



H1 2024

FINANCIAL RESULTS

2 August 2024





**CATHERINE
MACGREGOR**
CEO

H1 2024 HIGHLIGHTS

**Robust
H1 24 financial
results and
guidance upgraded**

**Further progress
on ESG**

**Strong execution
in BESS and
Renewables**

**Belgian nuclear
on track**

GOOD H1 2024 RESULTS IN A “BACK TO NORMAL” ENVIRONMENT, 2024 GUIDANCE UPGRADED

EBIT ex. Nuclear

€5.6bn

vs. €6.7bn in H1 2023

NRlgs

€3.8bn

vs. €4.0bn in H1 2023

CFFO¹

€8.9bn

vs. €9.5bn in H1 2023

Economic net debt

€45.8bn

down €0.8bn vs end-2023

**2024 guidance
upgraded**

NRlgs

expected between

€5.0 and **€5.6bn**

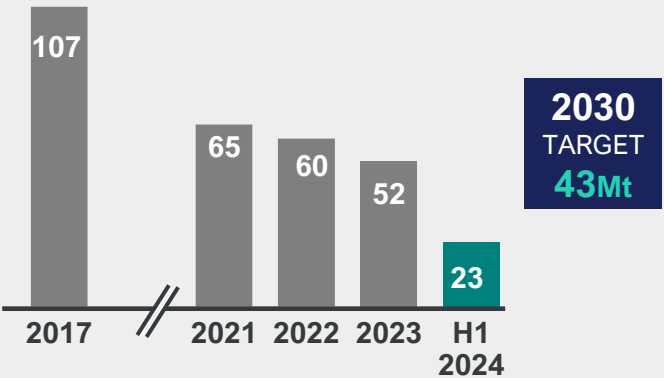
¹ Cash Flow From Operations = Free Cash Flow before Maintenance Capex and nuclear provisions funding

FURTHER PROGRESS ON ESG



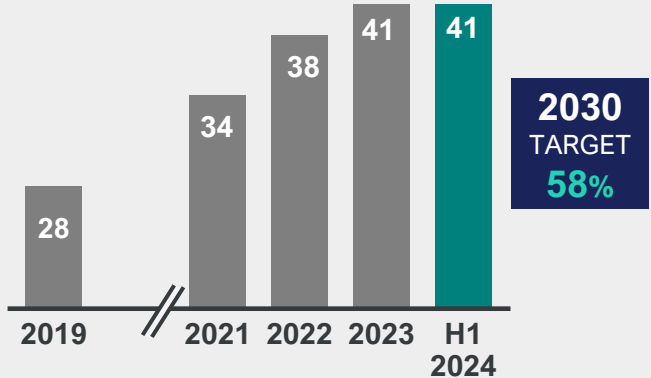
Greenhouse gas emissions

GHG¹ emissions
from energy production (Mt)



Renewables

Share of renewables
in total power generation capacity (%)



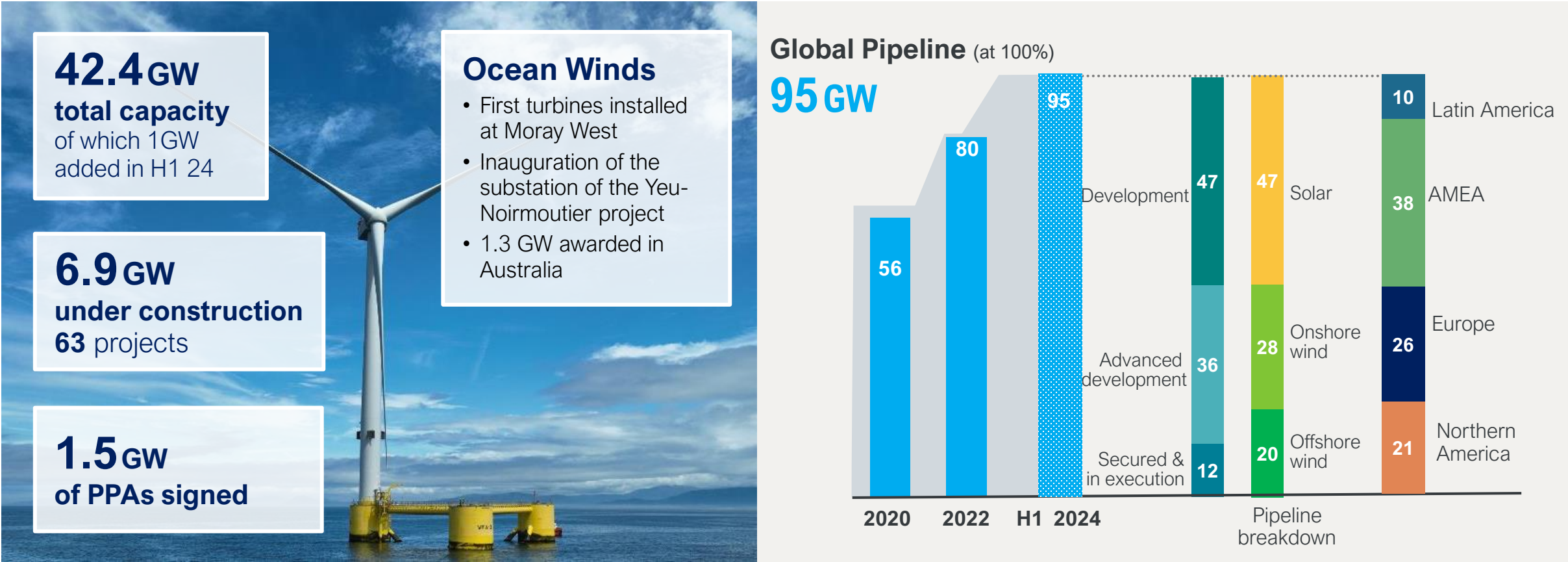
Coal exit

Disconnection of 2 units in Chile in 2025 and conversion of a third one

Conversion of the unit
approved by the
Chilean regulator

¹ Greenhouse gases, Scope1 and 3 (MtCO₂ eq)

4GW ADDITIONAL RENEWABLE CAPACITY IN 2024 ON TRACK

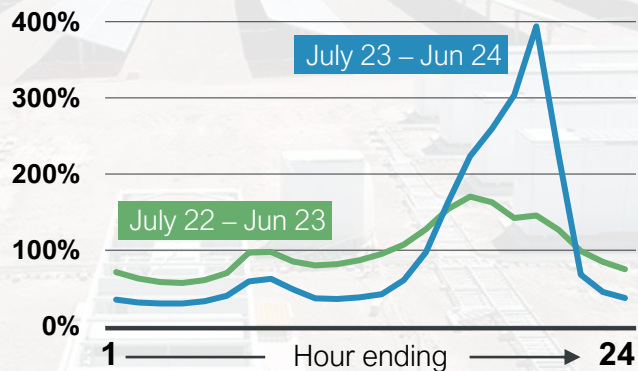


VALUABLE INTEGRATED BUSINESS MODEL OF ENGIE IN TEXAS

Texas energy market is in high need of flexible generation

+75% demand
expected in Texas by 2030

Realized hourly prices vs. baseload



BESS are competitive and instrumental to the Texas grid reliability by providing

- Fast response **ancillary services** to the grid (frequency regulation, responsive reserve...)
- **Energy shifting** from the midday hours with high solar generation, to the high load early evening hours

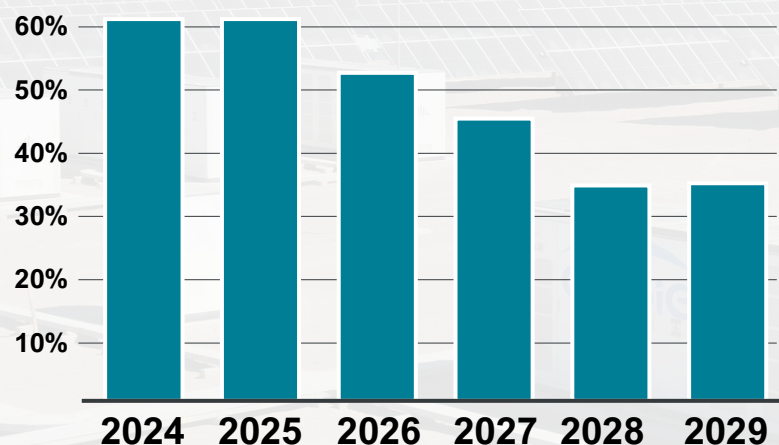
BESS are a valuable addition to ENGIE's portfolio in Texas

- **Ancillary Services** provided by batteries offset the needs from the **downstream customer load**
- **Optionality provided by batteries** match the **firming services** required by the renewable assets

STRONG EXECUTION IN BESS YEAR-TO-DATE

800MW of BRP batteries
completed in the US in H1 2024, on time

Hedge cover ratio – BRP assets¹



A successful integration of BRP

- **90%+ retention rate** of former BRP employees
- **BRP platform** now used to optimize the **full Engie grid-scale BESS fleet** in North America

Good execution of the forward hedging strategy

- Cash flows from BRP assets¹ **hedged** on average at **~50% for the next 5 years**
- Using a wide range of products (Ancillary services...) and clients: electricity retailers, renewable developers, banks...

¹ In operation and under construction at the time of the acquisition



PIERRE-FRANÇOIS RIOLACCI

EVP in charge of Finance, ESG and
Procurement

FINANCIAL PERFORMANCE HIGHLIGHTS

EBIT down 16% vs record high

- EBIT (excluding Nuclear) below H1 2023 albeit less than expected
- Positive contribution from Renewables, Flex Gen and Energy Solutions
- Strong cash flow generation, CFFO at €8.9bn
- Stable Net Debt and credit ratios

Upgrading 2024 guidance

H1 RESULTS			
€bn, unaudited figures ¹	Actual	Δ Gross	Δ Organic ²
EBITDA (excluding Nuclear)	7.8	-11%	-12%
EBIT (excluding Nuclear)	5.6	-16%	-16%
CFFO ³	8.9	-0.6	
NRIGs	3.8	-0.3	-0.2
Net Financial Debt	30.2	+0.7	
Economic Net Debt	45.8	-0.8	
Economic Net Debt / EBITDA	3.1x	-	

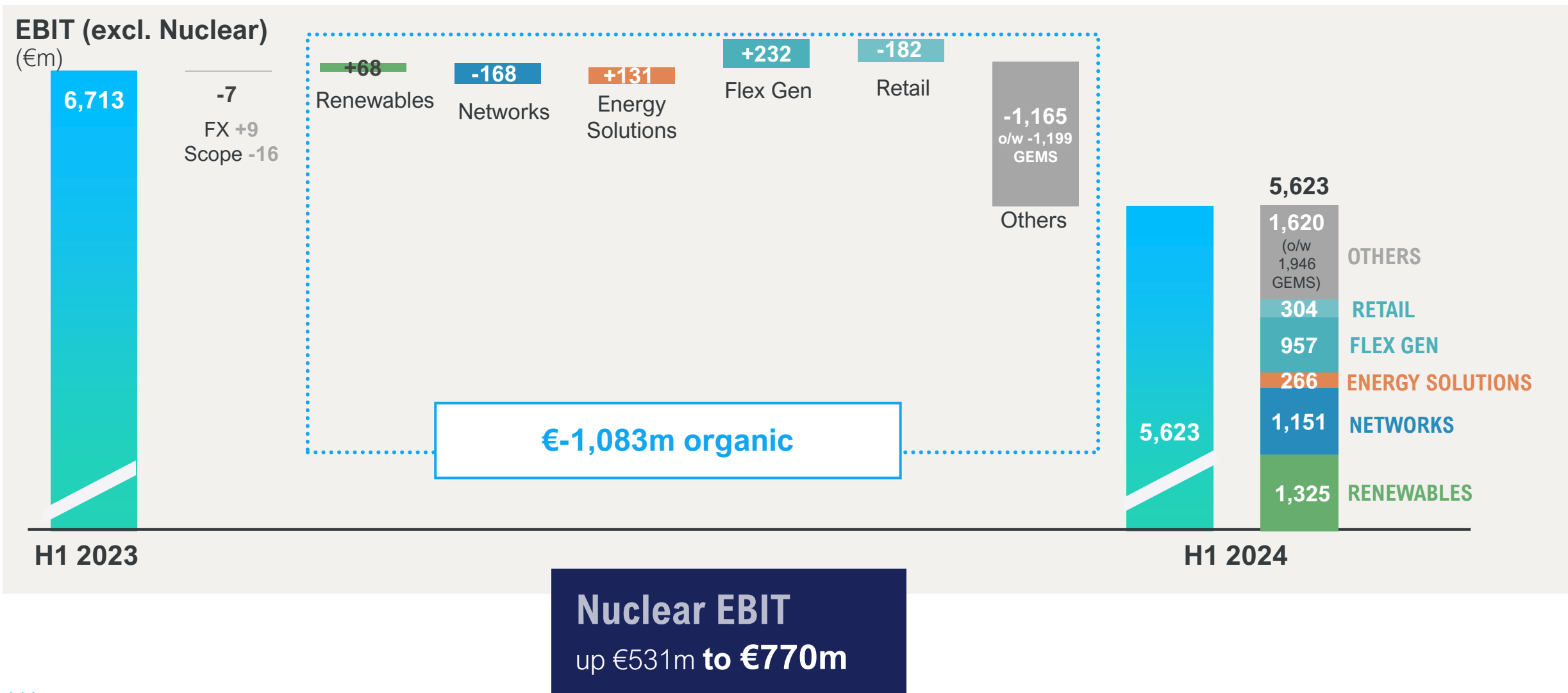
1. Unaudited figures through the presentation

2. Organic variation = gross variation without scope and foreign exchange effect

3. Cash flow from Operations = Free Cash Flow before Maintenance Capex and nuclear provisions funding

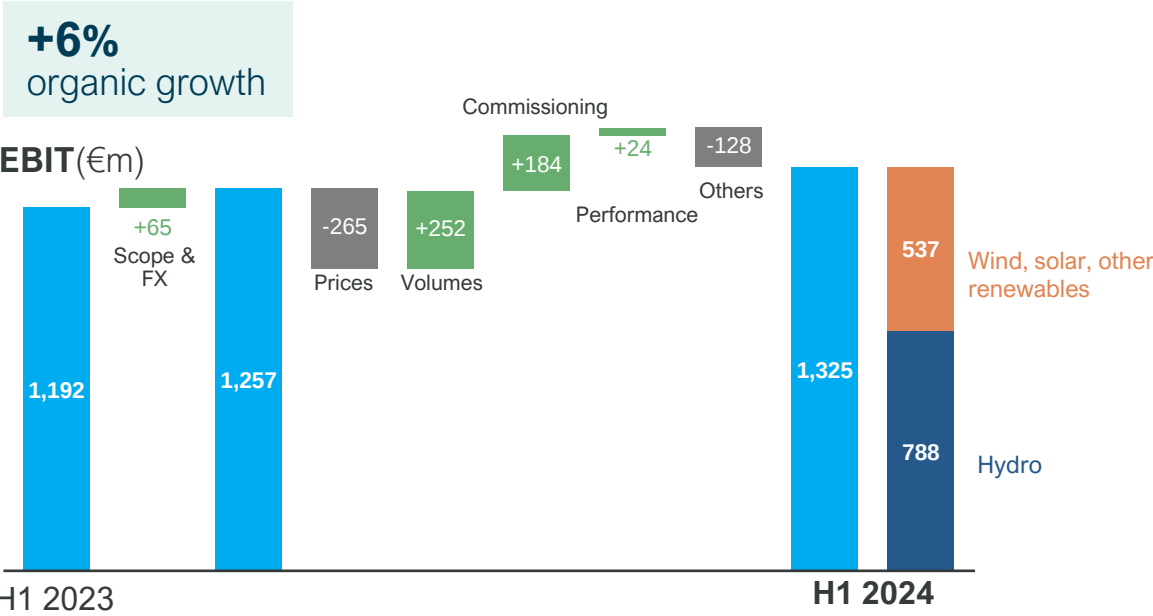
EBIT EVOLUTION BY GBU

Organic evolution impacted by energy market normalization

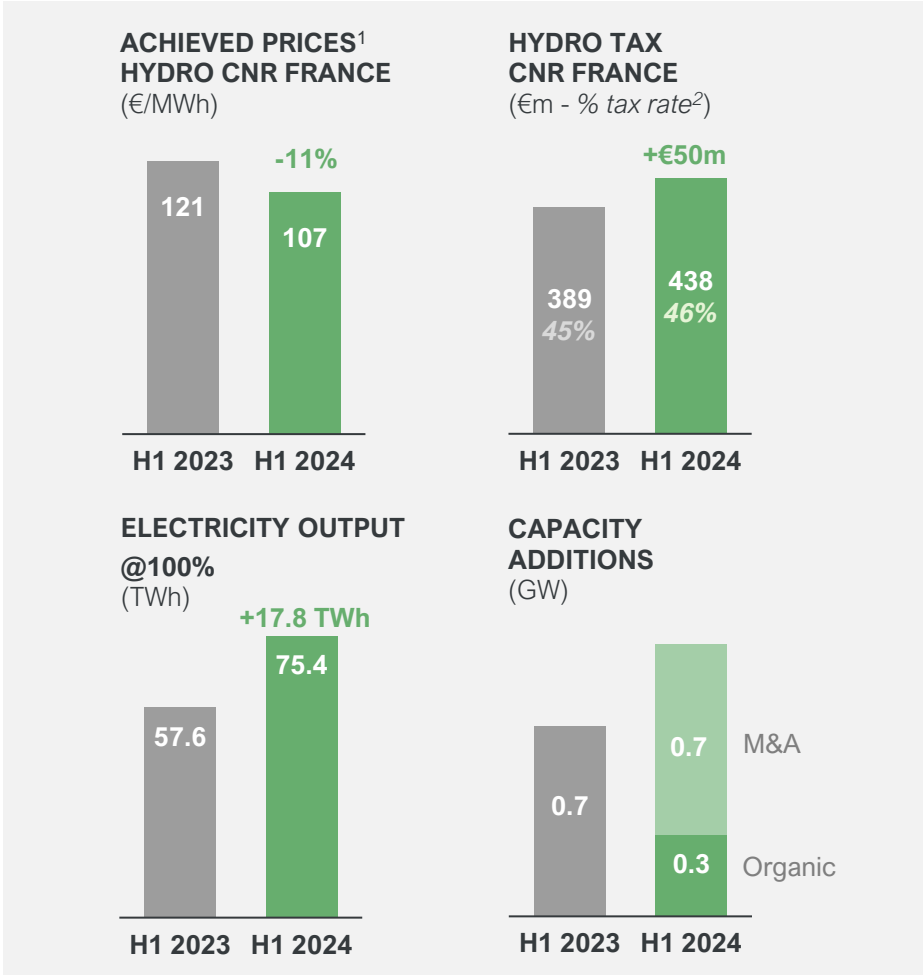


RENEWABLES EBIT

Higher hydro volumes in Europe and contribution from new assets offsetting price decrease



- **Scope & FX:** no material FX impact, full consolidation of Kathu and acquisition of BTE Renewables in South Africa, tuck-in acquisitions in Latin America and Europe
- **Prices:** lower captured prices for hydro in France and Portugal, and increase in hydro taxes in France due to higher volumes
- **Volumes:** excellent hydrology in France and Portugal
- **Commissioning:** for all key geographies (US, Latin America and Europe)
- **Others:** lower one-off in Brazil on Hydro concessions extension, higher opex consistent with the growth in renewable activities

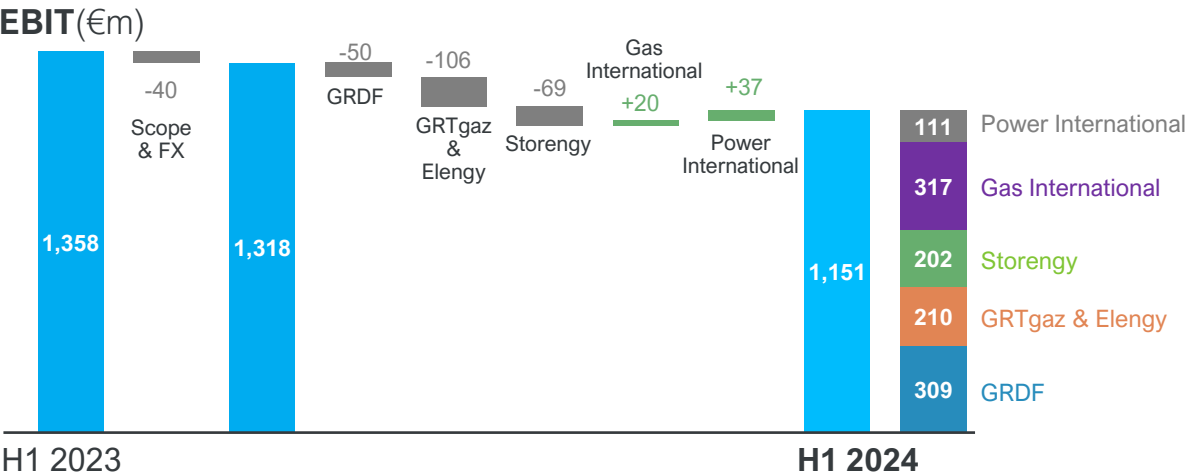


1. Before hydro tax
2. On revenue

NETWORKS EBIT

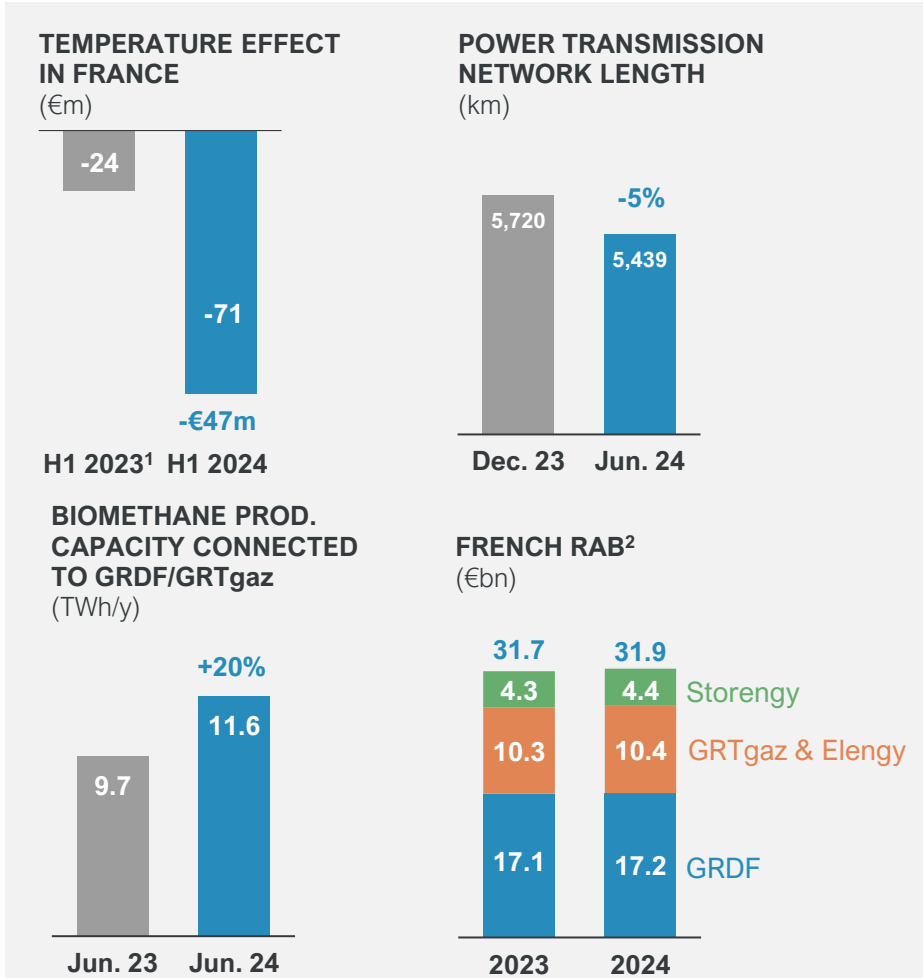
Lower sales premium for transmission, lower spreads for storage in UK & Germany, growth in Americas (power & gas)

-13%
organic decrease



EBIT organic drivers:

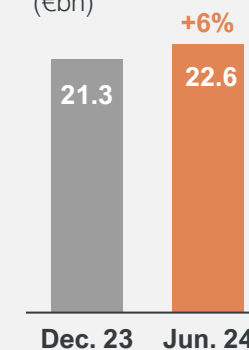
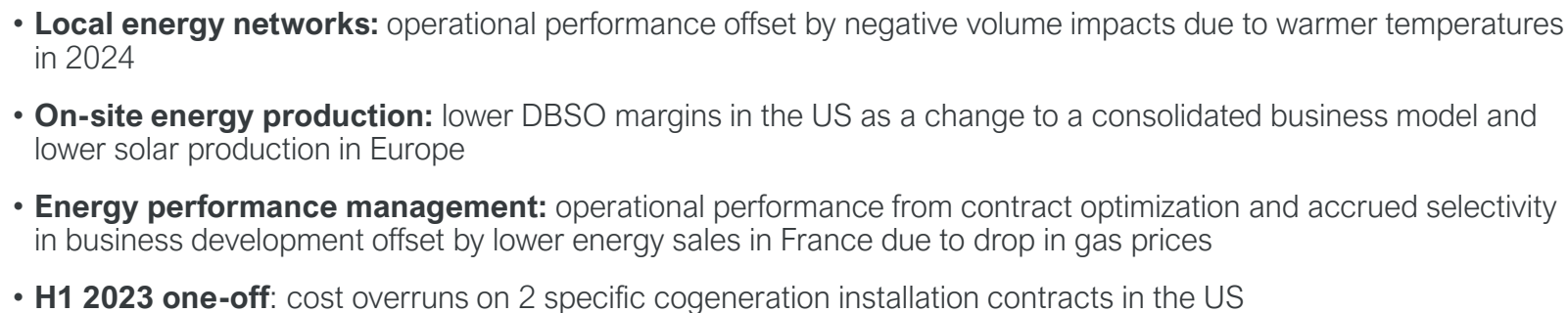
- Lower volumes distributed by GRDF due to mild climate
- Lower revenues from capacity subscribed for gas transit between France and Germany
- Lower spread for storage in the UK and Germany due to market normalization
- Increased performance of gas assets in Latin America, notably in Brazil
- Power International: tariff increase/indexation in Chile and Brazil



1. proforma following change in climatic reference in 2024
2. RAB as of January 1st with 2024 RAB update not totally finalized yet

YoY variance boosted by 2023 one-off recovery despite climate/price headwinds

EBIT(€m)

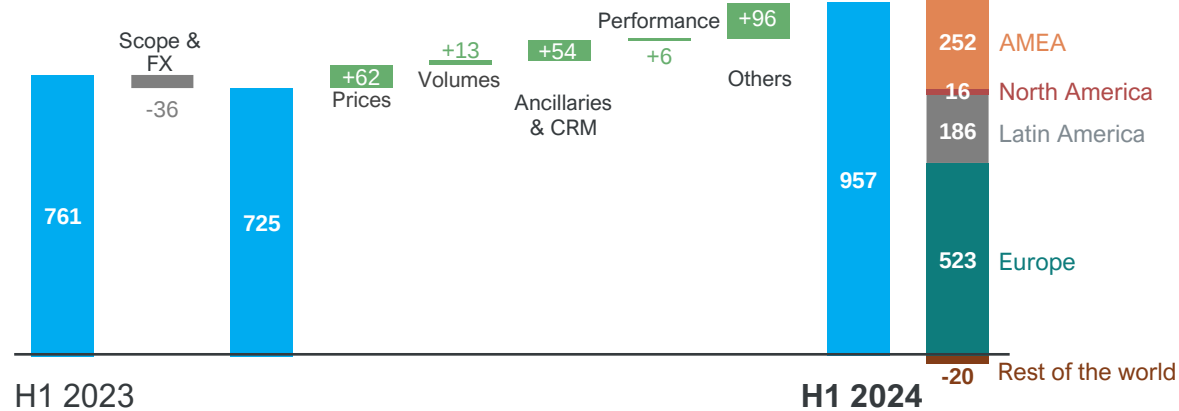


FLEX GEN EBIT

High captured spreads in Europe, favorable conditions in Chile & positive one-offs
BESS commissioning in North America

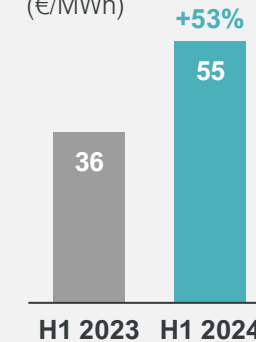
+32%
organic increase

EBIT(€m)

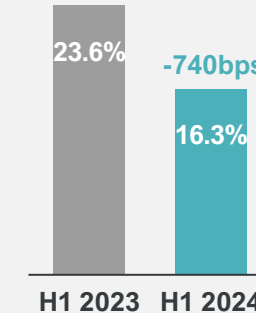


- **Scope & FX:** negative impact of Pampa Sul coal plant sale closed in May 2023
- **Prices:** higher captured spreads in Europe, improvement in Chile with lower sourcing prices, partly offset by market normalization impacting load factor in Europe and inframarginal tax in France
- **Volumes:** positive impact of lower unplanned unavailability partly offset by stop of biomass operations in Rodenhuize in March 2023
- **Ancillaries & CRM:** higher CRM in Mexico
- **Others:** several positive one-offs in H1 2024

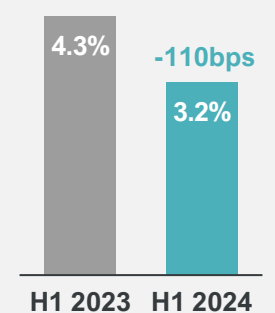
AVERAGE CAPTURED
SPARK SPREADS
EUROPE
(€/MWh)



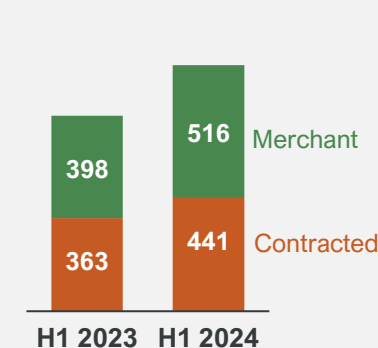
LOAD FACTOR
EUROPE
(%)



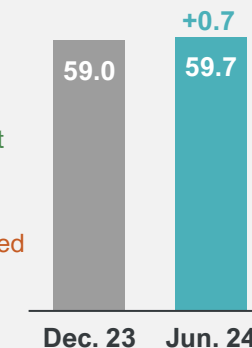
INTERNAL UNPLANNED
UNAVAILABILITY
(%)



EBIT BREAKDOWN
(€m)



CAPACITY @ 100%
(GW)

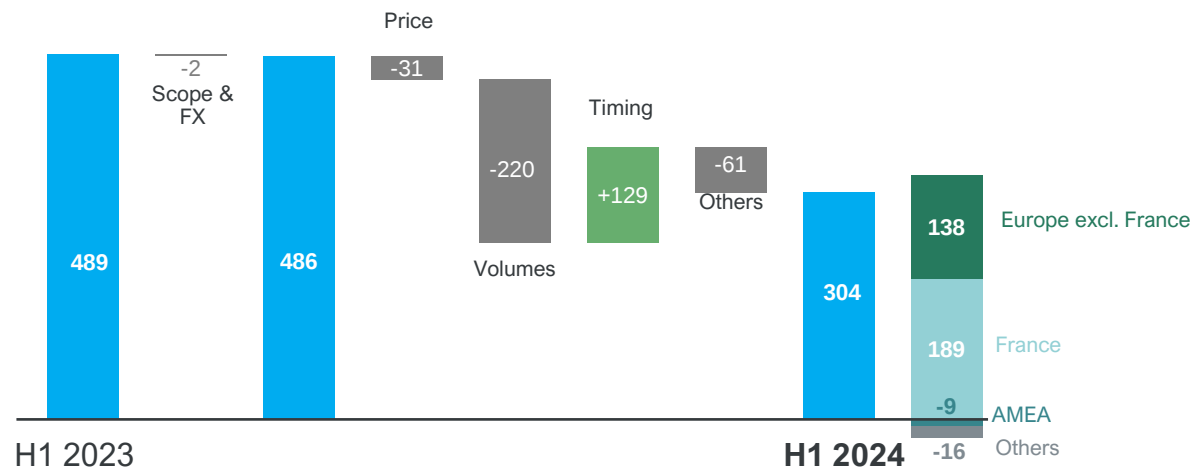


RETAIL EBIT

High comparison basis, lower volumes vs positive impact from timing effects in H1 2024

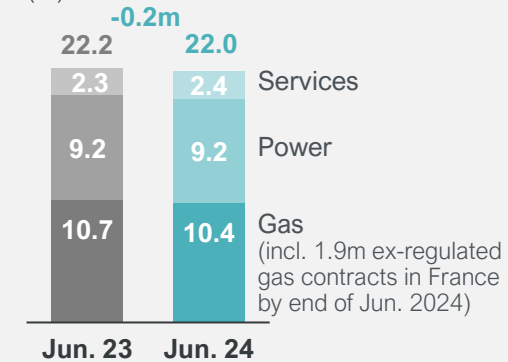
€-182m
organic variance

EBIT (€m)

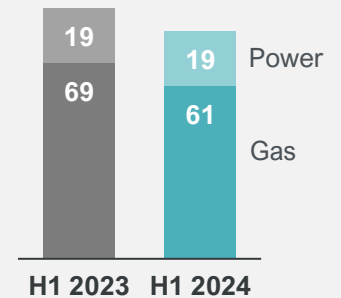


- **Volumes:** mainly climate & client sobriety leading to lower volumes and long positions monetized at low prices in 2024, partly offset by protections taken
- **Timing:** non-recurring timing impacts in H1 2024 related to sourcing and tariff shield
- **Others:** mainly negative one-off on Energy Saving Certificates (CEE) valuation

B2C
CONTRACTS
(m)

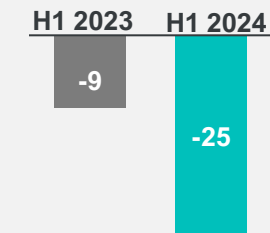


B2C SUPPLY
VOLUMES
(TWh)



TEMPERATURE EFFECT
IN FRANCE¹

(on gas portfolio, €m)



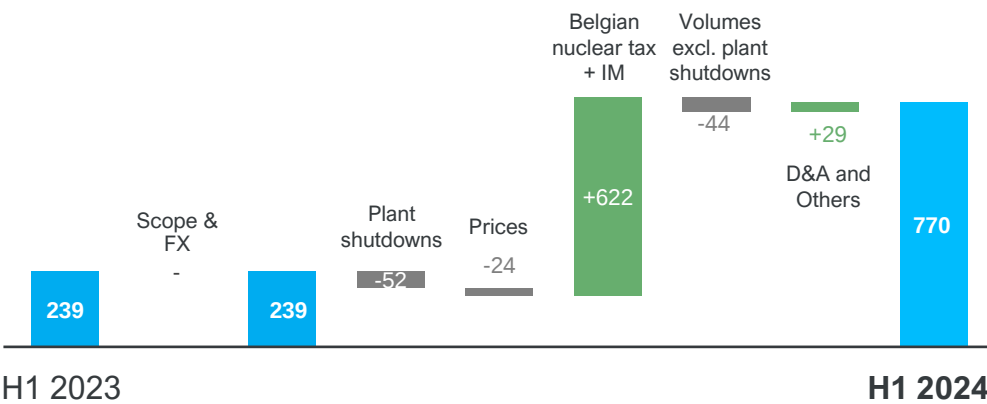
1. proforma following change in climatic reference in 2024

NUCLEAR EBIT

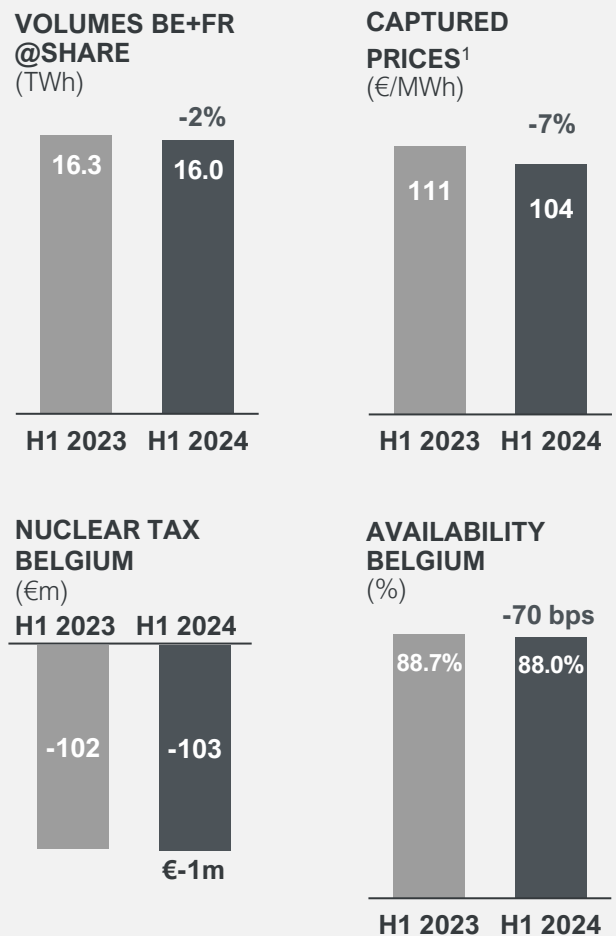
Positive YoY comparison with end of Belgian inframarginal tax

+€531m
organic growth

EBIT(€m)



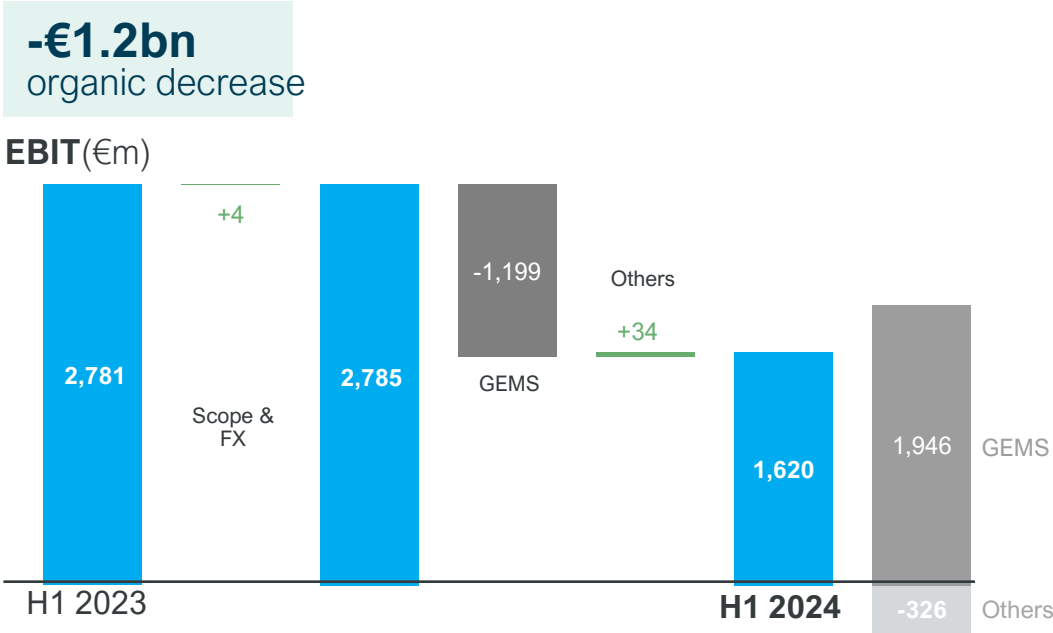
- **Plants shutdowns:** net impact of Tihange 2 decommissioning (end Feb. 23)
- **Price:** lower captured prices
- **Belgian nuclear tax & Inframarginal tax:** no inframarginal tax in Belgium in H1 2024
- **Volume:** lower availability in Belgium due to planned revisions
- **D&A and others:** several positives partly offset by higher depreciation due to additional capex and short remaining life



1. before nuclear tax in Belgium and inframarginal rent cap.

OTHERS EBIT

Decreasing result in normalizing markets



GEMS:

H1 2024 EBIT excluding timing, market reserve reversal and one-offs **amounts to €1.0bn** supported by high margins contracts in supply businesses.

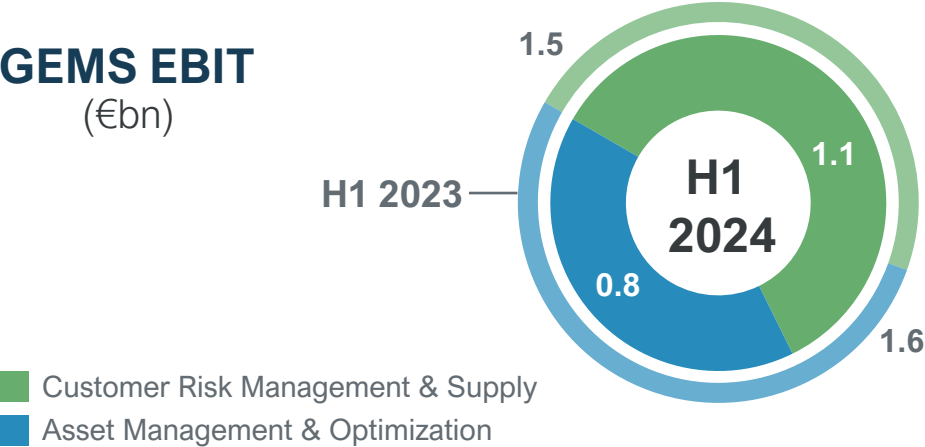
Strong performance in H1 2024 underpinned by non-recurring positives, including reversal of market reserves and timing effect.

EBIT for 2024 close to €2.0bn confirmed (excluding market reserve reversal)

Key market drivers ¹ (€/MWh)		H1 2023	H1 2024	Var.
Prices & Spreads ²	Power Germany	114	67	-46
	Gas TTF	44	30	-14
Gas geographical spreads ²	Power DE-FR	9	-18	-28
	Gas TTF-PEG (Netherlands-France)	(1.8)	(0.6)	+1.2
Volatility	Bid-Ask spread	0.1	0.0	-0.1
	Gas intraday volatility (spread low-high)	4.0	1.5	-2.5

1 Average monthly values
2 Month ahead

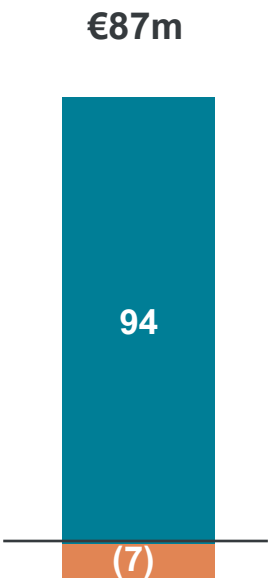
GEMS EBIT (€bn)



PERFORMANCE: CONTINUED IMPROVEMENT

On track to deliver €200m per year

2024 progress



- **Operational excellence:** PPA renegotiations, asset optimizations, contracts portfolio cleaning, procurement
- **Loss-making activities:** good dynamic in Energy Solutions offset by negative performance on Retail Energy Saving Certificates (CEE) valuation

- Operational excellence
- Loss-making activities

2024 progress

Period	Achieved
H1 2024	€0.1bn

Period	Target
FY 2024	€0.2bn

OVERVIEW OF P&L FROM EBITDA TO NET INCOME

From EBITDA to NRlgs

(€bn)	H1 2024	H1 2023	Delta
EBITDA	8.9	9.4	-0.4
D&A and others	(2.5)	(2.4)	-0.1
EBIT	6.4	7.0	-0.6
Recurring financial result¹	(1.0)	(1.1)	+0.1
Recurring income tax	(1.2)	(1.3)	+0.2
Minorities & Others	(0.5)	(0.5)	-0.0
NRlgs (continuing activities)	3.8	4.0	-0.3

From NRlgs to Nlgs

(€bn)	H1 2024
NRlgs (continuing activities)	3.8
Impairment²	(0.3)
Restructuring costs	(0.2)
Commodities MtM	(2.2)
Non-recurring financial result	(0.0)
Non-recurring income tax	0.4
Others³	0.5
Nlgs	1.9

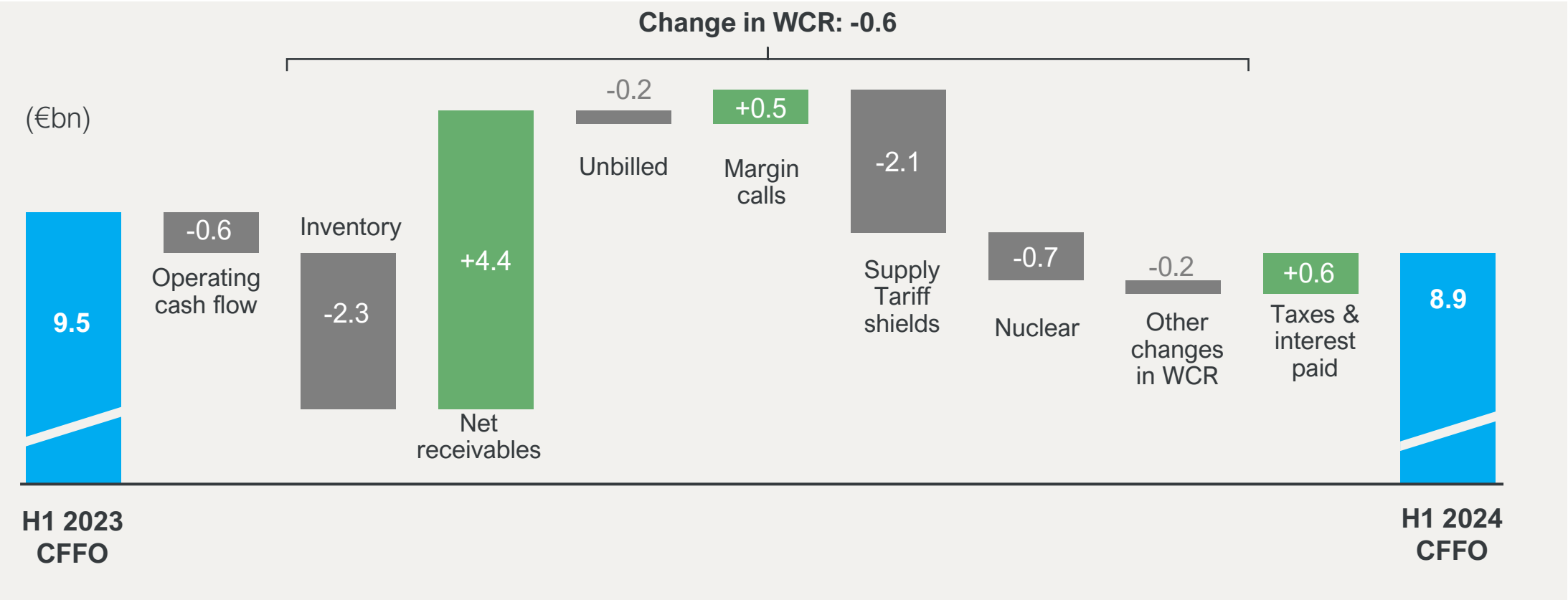
1. Mainly cost of net debt + unwinding of discount on long-term provisions

2. Mainly gas power plants in Pakistan

3. Mainly remeasurement gain on Mayakan (gas network company in Mexico) and gain on the disposal of 15% of TAG

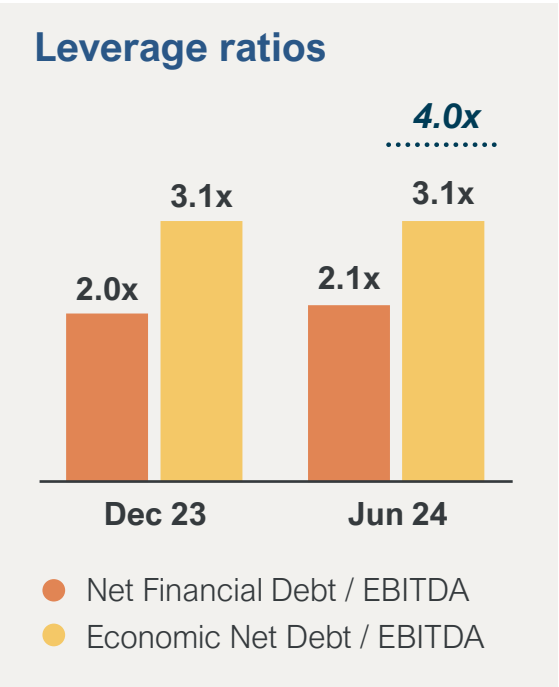
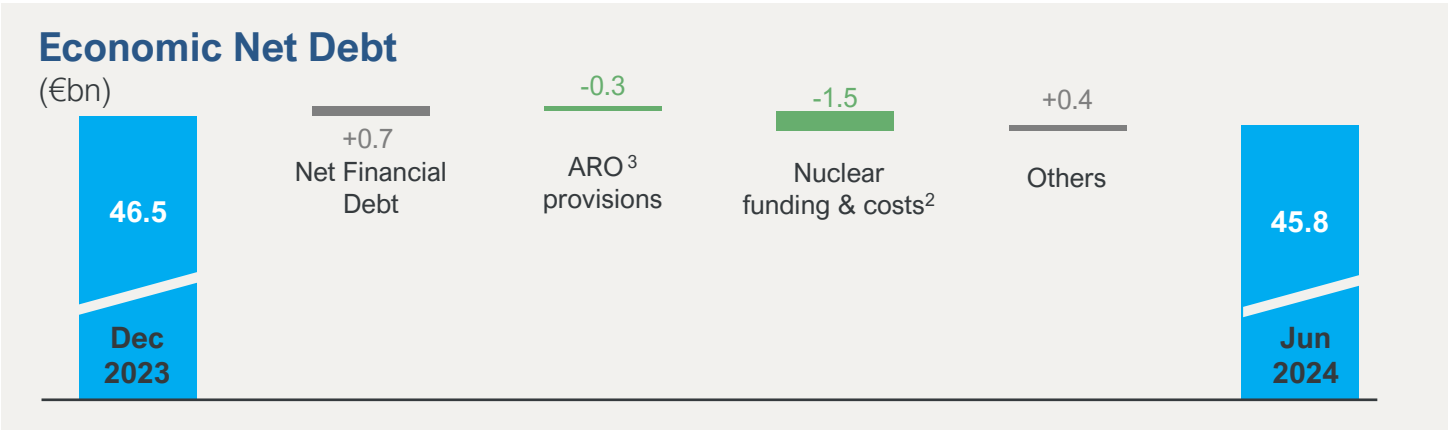
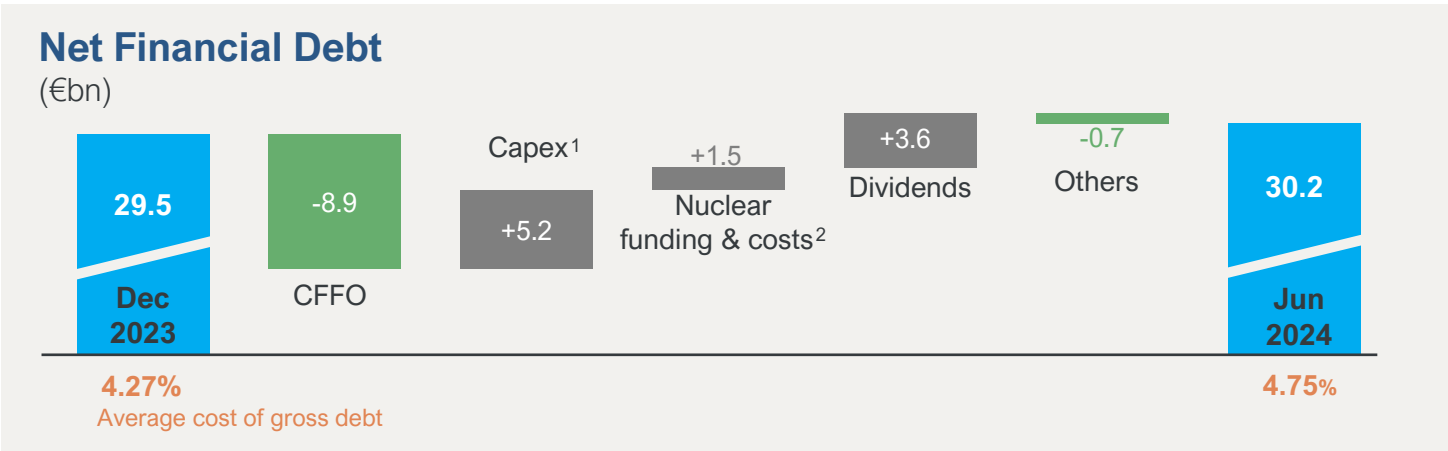
CASH FLOW FROM OPERATIONS

Strong cash generation, slightly behind last year



STRONG CREDIT RATIOS, RATING MAINTAINED

CFFO generation offset growth capex, nuclear funding and dividends



Rating: 'Strong investment grade' maintained

1 Growth + maintenance Capex, net of DBSO and US tax equity proceeds, including net debt acquired
2 Including Synatom funding and waste/dismantling expenses
3 Asset Retirement Obligations for dismantling, decommissioning, nuclear waste management

FY 2024 GUIDANCE UPGRADED

EBITDA
ex nuclear indication

€12.8 – 13.8bn

EBIT
ex nuclear indication

€8.2 – 9.2bn

NRIs
guidance

€5.0 – 5.6bn

Rating

“Strong investment grade”

Economic Net Debt / EBITDA
≤ 4.0x over the long term

Dividend

65-75%

payout ratio based on NRIs

Floor of **€0.65**

2024: key assumptions

FX:

- **€/USD:** 1.08
- **€/BRL:** 5.64

Market commodity forward prices
as of 30 June 2024

Nuclear Belgium
0.1bn contingencies

Average weather conditions for H2

Recurring net financial costs
€(1.9-2.2)bn

Recurring effective tax rate
~26-28%

SUMMARY

**Robust
H1 24 financial
results and
guidance upgraded**

**Further progress
on ESG**

**Strong execution
in BESS and
Renewables**

**Belgian nuclear
on track**



ADDITIONAL MATERIAL



H1 2024 EBIT CHANGE BY ACTIVITY

Y/Y change (€m)	Gross	FX / Scope	Organic	Key drivers for organic change	
RENEWABLES	+133	Mainly scope-in AMEA (Kathu consolidation, BTE Renewables acquisition)	+68	- Higher hydro volumes in Europe - Commissioning of new capacity	- Lower prices in Europe - Lower one-offs & higher opex
NETWORKS	-208	TAG: 15% disposal	-168	- Increased performance of gas assets in Latin America - Tariff increase/indexation in Chile and Brazil	- Less premium sales to Germany - Warm climate, mainly France - Lower spread for Storage activities in UK & Germany
ENERGY SOLUTIONS	+134	-	+131	2023 one-off recovery - Performance actions in Energy Performance & Management activities	- Climate impact in France & drop in gas prices - Lower DBSO margins in the US as a change to a consolidated business model
FLEX GEN & RETAIL	+196	Disposal of Pampa Sul, acquisition of BRP	+232	- Prices: Chile, hedged spreads in Europe - Positive one-offs in H1 2024 - Higher CRM in Mexico	- Inframarginal tax in France - Lower volumes (market normalization impacting load factors in Europe)
	-185	-	-182	Non-recurring timing impacts in H1 2024 related to sourcing and tariff shield	Climate & client sobriety leading to lower volumes and long positions monetized at low prices in 2024
NUCLEAR	+531	-	+531	No impact of inframarginal tax in H1 2024	Volume: Tihange 2 plant retirement & lower availability in Belgium
OTHERS	-1,161	-	-1,165	GEMS: positive timing effect on seasonal sales	GEMS: market normalization with lower prices and volatility
ENGIE	-560	-7	-552		

EBIT BREAKDOWN

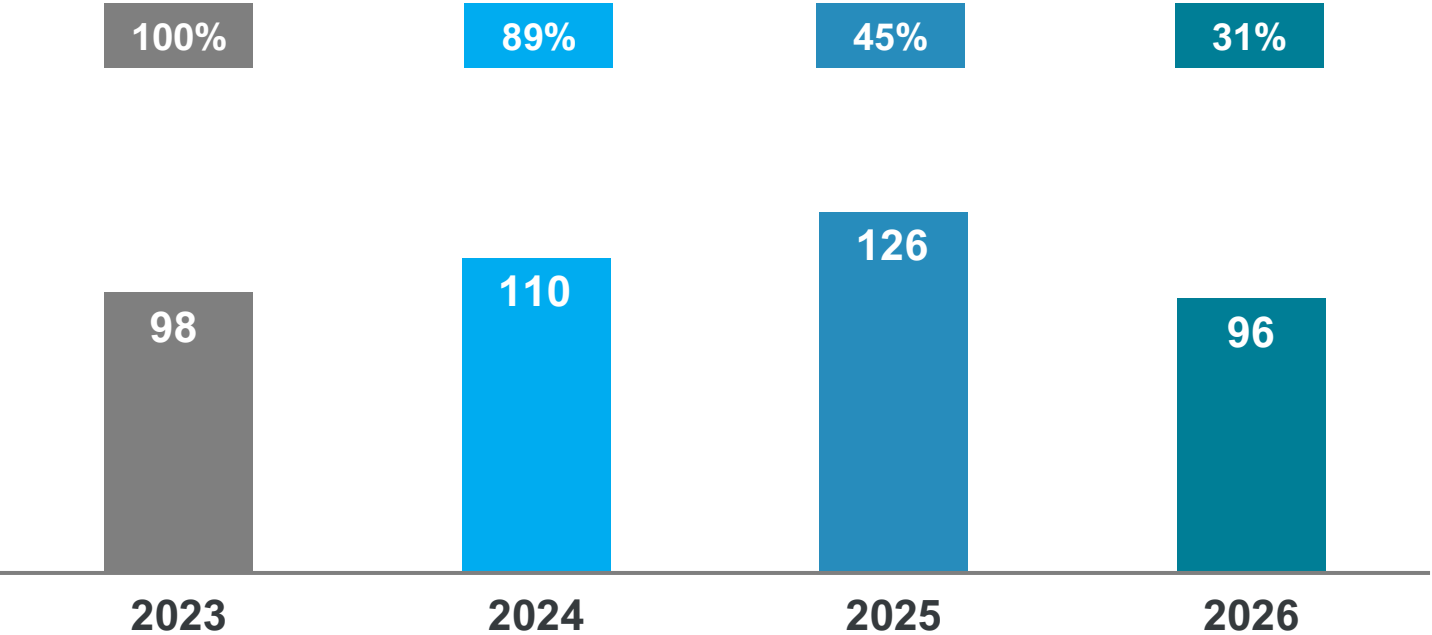
H1 2024 (€m)	France	Rest of Europe	Latin America	Northern America	AMEA	Others	TOTAL
RENEWABLES	474	186	506	120	49	(11)	1,325
NETWORKS	644	125	391	(2)		(7)	1,151
ENERGY SOLUTIONS	183	86	(0)	(7)	29	(25)	266
FLEX GEN	238	285	186	16	252	(20)	957
RETAIL	189	140			7	(32)	304
OTHERS		(1)	0	3	(0)	1,618	1,620
o/w GEMS						1,946	1,946
EBIT ex. NUCLEAR	1,729	819	1,083	130	337	1,524	5,623
NUCLEAR	220	550					770

H1 2023 (€m)	France	Rest of Europe	Latin America	Northern America	AMEA	Others	TOTAL
RENEWABLES	405	190	523	78	14	(18)	1,192
NETWORKS	782	205	378	(3)		(5)	1,358
ENERGY SOLUTIONS	177	108	(2)	(150)	31	(32)	132
FLEX GEN	76	385	78	25	213	(16)	761
RETAIL	323	134			48	(16)	489
OTHERS		(3)	0	8	(0)	2,776	2,781
o/w GEMS						3,142	3,142
EBIT ex. NUCLEAR	1,763	1,018	978	(41)	305	2,689	6,713
NUCLEAR	213	26					239

OUTRIGHT POWER PRODUCTION IN EUROPE

NUCLEAR AND HYDRO

Hedged positions and captured prices (% and €/MWh)



As of 30 June 2024
Belgium and France

- Captured prices are shown:
- Before specific Belgian nuclear and French CNR hydro tax contributions
 - Over 2023-2025: excluding the mark-to-market impact of the proxy hedging used for part of Belgian nuclear volumes, which is volatile and historically unwinds to close to zero at delivery
 - Starting in 2026: nuclear volumes hedged are limited to French production, as Belgian nuclear production will not be merchant



DISCLAIMER

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