendix of this document.**

## FOR ALIGNED ASSOCIATIONS, THE POLICY WITH THESE ASSOCIATIONS IS AS FOLLOWS:

- ENGIE will continue to engage with these associations and maintain its membership.
- ENGIE will work constructively with them on climate-related policies that support the goals of the Paris Agreement.
- ENGIE might even wish to reinforce its engagement with these associations in order to further strengthen their impact.
- ENGIE will continue to track alignment of its positions on climate-related policy and if misalignment in the future is found, the Group will report on the differences.

## FOR PARTIALLY ALIGNED ASSOCIATIONS, THE POLICY WITH THESE ASSOCIATIONS IS AS FOLLOWS:

- ENGIE will continue to engage with these associations and maintain its membership.
- ENGIE might also increase the scale of its involvement in order to reinforce its position of internal leverage.
- In a case where the association does not explicitly or implicitly support the goals of the Paris Agreement, ENGIE will ask for an explicit commitment from their part.
- In a case where the association is aligned with the goals of the Paris Agreement but not with all ENGIE's climate-related positions, ENGIE will maintain an open and constructive dialogue to ensure that their actions show greater engagement and collaboration.
- ENGIE will re-assess the alignment status of the concerned associations.

## FOR NON-ALIGNED ASSOCIATIONS, THE POLICY WITH THESE ASSOCIATIONS IS AS FOLLOWS:

- ENGIE will terminate its memberships with these associations.
- However, the Group will leave the opportunity to renew its collaboration in the future should these associations change their climate-related policy positions.
- Between the time of ENGIE's decision and the date of exit, the Group aims to monitor possible developments in the association's positions while reaffirming ENGIE's own with the objective of applying influence to change.

The annual membership fees are listed for each association according to four categories

ASSOCIATION	MEMBERSHIP FEE 2024			
	0-24 k€	25-49 k€	50-99 k€	> 100 k€
American Clean Power Association (ACP)				
Association Française des Entreprises Privées (AFEP)				
Australian Energy Council (AEC)				
Bioenergy Europe				
Brazilian National Confederation of Industry (CNI)				
BusinessEurope				
Clean Energy Council Australia (CEC)				
COGEN Europe				
Confederación Española de Organizaciones Empresariales (CEOE)				
Eurogas				
European Biogas Association (EBA)				
European Round Table for Industry (ERT)				
European Union Chamber of Commerce in China (EUCCC)				
France Gaz				
Fuel Cell and Hydrogen Energy Association (FCHEA)				
Gas Infrastructure Europe (GIE)				
Hydrogen Council				
Hydrogen Europe				
Internal Emission Trading Association (IETA)				
International Gas Union (IGU)				
Malaysian Gas Association (MGA)				
SolarPower Europe				
South African National Energy Association (SANEA)				
South African Wind Energy Association (SAWEA)				
Syndicat des Energies Renouvelables (SER)				
Union Française de l'Électricité (UFE)				
WindEurope				

# Appendix

## Next steps

ENGIE will continue to perform this assessment on an annual basis and will publish an updated version on its corporate website each year, or sooner in the event of changes that would justify earlier publication.

This review will cover the initiatives and associations identified in this report, as well as others in the portfolio of associations to which ENGIE is a member that may become more relevant, and any new ones that the Group may join.

The report is available on ENGIE's website:  
[www.engie.com](http://www.engie.com)

NAME	AMERICAN CLEAN POWER ASSOCIATION (ACP)
Region/Country	North America/ USA
Summary of the association	ACP represents the U.S. multi-technology clean energy sector, including wind, solar, energy storage, clean hydrogen, and transmission. It aims to support U.S. energy and national security goals through the expansion of reliable, low-cost clean power.
Main positions	<ul style="list-style-type: none"> <li>• Supports increasing renewable energy and energy storage capacity in the USA</li> <li>• Supports GHG emissions reductions in line with 1.5°C target</li> </ul>
ENGIE's role	ENGIE North America Chief Renewables Officer and Senior VP is Chair-elected of the Board.
Assessment outcomes	<ul style="list-style-type: none"> <li>• 2024: Aligned</li> <li>• 2023: Aligned</li> <li>• 2022: Aligned</li> </ul>
Engagement intensity	High
More information	<a href="https://cleanpower.org/">https://cleanpower.org/</a>
Actions to be taken	Maintain active engagement

NAME	ASSOCIATION FRANÇAISES DES ENTREPRISES PRIVÉES (AFEP)
Region/Country	Europe/France
Summary of the association	AFEP represents the largest private corporations operating in France and engages with French and European public decision-makers to propose pragmatic policy solutions aimed at strengthening competitiveness. It intervenes across sectors, particularly in legislative processes.
Main positions	<ul style="list-style-type: none"> <li>• Acknowledges climate science and IPCC recommendations</li> <li>• Supports UN climate process and renewable energy development</li> <li>• Has expressed reservations about adopting highly stringent measures in areas such as CBAM, the EU ETS or energy efficiency standards</li> <li>• Suggests a more phased approach to the EU Green Deal, emphasizing the need to balance ambition with industrial competitiveness</li> <li>• Has raised concerns about incorporating GHG regulations into the EU Industrial Emissions Directive</li> </ul>
ENGIE's role	Catherine MacGregor, ENGIE CEO, is a member of AFEP's Board of Directors.
Assessment outcomes	<ul style="list-style-type: none"> <li>• 2024: Aligned</li> <li>• 2023: Aligned</li> <li>• 2022: Aligned</li> </ul>
Engagement intensity	High
More information	<a href="https://afep.com/en/">https://afep.com/en/</a>
Actions to be taken	ENGIE will maintain its engagement with AFEP to encourage a stronger alignment of the association with several policies such as the EU-ETS, the CBAM, and GHG emissions regulations.

NAME	AUSTRALIAN ENERGY COUNCIL (AEC)
Region/Country	Australia
Summary of the association	AEC is the peak industry body for electricity and downstream natural gas businesses in Australia's competitive energy markets. It promotes strategic policy and regulatory frameworks to support the energy sector.
Main positions	<ul style="list-style-type: none"> <li>• Supports Australia's goal of net-zero emission by 2050 and intermediate targets</li> <li>• Supports electrification in Australia and an increase in renewables</li> <li>• Supports a continued role for fossil fuels in the energy mix</li> <li>• Neutral on energy transition across all sectors, reflecting local political constraints</li> <li>• Does not support carbon tax or ETS, which are not currently relevant in the Australian policy context</li> <li>• Transparent about its advocacy and relationships</li> </ul>
ENGIE's role	ENGIE is a direct member.
Assessment outcomes	<ul style="list-style-type: none"> <li>• 2024: Aligned</li> <li>• 2023: Aligned</li> <li>• 2022: Aligned</li> </ul>
Engagement intensity	Moderate
More information	<a href="https://www.energycouncil.com.au/">https://www.energycouncil.com.au/</a>
Actions to be taken	Maintain membership and monitor policy positioning, particularly as the Australian climate policy landscape evolves.

NAME	BIOENERGY EUROPE
Region/Country	Europe
Summary of the association	Bioenergy Europe is a major European organisation promoting the sustainable development of the bioenergy sector. It contributes to policy debates, supports decision-makers, and represents the bioenergy value chain to advance carbon neutrality.
Main positions	<ul style="list-style-type: none"> <li>• Supports the goals of the EU Fit for 55 Package and 2050 climate neutrality target</li> <li>• Supports the extension of the EU Carbon Border Adjustment Mechanism and the EU-ETS</li> <li>• Supports the EU Renewable Energy Directive</li> <li>• Supports increasing the share of bioenergy in the EU energy mix</li> <li>• Urges science-based targets and sustainable forestry in LULUCF</li> </ul>
ENGIE's role	ENGIE Lab Laborelec is a member; engagement is managed at a low level.
Assessment outcomes	<ul style="list-style-type: none"> <li>• 2024: Aligned</li> <li>• 2023: Aligned</li> <li>• 2022: Aligned</li> </ul>
Engagement intensity	Low
More information	<a href="https://bioenergyeurope.org/">https://bioenergyeurope.org/</a>
Actions to be taken	Monitor engagement to ensure alignment with ENGIE's stricter sustainability standards, particularly regarding land-use and biomass sourcing. Consider clarifying ENGIE's position if divergence persists.

NAME	BRAZILIAN NATIONAL CONFEDERATION OF INDUSTRY (CNI)
Region/Country	South America/Brazil
Summary of the association	CNI is Brazil's main industry confederation and trade union body. It represents industrial interests, promotes innovation, competitiveness, and sustainable development, and engages in shaping national policy, including climate-related issues.
Main positions	<ul style="list-style-type: none"> <li>• Supports limiting warming to +1.5°C</li> <li>• Supports regulatory improvements and ETS development, advocates for the inclusion of carbon offsets credits.</li> <li>• Supports the protection of forests and carbon sinks in Brazil with exceptions</li> <li>• Supports exploring new fossil fuels production sites</li> </ul>
ENGIE's role	No board-level role; active in working groups on climate, decarbonisation, and Brazil's Paris strategy—ENGIE's President co-chairs COP30-related initiative.
Assessment outcomes	<ul style="list-style-type: none"> <li>• 2024: Aligned</li> <li>• 2023: Aligned</li> <li>• 2022: Not assessed</li> </ul>
Engagement intensity	Moderate
More information	<a href="https://www.portaldaindustria.com.br/">https://www.portaldaindustria.com.br/</a>
Actions to be taken	Maintain close engagement with CNI's climate initiatives, especially around COP30. Support studies on CBAM and advocate for stronger alignment with EU climate regulations to leverage Brazil's clean electricity mix.

NAME	BUSINESSEUROPE
Region/Country	Europe
Summary of the association	BusinessEurope is the leading advocate for business interests at the EU level, representing national industry federations from 36 countries. It focuses on competitiveness, growth, and regulatory issues affecting European businesses.
Main positions	<ul style="list-style-type: none"> <li>• Often cautious on ambitious climate regulation, particularly where competitiveness is perceived at risk</li> <li>• Supports climate goals in principle but typically seeks more gradual implementation of Green Deal measures</li> <li>• Positions may diverge from Paris-aligned ambition, particularly regarding ETS, energy efficiency, and renewable energy legislation</li> </ul>
ENGIE's role	ENGIE is an ASG member.
Assessment outcomes	<ul style="list-style-type: none"> <li>• 2024: Aligned</li> <li>• 2023: Aligned</li> <li>• 2022: Aligned</li> </ul>
Engagement intensity	Moderate
More information	<a href="https://www.businesseurope.eu/">https://www.businesseurope.eu/</a>
Actions to be taken	Continue active engagement through leadership roles to advocate for stronger climate alignment, particularly in areas where BusinessEurope adopts a defensive stance.

NAME	CLEAN ENERGY COUNCIL AUSTRALIA (CEC)
Region/Country	Australia
Summary of the association	The Clean Energy Council is the peak body for the clean energy industry in Australia, working to accelerate the transition to a renewable energy future through advocacy, policy development, and industry leadership.
Main positions	<ul style="list-style-type: none"> <li>• Supports GHG emissions reduction in line with the 1.5°C target and Australia's GHG emissions target</li> <li>• Strong support for ETS, the increase of renewable energy sources in the energy mix, carbon tax</li> <li>• Supports the decarbonisation of the power sector and the phase-out of fossil fuels</li> <li>• Advocates for energy efficiency, regulatory reform, and a zero-carbon transition</li> </ul>
ENGIE's role	ENGIE Australia and New Zealand is a sponsorship member.
Assessment outcomes	<ul style="list-style-type: none"> <li>• 2024: Aligned</li> <li>• 2023: Aligned</li> <li>• 2022: Not assessed</li> </ul>
Engagement intensity	Low
More information	<a href="https://cleanenergycouncil.org.au/">https://cleanenergycouncil.org.au/</a>
Actions to be taken	Continue strong engagement and support CEC's leadership in accelerating clean energy deployment in Australia.

NAME	COGEN EUROPE
Region/Country	Europe
Summary of the association	COGEN Europe is the European trade association representing the cogeneration (CHP) sector. It brings together equipment manufacturers, utilities, national associations, and other stakeholders promoting high-efficiency cogeneration as a key contributor to the EU's climate and energy goals.
Main positions	<ul style="list-style-type: none"> <li>• Support high-efficiency CHP as a key decarbonisation tool, with fair market access and technology neutrality</li> <li>• Promote renewable gases in CHP</li> <li>• Oppose indiscriminate phase-outs</li> <li>• Highlight its role in system efficiency and resilience</li> </ul>
ENGIE's role	ENGIE is a corporate member and plays an active role through policy committees and working groups.
Assessment outcomes	<ul style="list-style-type: none"> <li>• 2024: Aligned</li> <li>• 2023: Aligned</li> <li>• 2022: Aligned</li> </ul>
Engagement intensity	Moderate
More information	<a href="https://www.cogeneurope.eu">https://www.cogeneurope.eu</a>
Actions to be taken	Maintain ENGIE's membership, which remains relevant and aligned with our policy objectives. Continue active participation in key working groups to support strategic messaging on CHP's role in the energy transition.

NAME	CONFEDERACIÓN ESPAÑOLA DE ORGANIZACIONES EMPRESARIALES (CEOE)
Region/Country	Europe/Spain
Summary of the association	CEOE represents Spanish companies and entrepreneurs across all sectors. It advocates on their behalf at national and international levels and engages directly with public institutions and policymakers.
Main positions	<ul style="list-style-type: none"> <li>• Supports top-line climate policy while expressing concerns regarding its impacts on international competitiveness</li> <li>• Advocates for an alignment of EU decarbonisation policies with industrial competitiveness</li> <li>• Supports the UN Paris Agreement</li> <li>• Has taken a cautious stance on proposed reforms to the EU ETS and CBAM.</li> <li>• Recognises climate science and follows IPCC guidance</li> <li>• Has expressed reservations about tightening CO<sub>2</sub> standards and certain circular-economy proposals</li> </ul>
ENGIE's role	ENGIE is a member of CEOE.
Assessment outcomes	<ul style="list-style-type: none"> <li>• 2024: Aligned</li> <li>• 2023: Aligned</li> <li>• 2022: Not assessed</li> </ul>
Engagement intensity	Moderate
More information	<a href="https://www.ceoe.es/en">https://www.ceoe.es/en</a>
Actions to be taken	ENGIE will continue monitoring CEOE's evolving positions and engage selectively, especially on climate legislation that are most relevant to ENGIE's business interests.

NAME	EUROGAS
Region/Country	Europe
Summary of the association	Eurogas ensures the representation of gas energy stakeholders in Europe. It covers the entire gas sector value chain, advocating for gas to be effectively used for the decarbonisation of Europe's energy sector. Through its structure, Eurogas' members shape the association's positions, obtain EU-level information, share information gathered at national level and organise advocacy for the sector.
Main positions	<ul style="list-style-type: none"> <li>• Supports the role of gas in Europe's future energy mix (fossil fuels and renewable/low-carbon gases)</li> <li>• Supports the CBAM with exceptions</li> <li>• Promotes gas infrastructure investments</li> <li>• Supports the EU's 2050 net zero emissions target and the Paris Agreement</li> </ul>
ENGIE's role	ENGIE is a member of the Governing Board.
Assessment outcomes	<ul style="list-style-type: none"> <li>• 2024: Aligned</li> <li>• 2023: Aligned</li> <li>• 2022: Aligned</li> </ul>
Engagement intensity	High engagement
More information	<a href="https://www.eurogas.org/">https://www.eurogas.org/</a>
Actions to be taken	ENGIE will maintain its membership for strategic business relevance while continuing targeted engagement to encourage stronger alignment on key climate issues.

NAME	EUROPEAN BIOGAS ASSOCIATION (EBA)
Region/Country	Europe
Summary of the association	<a href="https://www.europeanbiogas.eu">https://www.europeanbiogas.eu</a>
Main positions	Support the scale-up of sustainable biomethane to meet EU climate and energy goals, with binding targets and robust certification. Advocate for feedstock flexibility, cross-border trade, and recognition of biomethane's role in decarbonising transport, industry, and heating.
ENGIE's role	A representative of ENGIE is Executive Board Member
Assessment outcomes	<ul style="list-style-type: none"> <li>• 2024: Aligned</li> <li>• 2023: Aligned</li> <li>• 2022: Aligned</li> </ul>
Engagement intensity	High
More information	<a href="https://www.europeanbiogas.eu">https://www.europeanbiogas.eu</a>
Actions to be taken	Maintain ENGIE's membership given strong alignment and relevance to biomethane strategy. Continue active engagement in working groups to influence implementation of RED III and the Gas Package.

NAME	EUROPEAN ROUND TABLE FOR INDUSTRY (ERT)
Region/Country	Europe
Summary of the association	ERT represents Europe's largest businesses for a sustainable growth and prosperity in the continent. ERT is a cross-sectoral forum and advocacy group in Europe gathering CEOs and Chairs of leading companies in the industrial and technological sectors.
Main positions	<ul style="list-style-type: none"> <li>• Supports the Paris Agreement and EU's 2050 climate neutrality goal</li> <li>• Advocates for carbon pricing and the EU Emissions Trading System (ETS), emphasizing the need for measures to prevent carbon leakage</li> <li>• Promotes energy efficiency and the deployment of renewable and low-carbon energy, including hydrogen and carbon capture and storage (CCS)</li> <li>• Calls for significant investments in energy infrastructure to meet climate targets</li> <li>• Expresses concerns about the competitiveness impacts of climate policies, advocating for a balanced approach that considers industrial growth</li> </ul>
ENGIE's role	The President of ENGIE's board is a direct member of ERT.
Assessment outcomes	<ul style="list-style-type: none"> <li>• 2024: Aligned</li> <li>• 2023: Aligned</li> <li>• 2022: Aligned</li> </ul>
Engagement intensity	High
More information	<a href="https://www.ert.eu">https://www.ert.eu</a>
Actions to be taken	Continue active engagement to encourage ERT's alignment with ambitious climate policies, particularly in areas where concerns about competitiveness may hinder progress.

NAME	EUROPEAN UNION CHAMBER OF COMMERCE IN CHINA (EUCCC)
Region/Country	Asia/China
Summary of the association	The EUCCC is the independent voice of European business in China. It advocates for improved market access, operating conditions, and alignment with international norms, including environmental and climate standards.
Main positions	<ul style="list-style-type: none"> <li>• Aligned with IPCC science and the UNFCCC</li> <li>• Strong advocate for the EU's Carbon Border Adjustment Mechanism (CBAM) to incentivize decarbonisation in China</li> <li>• Supports renewable energy, carbon markets (ETS), and improved access to green electricity for FIEs</li> <li>• Encourages policy reform on ESG, energy transition, and improved cross-border data flow for sustainable operations</li> <li>• Supports the development of green hydrogen in China's Hydrogen Industry Medium- and Long-Term Development Plan</li> </ul>
ENGIE's role	Charlotte Roule serves as Overseas Representative in Paris—in a personal capacity.
Assessment outcomes	<ul style="list-style-type: none"> <li>• 2024: Aligned</li> <li>• 2023: Aligned</li> <li>• 2022: Not assessed</li> </ul>
Engagement intensity	High
More information	<a href="https://www.eurochamber.com.cn/en/home">https://www.eurochamber.com.cn/en/home</a>
Actions to be taken	Maintain active engagement through the Overseas Representative role; continue supporting EUCCC's alignment with the Paris Agreement and regulatory dialogue, especially in the run-up to COP30.

NAME	FRANCE GAZ
Region/Country	Europe/France
Summary of the association	France Gaz is the professional union of the French gas industry, representing the entire value chain: natural gas, biomethane, biogas, hydrogen, and liquid gases.
Main positions	<ul style="list-style-type: none"> <li>• Support top-line positions on climate change</li> <li>• Support the role of gas in the future energy mix</li> <li>• Advocates for a central role of low-carbon gases in France's energy sovereignty</li> </ul>
ENGIE's role	ENGIE's Director of Regulation in France is Vice-President of the Board.
Assessment outcomes	<ul style="list-style-type: none"> <li>• 2024: Aligned</li> <li>• 2023: Aligned</li> <li>• 2022: Aligned</li> </ul>
Engagement intensity	High
More information	<a href="https://www.francegaz.fr/">https://www.francegaz.fr/</a>
Actions to be taken	Continue active engagement through leadership roles to advocate for strong climate engagement.

NAME	FUEL CELL AND HYDROGEN ENERGY ASSOCIATION (FCHEA)
Region/Country	United States of America (USA)
Summary of the association	FCHEA is a U.S.-based industry association representing organizations involved in the production, distribution, and use of hydrogen and fuel cell technologies. It advocates for hydrogen as a clean, safe, and reliable energy source.
Main positions	<ul style="list-style-type: none"> <li>• Supports a national net-zero economy by 2050</li> <li>• Supports the development of hydrogen production and use</li> <li>• Does not advocate for a broader increase in renewable energy</li> <li>• Does not advocate for the need to phase out fossil fuels</li> <li>• Opposes to strong guidelines for clean hydrogen</li> </ul>
ENGIE's role	ENGIE is a supporting member (focused on hydrogen production, storage, and distribution).
Assessment outcomes	<ul style="list-style-type: none"> <li>• 2024: Partially aligned</li> <li>• 2023: Not assessed</li> <li>• 2022: Not assessed</li> </ul>
Engagement intensity	Moderate
More information	<a href="https://fchea.org/">https://fchea.org/</a>
Actions to be taken	ENGIE will monitor FCHEA's positions and may engage further to encourage stronger climate alignment.

NAME	GAS INFRASTRUCTURE EUROPE (GIE)
Region/Country	Europe
Summary of the association	GIE represents Europe's gas infrastructure operators across transmission, storage, and LNG terminals. It promotes innovation with renewable and low-carbon gases, aiming to make gas infrastructure a core part of the future energy system.
Main positions	<ul style="list-style-type: none"> <li>• Supports IPCC science, ETS, and UNFCCC process</li> <li>• Mixed positions on regulation, renewables, and energy efficiency</li> <li>• Has expressed caution about certain renewable energy measures, while acknowledging the transitional role of natural gas</li> <li>• Advocates for continued development of gas infrastructure as a bridge to low-carbon gas solutions</li> <li>• Takes a balanced view on GHG regulations, supporting select initiatives and suggesting adjustments to others for practicality</li> </ul>
ENGIE's role	Storengy (ENGIE subsidiary) is a member of the Board.
Assessment outcomes	<ul style="list-style-type: none"> <li>• 2024: Aligned</li> <li>• 2023: Aligned</li> <li>• 2022: Aligned</li> </ul>
Engagement intensity	Moderate
More information	<a href="https://www.gie.eu/">https://www.gie.eu/</a>
Actions to be taken	ENGIE will continue monitoring and engaging via Storengy to encourage greater alignment with climate goals, particularly on renewable energy and fossil fuel phase-out.

NAME	HYDROGEN COUNCIL
Region/Country	International
Summary of the association	The Hydrogen Council is a global initiative bringing together leading companies to promote hydrogen's role in the clean energy transition. It supports global collaboration across industry, government, and civil society to accelerate hydrogen ecosystem deployment.
Main positions	<ul style="list-style-type: none"> <li>• Fully aligned with IPCC climate science and the UN climate process</li> <li>• Supports climate regulation, carbon pricing, emissions trading, and renewable energy</li> <li>• Actively promotes clean hydrogen production</li> <li>• Limited transparency on specific climate policy positions and advocacy efforts</li> </ul>
ENGIE's role	ENGIE is a steering and board member.
Assessment outcomes	<ul style="list-style-type: none"> <li>• 2024: Aligned</li> <li>• 2023: Aligned</li> <li>• 2022: Aligned</li> </ul>
Engagement intensity	High
More information	<a href="https://hydrogencouncil.com/en/">https://hydrogencouncil.com/en/</a>
Actions to be taken	ENGIE will maintain its active role and encourage improved transparency on policy engagement to match its strong climate alignment.

NAME	HYDROGEN EUROPE
Region/Country	Europe
Summary of the association	Hydrogen Europe represents the interests of the European hydrogen industry and promotes hydrogen as a key enabler of carbon neutrality. It advocates for clean hydrogen adoption and supports research and policy development across the value chain.
Main positions	<ul style="list-style-type: none"> <li>• Supports IPCC science, UN climate process, and various regulatory measures</li> <li>• Advocates for CBAM and ETS, with some exceptions for carbon leakage and export rebates</li> <li>• Mixed positions on renewable energy and hydrogen policy: supports weaker requirements for renewable hydrogen</li> <li>• Advocates for hydrogen in non-hard-to-abate sectors and blending with fossil gas</li> <li>• Transparency and engagement are generally good, though some positions remain ambiguous</li> </ul>
ENGIE's role	ENGIE is represented on the Board of Directors.
Assessment outcomes	<ul style="list-style-type: none"> <li>• 2024: Aligned</li> <li>• 2023: Aligned</li> <li>• 2022: Aligned</li> </ul>
Engagement intensity	High
More information	<a href="https://hydrogeneurope.eu/">https://hydrogeneurope.eu/</a>
Actions to be taken	ENGIE will continue to engage actively to encourage more consistent support for renewable energy legislation and alignment with Paris-compatible pathways.

NAME	INTERNATIONAL EMISSIONS TRADING ASSOCIATION (IETA)
Region/Country	Global
Summary of the association	IETA is a global non-profit business organisation focused on promoting effective carbon markets to help meet the goals of the Paris Agreement and achieve net-zero emissions by 2050.
Main positions	<ul style="list-style-type: none"> <li>• Supports net-zero GHG emissions by 2050 and GHG emissions reduction in line with +1.5°C target of the Paris Agreement</li> <li>• Supports emissions trading policy in Europe, the US and Canada</li> </ul>
ENGIE's role	ENGIE is a member, no current board or committee role.
Assessment outcomes	<ul style="list-style-type: none"> <li>• 2024: Aligned</li> <li>• 2023: Not assessed</li> <li>• 2022: Not assessed</li> </ul>
Engagement intensity	Moderate
More information	<a href="https://www.ieta.org/">https://www.ieta.org/</a>
Actions to be taken	ENGIE will continue to use IETA primarily for monitoring carbon market developments and may consider promoting its policy positions more actively if needed (e.g. on carbon price floor).

NAME	INTERNATIONAL GAS UNION (IGU)
Region/Country	Global
Summary of the association	IGU represents the global gas industry across the value chain. It promotes gas—including natural, low-carbon, and renewable gases—as a key contributor to a sustainable energy future and global energy security.
Main positions	<ul style="list-style-type: none"> <li>• Officially supports the Paris Agreement and the IPCC process</li> <li>• In 2024, adopted a new definition of "gas" encompassing natural gas, LNG, low-carbon, decarbonised and renewable gases (e.g. biomethane, synthetic methane, hydrogen, e-methane), reflecting a major evolution in positioning</li> <li>• Promotes regionally differentiated pathways to net zero, including continued support for fossil gas in areas lacking access to energy or transitioning from coal</li> <li>• Advocates for new infrastructure, partly for energy security, but links gas to decarbonisation through technological evolution</li> <li>• Supports ETS, carbon taxes, and GHG regulations</li> <li>• Advocates for new fossil gas exploration and infrastructure globally</li> <li>• Supports fossil fuels as a vehicle for decarbonization</li> </ul>
ENGIE's role	ENGIE sits on the IGU Executive Committee as a premium associate member.
Assessment outcomes	<ul style="list-style-type: none"> <li>• 2024: Partially aligned (but close to aligned, pending further progress on fossil phase-out timelines)</li> <li>• 2023: Partially aligned</li> <li>• 2022: Partially aligned</li> </ul>
Engagement intensity	Moderate
More information	<a href="https://www.igu.org/">https://www.igu.org/</a>
Actions to be taken	ENGIE will continue its engagement and leverage its position on the Executive Committee to support the full operationalisation of IGU's expanded gas definition and reinforce the climate relevance of synthetic and renewable gases. Priority will be given to encouraging clearer articulation of phase-out pathways for unabated fossil gas.

NAME	MALAYSIAN GAS ASSOCIATION (MGA)
Region/Country	Asia/Malaysia
Summary of the association	MGA advocates for the growth of Malaysia's natural gas sector by promoting gas as a clean and efficient energy source. It aims to drive demand and increase industry participation through advocacy, communication, and education.
Main positions	<ul style="list-style-type: none"> <li>• Supports a long-term role for fossil gas in the energy mix</li> <li>• Supports a zero-emissions economy by 2050</li> <li>• Supports the goals of the Paris Agreement</li> <li>• Committed in principle to Malaysia's 2050 net-zero target under the Paris Agreement</li> </ul>
ENGIE's role	ENGIE Services Malaysia is a member, with participation limited to the working group on cogeneration.
Assessment outcomes	<ul style="list-style-type: none"> <li>• 2024: Partially aligned</li> <li>• 2023: Partially aligned</li> <li>• 2022: Not assessed</li> </ul>
Engagement intensity	Low
More information	<a href="https://malaysiangas.com/">https://malaysiangas.com/</a>
Actions to be taken	Continue low-level engagement given relevance to local operations, while monitoring alignment with Malaysia's net-zero targets.

NAME	SOLARPOWER EUROPE
Region/Country	Europe
Summary of the association	SolarPower Europe is a leading organisation representing the solar energy sector across Europe. It supports the EU Green Deal, climate neutrality, and a fossil-free, 100% renewable energy system by 2040, with solar energy as a central pillar.
Main positions	<ul style="list-style-type: none"> <li>• Strongly supports a zero-emissions energy mix in the EU</li> <li>• Advocates for phasing out fossil fuels in favour of renewables</li> <li>• Supports GHG emissions reductions in line with +1.5°C target</li> <li>• Supports energy efficiency policy in the EU</li> <li>• Strongly supports the decarbonisation of the energy sector</li> </ul>
ENGIE's role	ENGIE is represented on the Board of Directors
Assessment outcomes	<ul style="list-style-type: none"> <li>• 2024: Aligned</li> <li>• 2023: Aligned</li> <li>• 2022: Aligned</li> </ul>
Engagement intensity	High
More information	<a href="https://www.solarpowereurope.org/">https://www.solarpowereurope.org/</a>
Actions to be taken	Maintain high-level engagement and support SPE's leadership in renewable energy and climate policy.

NAME	SOUTH AFRICAN NATIONAL ENERGY ASSOCIATION (SANEA)
Region/Country	Africa/South Africa
Summary of the association	SANEA is a technology-agnostic, not-for-profit think tank that fosters thought leadership and promotes dialogue on energy policy in South Africa. It engages stakeholders across the energy sector and plays a facilitative role in shaping policy through research, opinion pieces, and forums.
Main positions	<ul style="list-style-type: none"> <li>• Supports GHG emissions reductions in line with +1.5°C target</li> <li>• Supports achieving net-zero GHG emissions by 2050</li> <li>• Supports South Africa's National Climate Change Bill</li> <li>• Supports the use of fossil gas as a transitional fuel in the energy mix</li> <li>• Supports the production of green hydrogen in South Africa</li> </ul>
ENGIE's role	ENGIE is represented on the Board of Directors by Mogale Modisane (also leads the Youth Subcommittee).
Assessment outcomes	<ul style="list-style-type: none"> <li>• 2024: Aligned</li> <li>• 2023: Not assessed</li> <li>• 2022: Not assessed</li> </ul>
Engagement intensity	High
More information	<a href="https://southafricanenergyassociation.site-ym.com/">https://southafricanenergyassociation.site-ym.com/</a>
Actions to be taken	Continue active engagement through board participation, while encouraging further transparency and consistent alignment with South Africa's Paris Agreement commitments.

NAME	SOUTH AFRICAN WIND ENERGY ASSOCIATION (SAWEA)
Region/Country	Africa/South Africa
Summary of the association	SAWEA is a not-for-profit organisation that represents the wind energy sector in South Africa. It advocates for sustainable energy policy and practices and actively engages in regulatory and policy discussions to advance wind energy development.
Main positions	<ul style="list-style-type: none"> <li>• Supports net-zero GHG emissions reductions by 2050</li> <li>• Supports the goals of the Paris Agreement</li> <li>• Supports South Africa's energy action plan</li> <li>• Strongly advocates for progressive wind energy regulation</li> <li>• Supports the transition from coal to renewables, especially wind energy, in South Africa</li> <li>• Supports the role of gas as a transitional fuel</li> <li>• Supports the phase-out of coal</li> </ul>
ENGIE's role	ENGIE participates in the Board of Directors.
Assessment outcomes	<ul style="list-style-type: none"> <li>• 2024: Aligned</li> <li>• 2023: Not assessed</li> <li>• 2022: Not assessed</li> </ul>
Engagement intensity	High
More information	<a href="https://sawea.org.za/">https://sawea.org.za/</a>
Actions to be taken	Maintain high-level engagement and continue supporting SAWEA's efforts to promote wind energy and ambitious climate policies in South Africa.

NAME	SYNDICAT DES ÉNERGIES RENOUVELABLES (SER)
Region/Country	Europe\France
Summary of the association	The Syndicat des énergies renouvelables (SER) is the main French trade association representing all renewable energy sectors, including wind, solar, hydro, biomass, biogas, geothermal, and marine energies. It promotes the development of renewable energies in France through policy advocacy, technical expertise, and industry coordination.
Main positions	Advocate for accelerated deployment of renewables to meet national and EU climate targets. Support stable regulatory frameworks, faster permitting, and improved grid access. Promote renewable gases (biomethane, green hydrogen) and defend investment visibility and long-term support schemes.
ENGIE's role	ENGIE holds vice-presidency or chair-level roles in key divisions
Assessment outcomes	<ul style="list-style-type: none"> <li>• 2024: Aligned</li> <li>• 2023: Aligned</li> <li>• 2022: Aligned</li> </ul>
Engagement intensity	High
More information	<a href="https://www.enr.fr">https://www.enr.fr</a>
Actions to be taken	Maintain ENGIE's membership and active involvement in key working groups. Continue contributing to strategic discussions on renewable energy deployment and regulatory reform.

NAME	UNION FRANÇAISE DE L'ÉLECTRICITÉ (UFE)
Region/Country	Europe/France
Summary of the association	UFE is the trade association of French electricity sector. It represents companies from the whole value chain of the electricity: producers, transmission and distribution system operators, suppliers of electricity and energy efficiency services.
Main positions	<ul style="list-style-type: none"> <li>• Supports GHG emissions reduction in line with the 1.5°C target</li> <li>• Supports EU's 2030 and 2050 for climate and the Green Deal</li> <li>• Supports ETS and carbon tax</li> <li>• Strong support for electrification as a tool to reduce use of fossil energies in Europe</li> </ul>
ENGIE's role	ENGIE's Vice-President for Public affairs is the Vice-President of the UFE's Board.
Assessment outcomes	<ul style="list-style-type: none"> <li>• 2024: Aligned</li> <li>• 2023: Aligned</li> <li>• 2022: Aligned</li> </ul>
Engagement intensity	High
More information	<a href="https://ufe-electricite.fr/">https://ufe-electricite.fr/</a>
Actions to be taken	Continue active engagement through leadership roles to advocate for strong climate engagement.

NAME	WINDEUROPE
Region/Country	Europe
Summary of the association	WindEurope represents the wind energy sector across Europe, advocating for wind power as a core driver of the continent's energy transition. It covers the full value chain and promotes supportive regulatory and investment environments for wind energy.
Main positions	<ul style="list-style-type: none"> <li>• Supports the EU-ETS, the EU Green Deal, the 2040 Climate Target and the Energy Taxation Directive revision in the EU</li> <li>• Supports the EU's 2050 climate neutrality target.</li> <li>• Supports GHG emissions reductions in line with the +1.5°C target</li> <li>• Supports the transition in the energy mix from fossil fuels towards renewables</li> <li>• Supports the electrification of key sectors</li> </ul>
ENGIE's role	ENGIE is a Board Member and a Member of the Management Committee.
Assessment outcomes	<ul style="list-style-type: none"> <li>• 2024: Aligned</li> <li>• 2023: Aligned</li> <li>• 2022: Aligned</li> </ul>
Engagement intensity	High
More information	<a href="https://windeurope.org/">https://windeurope.org/</a>
Actions to be taken	Maintain high-level engagement to support WindEurope's leadership in climate and energy policy and reinforce alignment with ENGIE's renewable strategy.

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