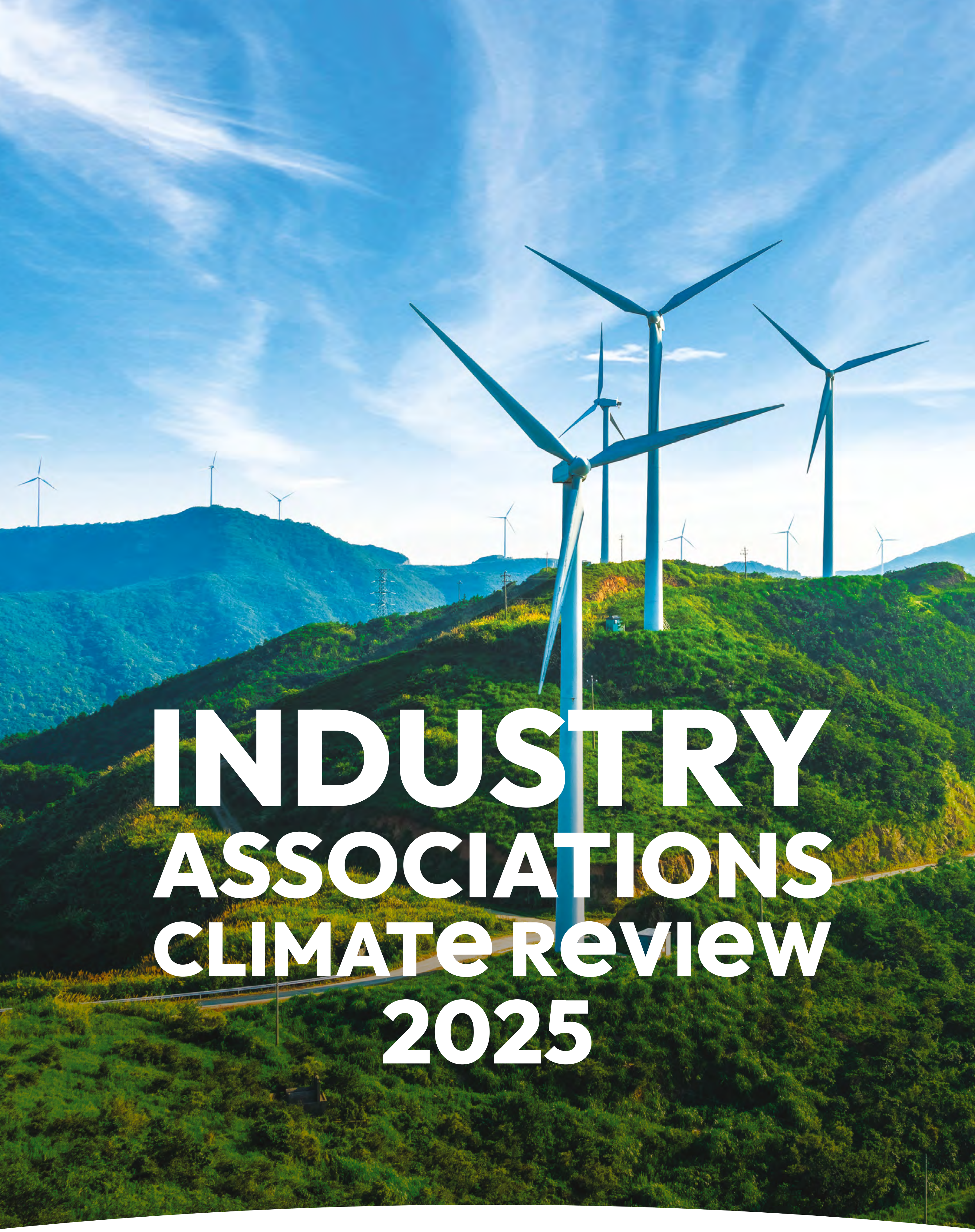

INDUSTRY ASSOCIATIONS CLIMATE REVIEW 2025

ENGIE

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executive SUMMARY

ENGIE is committed to ensuring that its direct and indirect public policy engagement remains consistent with the objectives of the Paris Agreement, its climate strategy and its ambition to achieve Net Zero Carbon across scopes 1, 2 and 3 by 2045.

The 2025 Industry Associations Climate Review assesses 36 industry associations across ENGIE's principal regions of activity. It examines whether their public advocacy is broadly consistent with ENGIE's climate and energy policy priorities and identifies areas in which further engagement may be needed.

The review forms part of ENGIE's broader responsible public affairs framework. It combines publicly available evidence, input from ENGIE representatives involved in the associations, dialogue with the associations where appropriate, and, where relevant, external assessments, including those published by InfluenceMap.

For the 2025 edition, and as part of its continuous improvement approach, ENGIE has further developed the report and streamlined its assessment criteria around six policy themes: climate ambition; renewable-energy deployment; reliable and affordable energy; carbon pricing; energy-system integration; and energy infrastructure and efficiency. The revised framework improves consistency between assessments and better reflects ENGIE's integrated approach to the energy transition.

Of the 36 associations reviewed, 30 are assessed as aligned and 6 as partially aligned. None is assessed as not aligned overall. Partial alignment generally reflects differences concerning the pace and conditions of the transition away from unabated fossil gas, the future role of gas infrastructure, carbon-pricing design, hydrogen sustainability criteria, or the balance between climate ambition, competitiveness and security of supply. These differences do not necessarily indicate opposition to climate action, but they call for continued dialogue and constructive engagement.

The scope of the review has been expanded to include nine additional associations that better reflect ENGIE's evolving geographical footprint and policy priorities: Brazilian Association of Wind Energy and New Technologies (ABEEólica), Brazilian Association of Electric Power Generation Companies (ABRAGE), Brazilian Business Council for Sustainable Development (CEBDS), Eurelectric, Energy Traders Europe, Generadoras de Chile, the Corporate Energy Buyers Association (CEBA), the Natural Gas Supply Association (NGSA) and the Energy Council of South Africa.

ENGIE's preferred approach is to engage constructively from within industry associations and use its governance roles on boards, committees and working-groups to promote, where needed, greater consistency with science-based climate action. Where material differences are identified, ENGIE may clarify its own position publicly, adapt its level of participation or establish targeted engagement priorities. Suspension or withdrawal may be considered where a significant and persistent divergence cannot be satisfactorily addressed.

ENGIE will continue to update this review annually and refine its methodology in response to developments in climate policy, its business portfolio and stakeholder expectations.

ENGIE ASSOCIATION FOOTPRINT 2025

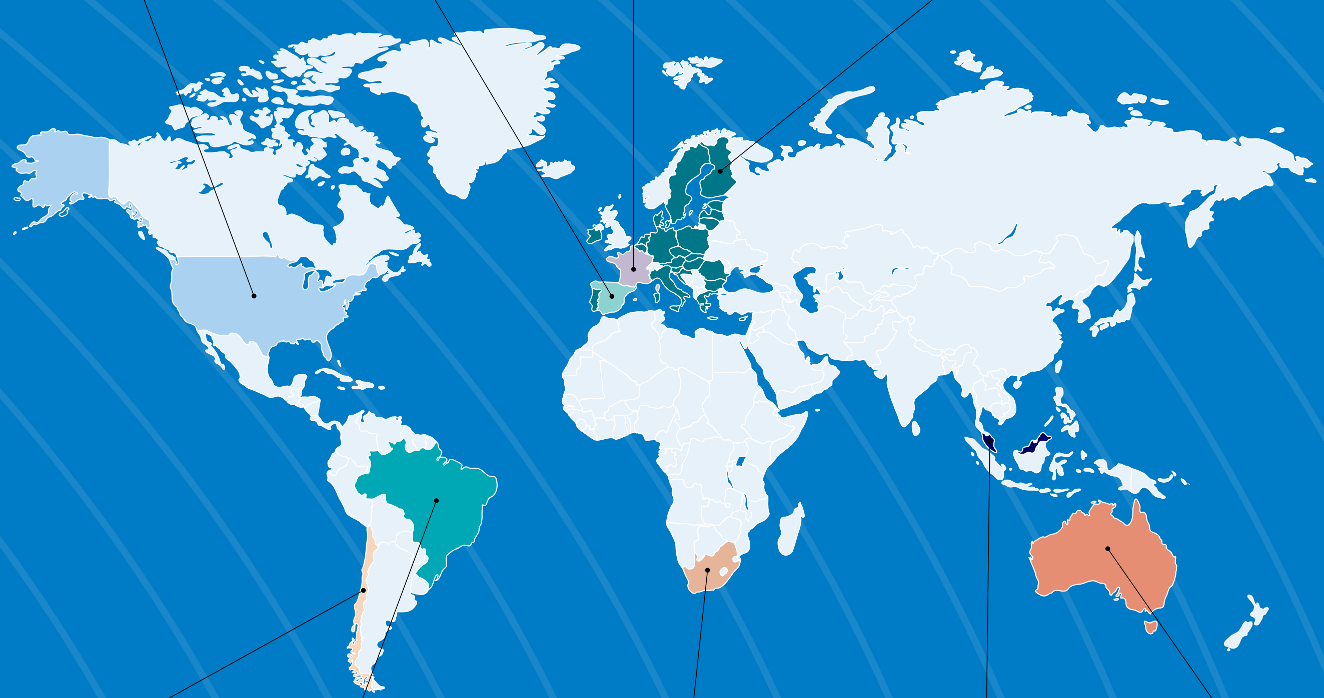
GLOBAL
- Hydrogen Council
- International Emission Trading Association (IETA)
- International Gas Union (IGU)

EUROPEAN UNION
- Bioenergy Europe
- BusinessEurope
- COGEN Europe
- Energy Traders Europe (formerly EFET)
- Eurelectric
- Eurogas
- European Biogas Association (EBA)
- European Round Table (ERT)
- Gas Infrastructure Europe (GIE)
- Hydrogen Europe
- SolarPower Europe (SPE)
- WindEurope

UNITED STATES
- American Clean Power Association (ACP)
- Corporate Energy Buyers Association (CEBA)
- Fuel Cell and Hydrogen Energy Association (FCHEA)
- Natural Gas Supply Association (NGSA)

SPAIN
- Confederación Española de Organizaciones Empresariales (CEOE)

FRANCE
- Association Française des Entreprises Privées (AFEP)
- France Gaz
- Syndicat des Énergies Renouvelables (SER)
- Union Française de l'Électricité (UFE)



CHILE
- Generadoras de Chile

BRAZIL
- Association of Electric Power Generating Companies (ABRAGE)
- Brazilian Association of Wind Energy and New Technologies (ABEEólica)
- Brazilian Business Council for Sustainable Development (CEBDS)
- Confederação Nacional da Industria (CNI)

SOUTH AFRICA
- Energy Council of South Africa
- South African National Energy Association (SANEA)
- South African Wind Energy Association (SAWEA)

MALAYSIA
- Malaysian Gas Association (MGA)

AUSTRALIA
- Australian Energy Council (AEC)
- Clean Energy Council (CEC)

HISTORY AND TRANSFORMATION OF ENGIE

ENGIE's evolution reflects the transformation of the global energy sector over the past decades. The Group was formed in 2008 through the merger of Gaz de France (GDF) and SUEZ, combining historical public utility roots with expertise in energy and environmental services. In 2015, GDF SUEZ rebranded as ENGIE, marking a strategic shift towards the energy transition.

Since 2020, ENGIE has anchored its transformation around a clear purpose focused on accelerating the transition towards a carbon-neutral economy. This has translated into a profound reshaping of its portfolio, including the progressive exit from coal, divestment of non-core activities, and a strategic repositioning towards renewables, infrastructure, and low-carbon solutions.

Over the past decade, ENGIE has transitioned from a diversified energy utility with a significant fossil-based portfolio into a key player in the energy transition. The 2024–2025 period marks ENGIE's shift from strategic transformation to operational delivery, supported by strengthened governance, clearer GBU accountability, reinforced climate milestones and deeper integration of climate objectives into investment and financial decision-making.

ORGANISATION AND CLIMATE GOVERNANCE

ENGIE's organisational model is designed to support the implementation of its climate ambition and embed its *raison d'être* across its activities. The Group is structured around four Global Business Units (GBUs): Renewables & Flex Power, Networks, Local Energy Infrastructures, and Supply & Energy Management, alongside a dedicated entity for nuclear activities.

Together, these GBUs cover the full energy value chain, from low-carbon power generation and energy infrastructure to local energy solutions, supply and optimisation. This integrated model enables ENGIE to address the energy transition from a system-wide perspective, combining renewable development, flexibility, infrastructure, customer solutions and security of supply.

Each GBU is accountable for both financial performance and contribution to the Group's decarbonisation trajectory. This accountability framework helps align industrial priorities, investment decisions and operational performance with ENGIE's emissions-reduction objectives. It also clarifies how each business area contributes to the Group's climate roadmap, including emissions reduction, avoided emissions and the development of low-carbon solutions.

Climate governance is embedded at several levels of the organisation. The Board of Directors oversees the Group's strategic direction and climate commitments, supported by its specialised committees. At executive and operational level, climate objectives are translated into business planning, investment processes and performance monitoring. The Group ESG function plays a central role in coordinating this framework, monitoring progress and ensuring consistency across entities and geographies.

Core functions, including ESG, finance, digital and human resources, are organised across global hubs covering Europe, North America, South America and Asia–Middle East–Africa. This structure supports consistent implementation of Group policies while allowing adaptation to regional market, regulatory and operational contexts.

In 2025, ENGIE's updated Climate Strategy further strengthened this governance framework by clarifying the contribution of each GBU to Group-wide climate objectives and introducing intermediate checkpoints for 2035 and 2040. This reinforces the link between ENGIE's organisational model, its decarbonisation pathway and long-term value creation.

CLIMATE STRATEGY

ENGIE's climate strategy is built around a clear objective: to align its activities with the Paris Agreement and contribute to the global effort to limit temperature rise to 1.5°C, while ensuring a reliable and affordable energy system. This objective is embedded in the Group's purpose and guides its long-term industrial, operational and financial decisions.

The Group has committed to achieving Net Zero Carbon emissions across scopes 1, 2 and 3 by 2045, corresponding to a reduction of at least 90% compared with 2017 levels, with residual emissions neutralised through credible carbon removal solutions. ENGIE's trajectory is underpinned by science-based targets validated by the Science Based Targets initiative (SBTi), aligned with a "well-below 2°C" pathway. At the same time, ENGIE's overall pathway is considered compatible with a 1.5°C trajectory when assessed across its full scope of activities, reflecting a balanced approach between climate ambition and energy-system constraints.

The strategy is supported by a detailed emissions-reduction roadmap. ENGIE has already reduced its greenhouse gas emissions from 265 $MtCO_2e$ in 2017 to around 145 $MtCO_2e$ in 2025. The Group has set further milestones of 120–140 $MtCO_2e$ by 2030, 80–110 $MtCO_2e$ by 2035 and 40–70 $MtCO_2e$ by 2040, providing a clear trajectory towards its 2045 Net Zero Carbon ambition.

This trajectory is driven by a combination of industrial levers. ENGIE continues to scale up renewable electricity and storage, with a target of 95 GW of installed renewable and storage capacity by 2030. The Group is also accelerating the development of low-carbon gases, including biomethane and hydrogen, with for hydrogen a target of 4 GW of electrolysis capacity by 2035. In parallel, ENGIE is expanding low-carbon solutions for customers, helping them reduce their own emissions and increasing the Group's contribution to avoided emissions.

A defining feature of ENGIE's strategy is its system-level perspective. The Group integrates flexibility needs, infrastructure requirements, affordability and security of supply into its decarbonisation pathway. This approach supports the transformation of existing assets and the development of new low-carbon solutions, in order to ensure a coherent and resilient transition.

Climate objectives are increasingly embedded in ENGIE's investment and financial decision-making. Over 2025–2027, the Group plans to invest €21–24 billion in growth capital expenditure, with a large majority expected to be aligned with EU Taxonomy criteria. Capital allocation and project assessment are supported by tools such as CO_2 budgets, internal carbon pricing and ESG performance criteria applied across business units. These mechanisms help ensure that investment decisions remain consistent with the Group's emissions trajectory and long-term climate ambition.

ENGIE has also strengthened the integration of climate risks into its Group risk management framework. This includes physical risks, such as the impact of extreme weather events on assets and demand, and transition risks linked to regulatory, technological and market developments. These risks are progressively embedded in strategic planning, investment reviews and project development.

The implementation of the climate strategy is further supported by the ESG@ENGIE framework, which embeds environmental and social considerations across the lifecycle of projects and along the value chain, under dedicated governance and oversight mechanisms.

Overall, ENGIE's climate strategy combines quantified targets, a time-bound emissions trajectory, concrete industrial levers, climate-aligned investment tools and strengthened risk management. This integrated approach supports a credible transition pathway consistent with ENGIE's Net Zero Carbon ambition and its contribution to the 1.5°C objective.

-45%
Reduction in greenhouse gas emissions since 2017

95 GW
of installed renewable and storage capacity by 2030

RESPONSIBLE PUBLIC POLICY ENGAGEMENT AND TRANSPARENCY

ENGIE seeks to conduct its public policy engagement in a transparent, ethical and responsible manner. The Group's advocacy activities are coordinated at Group level by the Global Public Affairs function, which brings together central and regional teams and supports consistency across geographies, business units and industry associations.

This coordination framework aims to ensure that ENGIE's external positions remain aligned with its climate strategy, its purpose and the objectives of the Paris Agreement. Public Affairs teams work closely with operational entities, regional teams across ENGIE's geographies and relevant Group functions to define, review and communicate ENGIE's positions on climate- and energy-related policy issues.

ENGIE also monitors the positions taken by industry associations in which it participates. This review process helps identify potential differences between an association's public advocacy and ENGIE's own climate-related policy positions. Where differences are identified, ENGIE favours constructive engagement and dialogue to encourage greater alignment over time. Depending on the materiality and persistence of the divergence, the Group may also clarify its own position, adapt its level of participation or reassess its membership.

Transparency is further supported through compliance with applicable lobbying disclosure obligations, including transparency registers where relevant, and through the publication of selected public consultation responses and policy positions. These practices contribute to accountability and allow stakeholders to better understand how ENGIE engages in climate- and energy-related public policy debates.

This framework is subject to regular review and continuous improvement, reflecting evolving stakeholder expectations, climate policy developments and ENGIE's own responsible advocacy commitments.

Code of Conduct on Lobbying

ENGIE's lobbying activities are governed by a dedicated Code of Conduct on Lobbying, updated in 2023, which provides a framework for the Group's public policy engagement and applies to all employees and external representatives acting on behalf of the Group. The Code reflects ENGIE's commitments in terms of transparency, integrity and reliability and aims to ensure that lobbying activities are conducted responsibly while taking into account the general interest. It explicitly states that ENGIE's advocacy activities and positions must remain consistent with the objectives of the Paris Agreement and with science-based pathways aimed at limiting global warming to 1.5°C.

The Code also requires ENGIE to promote consistency between its own climate commitments and the positions taken by the professional associations in which it participates. Lobbying activities are coordinated by the Group Public Affairs function together with regional and operational teams and are subject to regular review and oversight. In France and at EU level, the Public Affairs Department coordinates ENGIE's lobbying activities and positions, while in other regions dedicated local teams work in close collaboration with the Group Public Affairs function to ensure consistency with ENGIE's climate commitments and Paris-aligned advocacy principles.

To prevent any form of undue influence, the Code strictly prohibits active or passive corruption, influence peddling, and the offering or acceptance of advantages beyond customary courtesy and hospitality in compliance with ENGIE's Gift, Hospitality and Technical Trip Policy. Lobbyists acting on behalf of ENGIE are required to identify and avoid situations of conflict of interest and may escalate any concerns to management or the Ethics & Compliance function. They are also expected to comply with the rules, codes of conduct and transparency requirements applicable to the institutions and organisations with which they interact, including lobbying registers where relevant.

Oversight of these activities is exercised by ENGIE's Board of Directors through its Ethics, Environment and Sustainable Development Committee. ENGIE's lobbying and advocacy framework forms part of the Group's broader ethics and compliance system, which includes mandatory ethics training, reporting and investigation mechanisms for ethical incidents, and a whistleblowing system open to both employees and external stakeholders. Any breach of ENGIE's ethical principles or lobbying rules may be reported through the Group's whistleblowing mechanism and is subject to review, investigation and, where appropriate, corrective or disciplinary measures in accordance with the Group's ethics and compliance procedures.

Transparency Registers and Disclosure Obligations

As part of its transparency commitments, ENGIE publicly discloses the main professional associations and think tanks in which it is active and complies with applicable lobbying transparency frameworks in the jurisdictions where it operates. At European level, ENGIE is registered in the **EU Transparency Register** under registration number 90947457424-20. In France, ENGIE and several subsidiaries are registered with the **Haute Autorité pour la transparence de la vie publique (HATVP)** and report annually on their lobbying activities. In Germany, ENGIE Deutschland AG is registered under the **Lobbying Register Act** as an entity engaging in lobbying activities vis-à-vis the Bundestag and the Federal Government, with disclosure obligations relating to lobbying contacts and activities connected to specific legislative proposals. ENGIE also complies with applicable disclosure obligations in the United States under the **Lobbying Disclosure Act (LDA)**.

In Australia, the Group follows the **Australian Government Lobbying Code of Conduct** and declares relevant lobbying activities accordingly.

ENGIE prohibits the financing of political parties or political activities, including in jurisdictions where such financing is authorised by law, in line with its Ethics Charter and responsible lobbying commitments. Accordingly, the Group did not participate in any direct political financing in 2025.

ENGIE North America Inc. authorises a Political Action Committee (PAC) funded exclusively through voluntary employee contributions in accordance with applicable US regulations. ENGIE entities do not contribute financially to this PAC and do not influence the allocation of funds. This framework forms part of ENGIE's broader ethics and compliance governance system, which aims to ensure integrity, transparency and responsible public policy engagement across the Group.

Publication of Public Consultation Responses

As a matter of principle, ENGIE favours the public disclosure of its positions when responding to European Commission consultations. Formal responses are submitted through the Commission's **"Have Your Say"** portal, where they are publicly available in full and remain permanently accessible. In addition, ENGIE is currently considering systematically publishing its consultation responses on its own corporate website, subject to internal validation. This public-first approach enables citizens, NGOs and market participants to review ENGIE's positions on legislative proposals, reinforcing accountability and transparency in its public policy engagement.

Political Engagement and Financing

When liaising with political parties or their representatives, ENGIE adheres to its internal Ethics Charter and responsible lobbying rules. Key safeguards include:

- Zero political funding: ENGIE refuses to finance any political activity, even where legally allowed.
- Conflict-of-interest screening: Lobbyists must verify they hold no concurrent public office or vested interest that could compromise impartiality.
- Annual ethics audit: The Compliance Office audits all party interactions, reporting findings to the Ethics, Environment and Sustainable Development Committee for remedial action if needed.

Governance and Continuous Improvement

ENGIE's responsible public policy engagement is overseen through the Group's governance framework, with supervision by the Board of Directors and its Ethics, Environment and Sustainable Development Committee. The Public Affairs function coordinates advocacy activities across geographies and business units to ensure consistency with ENGIE's corporate positions, climate strategy and responsible lobbying principles. Transparency is supported through applicable lobbying disclosures, consultation responses and regular reviews of industry association alignment. The *Industry Associations Climate Review* is updated annually – or earlier in the event of significant developments – to reflect evolving climate-related policy, business priorities and stakeholder expectations.

GOVERNANCE
Board of Directors
+ Ethics, Environment and Sustainable Development Committee

COORDINATION
Public Affairs Function

IMPLEMENTATION
Geographies • Business Units • Industry Associations

TRANSPARENCY & REVIEW
Lobbying disclosure • Consultation responses • Industry Associations Climate Review

ENGIE'S DIRECT CLIMATE-RELATED POLICY ENGAGEMENT

Alongside its participation in industry associations, ENGIE engages directly with European and national policymakers on climate and energy legislation. The following examples illustrate the Group's principal direct climate-policy priorities during the reporting period and, where relevant, significant developments in early 2026 relating to positions developed during 2025.

Sustainability Reporting and Due Diligence

ENGIE actively contributed to the European debate on the simplification of sustainability legislation, including the Omnibus package covering the Corporate Sustainability Reporting Directive (CSRD), the Corporate Sustainability Due Diligence Directive (CSDDD) and the EU Taxonomy. ENGIE remains a strong supporter of the EU Green Deal objectives and considers that a well-designed sustainability reporting and due diligence framework is definitely a strategic tool to support the green transition.

ENGIE's position is that simplification should not mean deregulation or any backtracking on sustainable policy goals. Rather, it should make EU rules more proportionate, coherent and implementable, while improving the comparability and usability of sustainability information for investors, companies and society. ENGIE therefore advocated for a "report once only" principle, reduced duplication between EU legislative frameworks, better consistency between CSRD and CSDDD transition-plan requirements, stronger legal certainty, and a more harmonised implementation across Member States.

On CSDDD specifically, ENGIE called for clarification and simplification of climate transition-plan obligations, avoiding the duplication of requirements already covered under CSRD and ensuring that Member State-level climate commitments are not mechanically shifted onto individual companies in a way that could create legal uncertainty. This position reflects ENGIE's broader objective: maintaining very ambitious EU climate and sustainability goals while ensuring that companies can focus resources on implementation, investment and effective transition action.

EU Emissions Trading System

ENGIE continued to advocate for a strong, predictable and market-based EU Emissions Trading System (ETS) as the cornerstone of European decarbonisation policy. In preparation for the post-2030 ETS review, the Group supported maintaining a robust carbon price signal capable of driving long-term investments while preserving the integrity and predictability of the system.

ENGIE advocated a holistic review of the EU's 2040 climate architecture, ensuring coherence between the ETS, the Carbon Border Adjustment Mechanism (CBAM), the Effort Sharing Regulation, LULUCF and other climate instruments. The Group supported preserving the Market Stability Reserve as a volume-based mechanism, strengthening the use of ETS revenues to finance industrial decarbonisation, electricity grids, hydrogen and Carbon Contracts for Difference, and promoting the gradual integration of high-quality permanent carbon removals certified under the Carbon Removal Certification Framework (CRCF). At the same time, ENGIE opposed the direct use of international carbon credits for ETS compliance from the beginning of the next decade, considering that they should complement rather than replace domestic climate action and that any decision should follow a full assessment of their potential impact on the carbon-price signal and the environmental integrity of the EU carbon market.

EU Methane Emissions Regulation

ENGIE fully supports the objective of reducing methane emissions across the global natural gas value chain and remains committed to improving methane performance throughout its activities and supply chain. At the same time, the Group has engaged with European institutions regarding the practical implementation of the EU Methane Emissions Regulation (MER).

ENGIE has advocated for a pragmatic and harmonised implementation framework that preserves the Regulation's environmental ambition while safeguarding Europe's security of supply and competitiveness. The Group has called for timely adoption of implementing legislation, harmonised enforcement across Member States, proportionate reporting requirements, recognition of equivalent international monitoring frameworks and a transitional implementation period before sanctions apply. ENGIE considers that an effective methane policy must combine high environmental standards with realistic implementation pathways capable of maintaining diversified and affordable energy supplies during the transition.

ASSESSMENT METHODOLOGY

The 2025 Industry Associations Climate Review builds on the methodology introduced in the previous edition and further integrates the assessment into ENGIE's responsible public affairs framework. Its objective is not only to classify associations as aligned, partially aligned or not aligned, but also to support informed dialogue, identify engagement priorities and strengthen consistency between ENGIE's climate strategy and its indirect policy engagement.

ENGIE's Climate and Energy Policy Reference Framework

The assessment is structured around six climate- and energy-related policy themes reflecting ENGIE's strategic priorities and the areas in which material alignment or divergence with industry associations is most likely to arise. The table below summarises ENGIE's reference position under each theme.

The assessment considers whether each association's overall public policy engagement is broadly consistent with ENGIE's positions across the six themes below. Alignment does not require identical positions on every implementation detail. ENGIE considers the association's overall policy direction, the materiality of any divergence and, where relevant, regional energy-system circumstances.

ASSESSMENT THEME	ENGIE'S REFERENCE POSITION
Climate ambition	ENGIE supports the objectives of the Paris Agreement and the global effort to limit temperature rise to 1.5°C. The Group is committed to achieving Net Zero Carbon across scopes 1, 2 and 3 by 2045, principally through deep absolute emissions reductions, supported by science-based targets and credible treatment of residual emissions. ENGIE supports ambitious, predictable and implementable climate policies consistent with this trajectory.
Accelerating renewable-energy deployment	ENGIE supports a significant acceleration of renewable electricity, storage and renewable and low-carbon gases. This requires ambitious targets, faster and more predictable permitting, appropriate market and investment frameworks, stronger supply chains and measures facilitating the integration of renewable energy into the energy system.
Reliable and affordable energy	ENGIE considers affordability, security of supply and system resilience to be essential conditions for a successful energy transition. These objectives should be addressed through well-designed markets, targeted support for vulnerable consumers, flexibility and investment, without weakening long-term climate ambition or delaying necessary decarbonisation.
Carbon pricing	ENGIE supports robust, predictable and market-based carbon-pricing mechanisms as central instruments for decarbonisation. This includes a strong EU Emissions Trading System, the development of credible carbon markets and the effective use of carbon-pricing revenues to support industrial decarbonisation, clean technologies and enabling infrastructure, while addressing carbon-leakage risks appropriately.
Energy-system integration	ENGIE supports an integrated approach combining renewable electricity, flexibility, storage, demand response, renewable and low-carbon gases and sector coupling. Direct electrification should be prioritised where technically and economically appropriate, while renewable and low-carbon molecules should support hard-to-abate sectors and system needs. Any transitional role for unabated fossil gas should remain limited, clearly justified and consistent with a credible long-term decarbonisation pathway.
Energy infrastructure and efficiency	ENGIE supports the accelerated development and modernisation of electricity grids, storage, flexibility solutions, efficient local energy systems, district heating and cooling and other infrastructure enabling decarbonisation. Existing gas infrastructure, in addition to necessary maintenance, may be adapted or repurposed where this supports renewable and low-carbon gases and is compatible with long-term climate objectives. Energy efficiency and demand reduction remain essential components of the transition.

The revised framework supports greater comparability with relevant external climate-policy engagement methodologies, including InfluenceMap's Climate Policy Engagement. It supports a more consistent assessment of policy positions across industry associations and helps identify both areas of convergence and material divergence.

Associations are assessed as **aligned** where their overall advocacy is broadly consistent with this framework. They may be assessed as **partially aligned** where they support climate action overall but maintain a material divergence on one or more themes. An association is assessed as **not aligned** where its public advocacy is materially inconsistent with the objectives of the Paris Agreement and/or ENGIE's climate strategy.

Reporting Period

Unless otherwise stated, the review covers the period from 1 January to 31 December 2025. It is based primarily on positions, policy papers, consultation responses, reports, public statements and governance documents published during that period.

Developments published in early 2026 are included only where they clarify positions or engagement initiated during 2025 or constitute a material subsequent development relevant to the assessment. Such information is identified where necessary to distinguish it from evidence falling strictly within the reporting period.

Evolution of the Assessment Criteria

For the 2025 review, ENGIE consolidated closely related criteria previously assessed separately into the six policy themes presented above. This revised structure reduces overlap, improves consistency across association assessments and better reflects the integrated nature of ENGIE's climate and energy strategy.

It also facilitates comparison with external climate-policy engagement frameworks, including InfluenceMap's methodology, while remaining tailored to ENGIE's business model and strategic priorities. The revised approach allows an association to be assessed as partially aligned where its overall advocacy supports climate action but a material divergence remains on one or more policy themes.

The 2024 Industry Associations Climate Review introduced a more structured and evidence-based methodology for assessing the alignment of ENGIE's industry association memberships with the Group's climate strategy. The 2025 review builds on this approach and further integrates the assessment into ENGIE's responsible public affairs framework. Its objective is not only to classify associations as aligned, partially aligned or not aligned, but also to support informed dialogue, identify engagement priorities and strengthen consistency between ENGIE's climate strategy and its indirect policy engagement.

For each association, ENGIE reviews publicly available information, including annual reports, policy papers, consultation responses, public statements and governance documents. This analysis is complemented by input from ENGIE representatives involved in the association and, where appropriate, direct dialogue with the association to clarify factual information, recent developments or advocacy positions before finalising the assessment.

InfluenceMap assessments are used as an important reference where available. However, ENGIE's final assessment is based first and foremost on its own strategic priorities, the association's relevance to the Group, ENGIE's level of engagement and influence within the organisation, and any recent developments identified through the review process.

Assessments are based on each association's overall policy direction rather than isolated statements. ENGIE considers both areas of alignment and divergence across a range of strategic climate topics. An association may therefore be assessed as partially aligned where its overall contribution supports the energy transition but important differences remain on specific policy issues.

The review also reflects broader developments in responsible climate advocacy. During 2025–2026, ENGIE actively contributed to the work of the Entreprises pour l'Environnement (EPE) Public Affairs Committee, chaired by ENGIE's Director of Public Affairs, which culminated in the publication of *Climate Strategy and Public Engagement: Building Consistency with Public Affairs* in May 2026. This guidance identifies responsible climate advocacy, transparent assessment of industry associations and continuous dialogue as emerging best practices for corporate climate governance. The recommendations developed through this collaborative work have further strengthened ENGIE's own methodology, particularly regarding the selection of material associations, structured engagement, transparency and governance.

Beyond methodological improvements, the review has contributed to strengthening ENGIE's internal governance. Since its first edition, it has helped establish a global network of Public Affairs professionals and business representatives involved in industry associations, increasing awareness of responsible climate advocacy across the Group and fostering a shared understanding of ENGIE's climate policy priorities.

The assessment is conducted annually. Associations assessed as partially aligned or presenting material areas of divergence are prioritised for engagement during the following reporting cycle. Progress is monitored over time, allowing ENGIE to assess whether dialogue results in improved alignment and whether any changes to its engagement strategy are warranted. Withdrawal remains a measure of last resort where material and persistent misalignment cannot be addressed through engagement.

Identification and Scope of Associations

ENGIE holds corporate memberships in a broad range of industry associations worldwide, ranging from multi-sector business organisations to specialised energy and climate associations operating at global, regional, national and local levels.

For the purpose of this review, ENGIE focuses on associations whose public advocacy is materially relevant to climate and energy policy and in which ENGIE's membership or participation is sufficiently significant to justify disclosure.

Relevant factors include:
- the association's influence on climate and energy policy;
- the materiality of the policy issues covered;
- ENGIE's membership, governance role or level of participation;
- the relevance of the association to ENGIE's geographical footprint and business activities.

Associations whose activities are primarily technical, operational or limited to information-sharing are generally excluded. The review also excludes memberships independently managed by regulated network subsidiaries where ENGIE does not direct or approve the relevant advocacy activities, in accordance with unbundling legislation.

On this basis, **36 associations** have been assessed through an objective and evidence-based review process.

Compared with the previous edition, ENGIE has expanded the scope of the review by including nine additional associations:
- Brazilian Association of Wind Energy and New Technologies (ABEEólica),
- Brazilian Association of Electric Power Generation Companies (ABRAGE)
- Brazilian Business Council for Sustainable Development (CEBDS)
- Corporate Energy Buyers Association (CEBA)
- Energy Council of South Africa
- Energy Traders Europe (formerly EFET)
- Eurelectric
- Generadoras de Chile
- Natural Gas Supply Association (NGSA)

These additions better reflect ENGIE's evolving operational footprint and strategic public policy priorities across Europe, Brazil, Chile, South Africa and North America. They also respond to increasing expectations regarding transparency from stakeholders such as Climate Action 100+ and InfluenceMap, which encourage broader disclosure of memberships with potentially significant climate-policy relevance.

The inclusion of these organisations provides a more representative picture of ENGIE's advocacy activities across the electricity, energy trading, renewable energy, corporate procurement and North American gas sectors.

Within Europe, **Eurelectric** is one of ENGIE's most strategically important associations, reflecting Catherine MacGregor's role as Vice-President and the association's strong advocacy for electrification, renewable electricity, flexibility, customer decarbonisation and climate neutrality.

Energy Traders Europe plays a complementary role by supporting well-functioning energy markets and policy discussions relating to market design, cross-border trading, PPAs, guarantees of origin and system flexibility.

In North America, the **Corporate Energy Buyers Association** (CEBA) was included because of its leadership in promoting corporate clean electricity procurement and market-based decarbonisation solutions, which closely align with ENGIE's renewable energy and customer decarbonisation strategy. The **Natural Gas Supply Association** (NGSA) was added to reflect ENGIE's North American gas marketing activities. ENGIE's participation is primarily linked to regulatory monitoring, market intelligence and LNG market developments, including methane transparency and emissions reporting, rather than broader Group climate advocacy.

In Brazil, **ABEEólica, ABRAGE** and **CEBDS** were incorporated to better reflect ENGIE's strong local presence. ABEEólica is the leading representative of Brazil's wind sector and is closely aligned with ENGIE's renewable development strategy. ABRAGE represents the hydropower sector and contributes to discussions on renewable electricity integration and power system resilience, while CEBDS provides an important platform for dialogue on sustainable development, climate policy and the Brazilian energy transition.

In Chile, the review was expanded to include **Generadoras de Chile**, reflecting ENGIE's significant presence in the country's power sector. The association represents electricity generators and provides an important platform for dialogue on electricity market design, renewable energy deployment and the decarbonisation of Chile's power system.

During the preparation of this report, ENGIE South Africa reviewed its participation in **SANEA** following the departure of its Board representative. The Group decided to pause its membership in 2026 and reassess potential participation in 2027. SANEA remains included in this review because ENGIE was a member during the 2025 reporting period. The decision to pause membership from 2026 is disclosed as a subsequent development. At the same time, ENGIE joined the **Energy Council of South Africa,** whose broader cross-sector mandate provides more comprehensive coverage of the Group's policy engagement priorities in South Africa. Consequently, the Energy Council has been included in the scope of this review as the principal South African industry association. As a CEO-led platform bringing together key public and private energy stakeholders, the Council has become an important forum for discussions on market reform, transmission development, renewable energy deployment, energy security and the implementation of South Africa's climate and energy transition framework.

This expansion forms part of ENGIE's continuous effort to strengthen the transparency, completeness and robustness of its Industry Associations Climate Review.

As a limited exception to the direct-membership criterion, the EU Chamber of Commerce in China remains disclosed for continuity and transparency. ENGIE no longer maintains an active corporate advocacy relationship with the association, and the remaining link is held in a personal capacity by an ENGIE representative.

Catherine MacGregor
Chief Executive Officer, ENGIE

> **Renewable energy is a driver of sovereignty, competitiveness and employment. By reducing our dependence on imported gas and oil, it strengthens our energy independence and supports a sustainable industrial future.**

Evidence and Assessment Process

For each association, ENGIE reviews publicly available evidence, including policy papers, consultation responses, reports, public statements and governance documents. This analysis is complemented by input from ENGIE representatives involved in the association and, where appropriate, direct dialogue with the association to clarify recent developments or policy positions.

Assessments are based on the association's overall policy engagement rather than on isolated statements. An association may therefore be assessed as partially aligned where it broadly supports climate action but maintains differences with ENGIE on one or more material policy issues.

The scope of the review has been clarified to focus on associations for which ENGIE holds a direct corporate membership and whose advocacy activities are material to the Group's climate and energy policy engagement. As a limited exception, the European Union Chamber of Commerce in China remains disclosed for continuity and transparency, although ENGIE no longer maintains an active corporate advocacy relationship with the association. The remaining link is held in a personal capacity by a former ENGIE representative and is not considered a material channel for ENGIE's current climate-policy engagement. For continuity and consistency, no association previously covered has been removed from the review.

Certain organisations are not included where their activities are primarily technical, limited to operational coordination or information-sharing, narrowly national in scope, or of limited influence on climate policy. Similarly, associations whose policy positions are already represented through larger national, European or international organisations in which ENGIE directly participates are generally not assessed separately.

The review also excludes memberships held independently by regulated network subsidiaries. Under the EU energy market unbundling framework, notably Directive 2009/73/EC and Directive (EU) 2024/1788, distribution and transmission system operators belonging to vertically integrated groups must operate independently from supply and generation activities.

Accordingly, although wholly owned by ENGIE, GRDF manages its own industry association memberships independently. ENGIE does not direct or approve GRDF's memberships or the related advocacy positions. Associations linked exclusively to GRDF's regulated network activities, including GD4S, therefore fall outside the scope of this review.

Alignment Categories

Following a detailed review of each association's public positions, advocacy activities, governance and ENGIE's level of engagement, associations are classified into three categories:

Aligned
The association demonstrates a clear support for the objectives of the Paris Agreement and is broadly consistent with ENGIE's climate and energy policy positions.

Partially aligned
The association broadly supports climate action but differs from ENGIE on one or more policy issues or does not consistently demonstrate alignment across some climate policy areas.

Not aligned
The association publicly advocates positions that are materially inconsistent with the objectives of the Paris Agreement and/or with ENGIE's climate strategy.

Response to Potential Misalignment

Where a material difference is identified, ENGIE first seeks to understand the association's position and engage constructively through the relevant governance bodies, committees or working groups. Depending on the nature and significance of the issue, ENGIE may:

- promote an alternative position within the association;
- request clarification or stronger public commitments;
- publicly distinguish ENGIE's position from that of the association;
- adjust its level or form of participation;
- establish specific engagement objectives and monitor progress; or
- consider suspension or withdrawal where a significant and persistent divergence cannot be satisfactorily addressed.

This graduated approach reflects ENGIE's view that constructive engagement is generally the most effective means of supporting progress, while preserving the possibility of stronger action where engagement does not lead to sufficient improvement.

RESULTS OF THE REVIEW

General overview

The 2025 review covers 36 associations. Of these, 30 are assessed as aligned, 6 as partially aligned and none as not aligned.

The aligned associations are predominantly organisations focused on renewable electricity, electrification, clean-energy procurement, carbon markets, biomethane, hydrogen, energy-system integration and renewable-energy deployment. Their advocacy generally supports Paris-aligned climate action, accelerated renewable-energy deployment, enabling infrastructure and effective carbon-pricing mechanisms.

The partially aligned category includes broad business organisations, gas-sector associations and one hydrogen-related association. The principal differences concern the pace and conditions of the transition away from unabated fossil gas, the future role of gas infrastructure, the design and stringency of carbon-pricing instruments, competitiveness safeguards, and the sustainability criteria applicable to hydrogen and other low-carbon gases.

In several cases, ENGIE's assessment also takes account of regional energy-system conditions. Support for natural gas as a transition fuel may reflect priorities such as coal substitution, energy access or security of supply. Such regional considerations can explain, differences with ENGIE's global decarbonisation pathway.

ENGIE considers continued engagement appropriate for the partially aligned associations identified in this review. Specific engagement priorities will be established according to the materiality of the divergence, ENGIE's role within the organisation and its ability to influence future positions. Detailed explanations for each association are provided in the appendix.

ASSESSMENT STATUS	ASSOCIATION	
ALIGNED	ABEEólica ABRAGE American Clean Power Association Association Française des Entreprises Privées (lafep) Australian Energy Council Bioenergy Europe Brazilian National Confederation of Industry (CNI) BusinessEurope CEBA CEBDS Clean Energy Council Australia COGEN Europe Energy Traders Europe Eurelectric Eurogas European Biogas Association (EBA)	European Round Table for Industry (ERT) European Union Chamber of Commerce in China (EUCCC) France Gaz Gas Infrastructure Europe (GIE) Generadoras de Chile Hydrogen Council Hydrogen Europe IETA SolarPower Europe South African National Energy Association (SANEA) South African Wind Energy Association (SAWEA) Syndicat des Energies Renouvelables (SER) Union Française de l'Electricité (UFE) WindEurope
PARTIALLY ALIGNED	CEOE Energy Council of South Africa Fuel Cell and Hydrogen Energy Association (FCHEA)	International Gas Union (IGU) Malaysian Gas Association Natural Gas Supply Association (NGSA)
NOT ALIGNED	None	

The absence of associations assessed as not aligned does not mean that all positions are fully consistent with ENGIE's climate strategy; rather, the review identifies specific areas of divergence within partially aligned associations, which will be addressed through targeted engagement and continued monitoring.

Six associations are assessed as partially aligned, reflecting differences on specific aspects of the energy transition rather than a fundamental disagreement with climate action. In most cases, these differences relate to the pace and conditions of the transition away from fossil gas, the continued role of natural gas in certain markets, the robustness of clean hydrogen sustainability criteria, or the balance between climate ambition, industrial competitiveness and energy security.

More detailed information can be found in the appendix.

30
aligned associations

6
partially aligned associations

Detailed overview

ASSOCIATION	Geography	ENGIE Role	Annual membership fee (EUR)	Climate ambition	Accelerating renewable energy deployment	Reliable & Affordable energy	Carbon pricing	Energy System integration	Energy infrastructure and efficiency	Alignment with ENGIE Climate strategy	Level of ENGIE Engagement	InfluenceMap score
American Clean Power Association (ACP)	USA	Chair	>100k	High	Very High	High	Very High	Very High	Very High	Aligned	High	A-
Associação Brasileira das Empresas Geradoras de Energia Elétrica (ABRAGE)	Brazil	Board	0-24k	High	Very High	Very High	High	Very High	High	Aligned	High	C+
Association Française des Entreprises Privées (AFEP)	France	Member	50-99k	Moderate	High	Very High	Moderate	Moderate	High	Aligned	High	D+
Australian Energy Council (AEC)	Australia	Member	>100k	High	High	Very High	High	High	High	Aligned	Moderate	C
Bioenergy Europe	European Union	Member	0-24k	High	High	High	Moderate	High	High	Aligned	Low	C-
Brazilian Association of Wind Energy and New Technologies (ABEEólica)	Brazil	Member	0-24k	High	Very High	High	Moderate	High	High	Aligned	High	B-
Brazilian Business Council for Sustainable Development (CEBDS)	Brazil	Member	no membership fee	Very High	High	High	Very High	High	High	Aligned	Moderate	B+
BusinessEurope	European Union	Member	25-49k	Moderate	High	Very High	Moderate	Moderate	High	Aligned	High	D-
Clean Energy Council (CEC)	Australia	Member	25-49k	Very High	Very High	High	High	Very High	High	Aligned	Moderate	B+
COGEN Europe	European Union	Member	0-24k	High	High	High	Moderate	Very High	Very High	Aligned	Moderate	Not rated
Confederaçao Nacional da Industria (CNI)	Brazil	Member	>100k	Moderate	Moderate	Very High	Moderate	Moderate	High	Aligned	Moderate	C-
Confederación Española de Organizaciones Empresariales (CEOE)	Spain	Member	0-24k	Moderate	High	Very High	Low	High	High	Partially Aligned	Moderate	D+
Corporate Energy Buyers Association (CEBA)	USA	Member	25-49k	High	Very High	High	Moderate	Very High	High	Aligned	Moderate	B+
Energy Council of South Africa	South Africa	Member	25-49k	High	High	Very High	Moderate	High	High	Partially Aligned	Moderate	D+
Energy Traders Europe (formerly EFET)	European Union	Member	25-49k	High	High	Very High	High	Very High	High	Aligned	Moderate	Not rated
Eurelectric	European Union	VP	no membership fee	High	Very High	High	High	Very High	High	Aligned	High	B-
Eurogas	European Union	Board	>100k	Moderate	Moderate	Very High	Moderate	High	High	Aligned	High	D+
European Biogas Association (EBA)	European Union	Board	0-24k	High	High	High	Moderate	High	High	Aligned	High	Not rated
European Round Table (ERT)	European Union	Member	50-99k	Moderate	High	Very High	Moderate	High	High	Aligned	Moderate	C
European Union Chamber of Commerce in China (EUCCC)	China	Member	0-24k	High	High	High	High	High	High	Aligned	Low	C
France Gaz	France	VP	>100k	Moderate	Moderate	Very High	Moderate	High	High	Aligned	High	Not rated
Fuel Cell and Hydrogen Energy Association (FCHEA)	USA	Member	0-24k	Moderate	Low	Very High	Low	High	High	Partially Aligned	Low	D
Gas Infrastructure Europe (GIE)	European Union	Board	50-99k	Moderate	Moderate	Very High	Moderate	High	High	Aligned	High	D
Generadoras de Chile	Chile	Board	>100k	Moderate	Moderate	Very High	Moderate	High	Very High	Aligned	High	C+
Hydrogen Council	Global	Member	50-99k	High	Moderate	High	Moderate	Very High	High	Aligned	Moderate	C
Hydrogen Europe	European Union	Board	25-49k	High	High	High	High	High	High	Aligned	High	C
International Emission Trading Association (IETA)	Global	Member	0-24k	High	Moderate	High	Very High	Moderate	Moderate	Aligned	Low	C
International Gas Union (IGU)	Global	Member	0-24k	Moderate	Low	Very High	Low	High	High	Partially Aligned	Low	D
Malaysian Gas Association (MGA)	Malaysia	Member	0-24k	Moderate	Low	Very High	Low	Moderate	High	Partially Aligned	Low	D
Natural Gas Supply Association (NGSA)	USA	Member	>100k	Moderate	Low	Very High	Low	High	Moderate	Partially Aligned	Low	E
SolarPower Europe (SPE)	European Union	Member	25-49k	Very High	Very High	High	High	High	High	Aligned	High	B+
South African National Energy Association (SANEA)	South Africa	Member	0-24k	High	Moderate	High	Neutral	High	Moderate	Aligned	High	C+
South African Wind Energy Association (SAWEA)	South Africa	Member	0-24k	Very High	Very High	High	High	High	High	Aligned	High	B
Syndicat des Energies Renouvelables (SER)	France	Member	50-99k	Very High	Very High	High	High	High	High	Aligned	High	Not rated
Union Française de l'Electricité (UFE)	France	VP	>100k	High	High	Very High	High	Very High	High	Aligned	High	Not rated
WindEurope	European Union	Board	>100k	High	Very High	High	High	Very High	High	Aligned	High	B+

Based on the alignment assessment, ENGIE applies a proportionate engagement approach, reflecting the association's level of alignment, the materiality of any divergence and ENGIE's ability to influence future positions.

Aligned associations
ENGIE will maintain its engagement with aligned associations and support advocacy that advances the objectives of the Paris Agreement and ENGIE's climate strategy. Alignment will continue to be monitored annually.

Partially aligned associations
ENGIE will define targeted engagement priorities for partially aligned associations, focusing on the material areas of divergence identified in the review. Progress will be monitored during the next assessment cycle.

Not-aligned associations
Where an association is assessed as not aligned, ENGIE will undertake an enhanced review of the membership and establish a time-bound engagement and escalation process. Suspension or withdrawal will be considered where material and persistent divergence cannot be addressed satisfactorily.

Next steps

ENGIE will continue to perform this assessment on an annual basis and will publish an updated version on its corporate website each year, or sooner in the event of changes that would justify earlier publication.

This review will cover the initiatives and associations identified in this report, as well as others in the portfolio of associations to which ENGIE is a member that may become more relevant, and any new ones that the Group may join. The report is available on ENGIE's website: **www.engie.com**

APPENDIX: INDIVIDUAL ASSOCIATION ASSESSMENTS

NAME	AMERICAN CLEAN POWER ASSOCIATION (ACP)
Region/Country	North America/USA
Summary of the association	ACP represents the U.S. multi-technology clean energy sector, including wind, solar, energy storage, clean hydrogen, and transmission. It aims to support U.S. energy and national security goals through the expansion of reliable, low-cost clean power.
Main positions	• Supports increasing renewable energy and energy storage capacity in the USA • Supports GHG emissions reductions in line with 1.5°C target
ENGIE's role	ENGIE North America Chief Renewables Officer and Senior VP is Chair-elect of the Board.
2025 Assessment and previous outcomes	• 2025: Aligned • 2024: Aligned • 2023: Aligned • 2022: Aligned
Assessment rationale	ACP is assessed as aligned with ENGIE's climate strategy. The association is a leading voice for clean power in the United States, covering wind, solar, storage, transmission and clean hydrogen. Its advocacy supports the deployment of low-cost, reliable domestic clean energy, grid expansion, permitting reform and policies enabling the growth of renewable electricity and storage. ACP's positions are strongly consistent with ENGIE's renewable development strategy in North America and with the Group's broader objective to accelerate the transition to a carbon-neutral economy. ENGIE's high-level involvement further supports continued engagement, as the association provides a strategic platform to promote clean energy deployment, market development and climate-aligned investment in the U.S.
Engagement intensity	High
InfluenceMap score	A-
Sources	https://cleanpower.org/
Actions	Maintain active engagement

NAME	ASSOCIAÇÃO BRASILEIRA DAS EMPRESAS GERADORAS DE ENERGIA ELÉTRICA (ABRAGE)
Region/Country	Brazil
Summary of the association	ABRAGE represents Brazil's major electricity generating companies, primarily hydropower producers. It promotes hydropower as a clean, renewable and strategic source of electricity while advocating for a secure, competitive and sustainable electricity system. The association works closely with government institutions to improve the regulatory framework, support investment and facilitate the integration of renewable energy and storage technologies.
Main positions	• Supports Brazil's climate commitments and the transition towards a climate-neutral economy. • Supports the Brazilian Emissions Trading System (SBCE). • Promotes hydropower as the backbone of Brazil's low-carbon electricity system and a key enabler of renewable integration. • Advocates the deployment of pumped-storage hydropower and battery storage to provide flexibility in an increasingly renewable electricity system. • Supports electrification of transport and industry to reduce greenhouse gas emissions. • Calls for regulatory and market frameworks that recognise flexibility, capacity services and long-term investment in low-carbon electricity. • Actively participates in Brazil's Climate Plan and energy transition discussions with public authorities. • Has occasionally expressed concerns regarding subsidies for variable renewable energy, advocating a balanced approach that safeguards system reliability.
ENGIE's role	ENGIE is represented on the Board of Directors.
2025 Assessment and previous outcomes	• 2025: Aligned • 2023: Not Assessed • 2024: Not Assessed • 2022: Not Assessed
Assessment rationale	ABRAGE is assessed as aligned with ENGIE's climate strategy. The association supports Brazil's climate objectives, the decarbonisation of the electricity sector and the expansion of a predominantly renewable power system. It advocates hydropower, energy storage and market frameworks that facilitate renewable integration while ensuring system flexibility and security of supply. It also supports the Brazilian Emissions Trading System (SBCE) and actively contributes to the development of Brazil's Climate Plan. Although ABRAGE has occasionally questioned certain support mechanisms for wind and solar energy, these positions primarily reflect concerns regarding market design and system reliability rather than opposition to climate action or the energy transition.
Engagement intensity	High
InfluenceMap score	C+
Sources	https://www.abrage.com.br/
Actions	Maintain active engagement and leverage ENGIE's Board representation to contribute to ABRAGE's advocacy on electricity market design, flexibility, energy storage and the transition towards a secure and increasingly renewable electricity system.

NAME	ASSOCIATION FRANÇAISE DES ENTREPRISES PRIVÉES (AFEP)
Region/Country	Europe/France
Summary of the association	L'AFEP represents the largest private corporations operating in France and engages with French and European public decision-makers to propose pragmatic policy solutions aimed at strengthening competitiveness. It intervenes across sectors, particularly in legislative processes.
Main positions	• Acknowledges climate science and IPCC recommendations • Supports UN climate process and renewable energy development • Has expressed reservations about adopting highly stringent measures in areas such as CBAM, the EU ETS or energy-efficiency standards • Suggests a more phased approach to the EU Green Deal, emphasizing the need to balance ambition with industrial competitiveness and technological neutrality. • Has raised concerns about incorporating GHG regulations into the EU Industrial Emissions Directive
ENGIE's role	Catherine MacGregor, ENGIE CEO, is a member of AFEP's Board of Directors.
2025 Assessment and previous outcomes	• 2025: Aligned • 2023: Aligned • 2024: Aligned • 2022: Aligned
Assessment rationale	AFEP is assessed as aligned with ENGIE's climate strategy. The association broadly supports the objectives of the Paris Agreement, European climate neutrality and industrial decarbonisation, while advocating policies that strengthen European competitiveness and investment.
Engagement intensity	High
InfluenceMap score	D+
Sources	https://afep.com/en/
Actions	ENGIE will maintain its engagement with AFEP to keep encouraging a stronger alignment of the association with several policies such as the EU-ETS, the CBAM, and GHG emissions regulations.

NAME	AUSTRALIAN ENERGY COUNCIL (AEC)
Region/Country	Australia
Summary of the association	AEC is the peak industry body for electricity and downstream natural gas businesses in Australia's competitive energy markets. It promotes strategic policy and regulatory frameworks to support the energy sector.
Main positions	• AEC supports net zero 2050, interim targets, the Paris Agreement, the Climate Change Bill and the Safeguard Mechanism. • It is positive on electrification, renewables and EV charging. • It supports a continued medium-term role for coal and gas for reliability and affordability.
ENGIE's role	ENGIE is a direct member
2025 Assessment and previous outcomes	• 2025: Aligned • 2023: Aligned • 2024: Aligned • 2022: Aligned
Assessment rationale	The Australian Energy Council is assessed as aligned with ENGIE's climate strategy. It supports Australia's energy transition through market-based frameworks, renewable integration, reliability and affordability. While it also represents downstream gas interests, its pragmatic approach to gas and flexibility does not create a material divergence from ENGIE's position on security of supply during the transition.
Engagement intensity	Moderate
InfluenceMap score	C
Sources	https://www.energycouncil.com.au/
Actions	Maintain membership and monitor policy positioning, particularly as the Australian climate policy landscape evolves.

NAME	BIOENERGYEUROPE
Region/Country	Europe
Summary of the association	Bioenergy Europe is a major European organisation promoting the sustainable development of the bioenergy sector. It contributes to policy debates, supports decision-makers, and represents the bioenergy value chain to advance carbon neutrality.
Main positions	• Supports the goals of the EU Fit for 55 Package and 2050 climate neutrality target • Supports the extension of the EU Carbon Border Adjustment Mechanism and the EU-ETS • Supports the EU Renewable Energy Directive • Supports increasing the share of bioenergy in the EU energy mix • Urges science-based targets and sustainable forestry in LULUCF • Supports more ambitious NECPs, carbon pricing, energy efficiency, fossil-fuel subsidy removal, • Advocates for reduced fossil gas use, CCS/BECCS and carbon removals.
ENGIE's role	ENGIE Lab Laborelec is a member
2025 Assessment and previous outcomes	• 2025: Aligned • 2023: Aligned • 2024: Aligned • 2022: Aligned
Assessment rationale	Bioenergy Europe is assessed as aligned with ENGIE's climate strategy. The association supports EU climate neutrality, Fit for 55, renewable energy deployment and the role of sustainable bioenergy in the energy transition. Its positions are broadly consistent with ENGIE's biomethane, renewable gases and decarbonisation priorities. Continued monitoring is appropriate to ensure that bioenergy scale-up remains clearly linked to robust sustainability criteria and land-use safeguards.
Engagement intensity	Low
InfluenceMap score	C-
Sources	https://bioenergyeurope.org/
Actions	Monitor engagement to ensure alignment with ENGIE's stricter sustainability standards, particularly regarding land-use and biomass sourcing. Consider clarifying ENGIE's position if divergence persists.

NAME	BRAZILIAN BUSINESS COUNCIL FOR SUSTAINABLE DEVELOPMENT (CEBDS)
Region/Country	South America/Brazil
Summary of the association	CEBDS is the Brazilian representative of the World Business Council for Sustainable Development. It brings together companies from several sectors to promote sustainable development, climate action, circular economy, biodiversity protection and the transition to a low-carbon economy in Brazil.
Main positions	• Supports carbon neutrality by 2050 and the 1.5°C objective. • Supports more ambitious Brazilian NDCs aligned with the Paris Agreement. • Strongly supports a regulated carbon market in Brazil. • Supports renewable energy investment, green hydrogen and transport decarbonisation. • Supports circular economy policies and low-carbon agriculture. • Advocates forest protection, enforcement of the Forest Code and elimination of illegal deforestation.
ENGIE's role	ENGIE Brazil and Tractebel ENGIE are associated companies. ENGIE participates in working groups and leadership meetings.
2025 Assessment and previous outcomes	• 2025: Aligned • 2023: Not Assessed • 2024: Not Assessed • 2022: Not Assessed
Assessment rationale	CEBDS is assessed as aligned with ENGIE's climate strategy. The association shows strong and consistent support for the Paris Agreement, carbon neutrality by 2050, a 1.5°C-aligned transition, more ambitious Brazilian NDCs and the development of a regulated carbon market. It also supports renewable energy, green hydrogen, transport decarbonisation, circular economy policies, sustainable land use and forest protection. ENGIE's participation is therefore fully consistent with the Group's climate objectives and its strategic priorities in Brazil.
Engagement intensity	Moderate
InfluenceMap score	B+
Sources	https://cebds.org
Actions	Maintain active engagement, notably on carbon markets, COP30-related initiatives, renewable energy, green hydrogen, land use and Brazil's low-carbon transition.

NAME	ABEEÓLICA – BRAZILIAN ASSOCIATION OF WIND ENERGY AND NEW TECHNOLOGIES
Region/Country	South America/Brazil
Summary of the association	ABEEólica is the main representative of the Brazilian wind energy sector, bringing together companies across the wind power value chain. It advocates for the competitiveness, sustainability and expansion of wind energy in Brazil's energy mix, including offshore wind and new technologies such as green hydrogen.
Main positions	• Supports expansion of renewable energy, especially wind power. • Calls for a significant acceleration of wind energy deployment to support climate goals. • Supports the Brazilian Emissions Trading System. • Supports a regulatory framework for offshore wind. • Supports low-carbon / green hydrogen for hard-to-abate sectors. • Advocates reducing reliance on gas-fired power and scaling wind, solar, storage and green hydrogen.
ENGIE's role	As a member of ABEEólica, ENGIE plays an active governance role within the association through Board representation and participation in technical working groups supporting the association's policy and regulatory activities.
2025 Assessment and previous outcomes	• 2025: Aligned • 2023: Not assessed • 2024: Not assessed • 2022: Not assessed
Assessment rationale	ABEEólica is assessed as aligned with ENGIE's climate strategy. The association is positively engaged on climate and energy transition policy, with strong advocacy for wind energy expansion, offshore wind regulation, renewable energy deployment, green hydrogen and the Brazilian Emissions Trading System. It also supports reducing reliance on gas-fired power and highlights the role of wind, solar, storage and green hydrogen in accelerating decarbonisation and improving system reliability. ENGIE's Board-level participation and involvement in technical groups provide a strong channel to contribute to the association's positions and support Brazil's renewable energy transition.
Engagement intensity	High
InfluenceMap score	B-
Sources	https://abeeolica.org.br
Actions	Maintain active engagement, including through Board participation and technical groups, and continue supporting ABEEólica's advocacy on wind energy expansion, offshore wind, green hydrogen, storage, carbon markets and reduced reliance on gas-fired power.

NAME	BUSINESSEUROPE
Region/Country	Europe
Summary of the association	BusinessEurope is the leading advocate for business interests at the EU level, representing national industry federations from 36 countries. It focuses on competitiveness, growth, and regulatory issues affecting European businesses.
Main positions	• Supports climate neutrality • Recognises the EU ETS as a central market-based decarbonisation tool and the transition tools, even if it put forward more flexibility in order to preserve competitiveness of the European companies.
ENGIE's role	ENGIE is an ASG member.
2025 Assessment and previous outcomes	• 2025: Aligned • 2023: Aligned • 2024: Aligned • 2022: Aligned
Assessment rationale	BusinessEurope is assessed as aligned with ENGIE's climate strategy. The association supports the objectives of the Paris Agreement, industrial decarbonisation and market-based climate policies, while consistently advocating that climate legislation should preserve European competitiveness, affordability and investment.
Engagement intensity	Moderate
InfluenceMap score	D-
Sources	https://www.businesseurope.eu/
Actions	Continue active engagement through leadership roles to advocate for climate alignment.

NAME	CONFEDERACIÓN ESPAÑOLA DE ORGANIZACIONES EMPRESARIALES (CEOE)
Region/Country	Europe/Spain
Summary of the association	CEOE represents Spanish companies and entrepreneurs across all sectors. It advocates on their behalf at national and international levels and engages directly with public institutions and policymakers.
Main positions	• Supports top-line climate policy and the Paris Agreement. • Recognises the need to align decarbonisation with industrial competitiveness. • Supports energy efficiency in buildings and renewable permitting reform. • Has taken cautious positions on EU climate instruments, notably ETS reform, CBAM implementation and the phase-out of free allowances. • Supports low-carbon technologies and transport electrification.
ENGIE's role	ENGIE is a member of CEOE.
2025 Assessment and previous outcomes	• 2025: Partially aligned • 2023: Aligned • 2024: Aligned • 2022: Not assessed
Assessment rationale	CEOE is assessed as partially aligned with ENGIE's climate strategy. The association broadly supports climate action, the Paris Agreement, energy efficiency, renewable permitting reform and the deployment of low-carbon technologies. However, its advocacy places strong emphasis on industrial competitiveness and regulatory flexibility, and it has opposed or sought to weaken key elements of EU climate policy, notably the ETS/CBAM framework and the phase-out of free allowances. CEOE has also supported a technology-neutral approach to decarbonisation and, in some instances, continued fossil gas exploration and production. ENGIE should therefore continue monitoring CEOE's positions and seek to promote stronger alignment on carbon pricing, electrification and fossil fuel phase-down on that point.
Engagement intensity	Moderate
InfluenceMap score	D+
Sources	https://www.ceoe.es/en
Actions	Continue monitoring CEOE's positions and engage selectively through relevant working groups and governance channels, especially on carbon pricing, electrification, renewable deployment and fossil fuel phase-down. Where CEOE's positions diverge from ENGIE's climate strategy, ENGIE may clarify its own position.

NAME	CLEAN ENERGY BUYERS ASSOCIATION (CEBA)
Region/Country	North America/USA
Summary of the association	CEBA represents large energy customers and market participants seeking to accelerate the deployment of carbon-free electricity. It works to expand clean energy procurement, improve electricity market design and support corporate decarbonisation through market-based solutions.
Main positions	• Strongly supports carbon-free electricity procurement. • Advocates for renewable energy deployment and grid decarbonisation. • Supports market reforms enabling corporate clean energy purchasing. • Promotes power purchase agreements and other tools to increase clean electricity demand. • Supports policies facilitating electricity market access, transmission and clean energy integration.
ENGIE's role	ENGIE is a member of CEBA. Participation is linked to ENGIE's renewable energy, customer decarbonisation and corporate PPA activities in North America.
2025 Assessment and previous outcomes	• 2025: Aligned • 2024: Not assessed • 2023: Not assessed • 2022: Not assessed
Assessment rationale	CEBA is assessed as aligned with ENGIE's climate strategy. The association's mission is closely linked to accelerating carbon-free electricity procurement, renewable energy deployment and customer decarbonisation. ENGIE's participation supports its North American renewable energy and corporate PPA activities and provides a platform to engage with large energy buyers on market-based decarbonisation solutions. CEBA's positions are therefore strongly consistent with ENGIE's priorities on renewables, electrification and customer-led energy transition.
Engagement intensity	Moderate
InfluenceMap score	B+
Sources	https://cebuyers.org
Actions	Maintain engagement to support clean electricity procurement, renewable deployment, customer decarbonisation, PPAs and market-based solutions enabling the energy transition.

NAME	CLEAN ENERGY COUNCIL (CEC)
Region/Country	Australia
Summary of the association	The Clean Energy Council is the peak body for the clean energy industry in Australia, working to accelerate the transition to a renewable energy future through advocacy, policy development, and industry leadership.
Main positions	• Supports GHG emissions reduction in line with the 1.5°C target and Australia's GHG emissions target • Strong support for ETS, the increase of renewable energy sources in the energy mix, carbon tax, electrification, storage, and renewable hydrogen. • Supports the decarbonisation of the power sector and the phase-out of fossil fuels • Advocates for energy efficiency, regulatory reform, and a zero-carbon transition
ENGIE's role	ENGIE Australia and New Zealand is a sponsorship member.
2025 Assessment and previous outcomes	• 2025: Aligned • 2024: Aligned • 2023: Aligned • 2022: Not assessed
Assessment rationale	The Clean Energy Council is assessed as aligned with ENGIE's climate strategy. As Australia's peak body for the clean energy industry, it advocates for accelerated renewable energy deployment, investment certainty, grid development and policy reforms supporting Australia's transition to a clean energy future. Its positions are closely aligned with ENGIE's renewable growth strategy and decarbonisation priorities in Australia.
Engagement intensity	Moderate
InfluenceMap score	B+
Sources	https://cleanenergycouncil.org.au/
Actions	Continue strong engagement and support CEC's leadership in accelerating clean energy deployment in Australia.

NAME	COGEN EUROPE
Region/Country	Europe/European Union
Summary of the association	COGEN Europe represents the cogeneration sector in Europe. It promotes efficient, decentralised and resilient energy systems, with cogeneration as a key solution for clean heat and power, system flexibility, industrial competitiveness and climate neutrality by 2050.
Main positions	• Supports a carbon-neutral European energy system by 2050. • Supports energy efficiency first, primary energy savings and system efficiency. • Advocates heating and cooling decarbonisation, district heating and local energy systems. • Supports renewable gases, biomass, hydrogen, storage and CCUS. • Supports integrated electricity, heat and gas infrastructure. • Promotes cogeneration as a flexible complement to intermittent renewables.
ENGIE's role	ENGIE is a member of COGEN Europe.
2025 Assessment and previous outcomes	• 2025: Aligned • 2024: Aligned • 2023: Aligned • 2022: Aligned
Assessment rationale	COGEN Europe is assessed as aligned with ENGIE's climate strategy. The association supports a carbon-neutral European energy system by 2050 and promotes cogeneration as an efficient solution for decarbonising heat and power, improving system resilience and reducing energy waste. Its positions are broadly aligned with ENGIE's priorities on energy efficiency, local energy systems, district heating, renewable and low-carbon gases, affordability and security of supply. Continued monitoring is appropriate to ensure that support for fuel-flexible cogeneration remains clearly linked to renewable and low-carbon fuels rather than prolonging unabated fossil gas use.
Engagement intensity	Moderate
InfluenceMap score	Not rated
Sources	https://www.cogeneurope.eu
Actions	Continue monitoring COGEN Europe's positions, particularly to ensure that support for cogeneration remains clearly linked to energy efficiency, renewable and low-carbon fuels, system flexibility and decarbonisation, rather than prolonging unabated fossil gas use.

NAME	CONFEDERAÇÃO NACIONAL DA INDÚSTRIA (CNI)
Region/Country	South America/Brazil
Summary of the association	CNI is the main representative of the Brazilian industrial sector and the highest body of the industry trade union system. It represents a broad range of industries, including energy- and carbon-intensive sectors, and plays a leading role in Brazil's regulatory and public policy agenda.
Main positions	• Supports the Paris Agreement and has expressed support for limiting global warming to 1.5°C. • Supports industrial decarbonisation, energy efficiency, circular economy, carbon markets, hydrogen, CCUS, green mobility and critical minerals for the energy transition. • Supports the Brazilian Emissions Trading System, with competitiveness safeguards such as free allocation.
ENGIE's role	ENGIE does not hold a Board-level role, but participates in working groups on climate, industrial decarbonisation, carbon markets and Brazil's sectoral mitigation strategy under the Paris Agreement. Association with CNI is mandatory for industrial companies in Brazil through the SESI/SENAI contribution framework.
2025 Assessment and previous outcomes	• 2025: Aligned • 2024: Aligned • 2023: Aligned • 2022: Not assessed
Assessment rationale	CNI is assessed as aligned with ENGIE's climate strategy. The association supports the Paris Agreement, industrial decarbonisation, energy efficiency, carbon markets, hydrogen, CCUS, green mobility and several measures relevant to Brazil's low-carbon transition. It also plays an important role in climate and energy transition discussions linked to COP30 and the Brazilian industrial decarbonisation agenda. ENGIE's approach is to remain engaged and use its participation to promote an even stronger alignment on carbon pricing, electrification and industrial decarbonisation.
Engagement intensity	Moderate
InfluenceMap score	C-
Sources	https://www.portaldaindustria.com.br/
Actions	Continue engagement through working groups and technical input, focusing on CBAM, carbon pricing, electrification, industrial decarbonisation and credible low-carbon transition pathways.

NAME	ENERGY COUNCIL OF SOUTH AFRICA
Region/Country	Africa/South Africa
Summary of the association	CEO-led initiative bringing together public and private companies, industry associations and financial institutions active in South Africa's energy sector. It aims to provide a unified voice for the energy sector and support a thriving, sustainable and secure energy system.
Main positions	• Supports net-zero GHG emissions by 2050 and the Paris Agreement. • Supports the South African Climate Change Act and the country's NDC framework. • Advocates for a significant acceleration of renewable energy and storage deployment. • Supports transmission development, market liberalisation and energy system reform. • Supports carbon pricing in principle, but has previously advocated for a more phased and flexible implementation of the South African carbon tax. • Supports a transitional role for fossil gas and gas-to-power in South Africa, but without sufficiently clear conditions on methane abatement, CCS or long-term phase-down.
ENGIE's role	ENGIE joined on 1 July 2025 and renewed its membership for 2026. ENGIE participates in several standing committees, including Policy & Regulation, Energy Transition Strategy, Market Liberalisation and Transmission Development.
2025 Assessment and previous outcomes	• 2025: Partially aligned • 2023: Not Member • 2024: Not Member • 2022: Not Member
Assessment rationale	The Energy Council of South Africa is broadly supportive of the objectives of the Paris Agreement and South Africa's transition towards a net-zero economy. It advocates for the rapid deployment of renewable energy, electricity market reform, transmission expansion, energy storage and implementation of the Climate Change Act, all of which are broadly consistent with ENGIE's climate strategy. The assessment is nevertheless partially aligned because the association continues to support a significant role for natural gas as a transition fuel and advocates the development of gas-to-power infrastructure without consistently linking this to clear long-term decarbonisation conditions, such as methane abatement, carbon capture and storage (CCS) or a defined phase-down pathway. In addition, previous advocacy in favour of a more gradual implementation of South Africa's carbon tax differs from ENGIE's general support for effective carbon pricing as a key decarbonisation instrument.
Engagement intensity	Moderate
InfluenceMap score	D+
Sources	https://www.energycouncil.org.za
Actions	Maintain active engagement through relevant standing committees; use ENGIE's participation to support stronger alignment on renewable deployment, transmission development, market reform, methane safeguards and a credible decarbonisation pathway for any transitional gas role.

NAME	ENERGY TRADERS EUROPE, FORMERLY EFET
Region/Country	Europe/European Union
Summary of the association	Energy Traders Europe represents companies active in electricity, gas, carbon and associated wholesale energy markets. It works with policymakers at national, regional and European level to improve the functioning of European energy markets, promoting competition, transparency, openness, liquidity and cross-border integration.
Main positions	• Supports liberalised, competitive and integrated European electricity, gas and carbon markets. • Supports carbon pricing, with the EU ETS remaining central to EU climate policy. • Supports CBAM in principle as a tool to put a fair price on carbon-intensive imports. • Supports market-based instruments enabling renewable deployment, including PPAs, CfDs and guarantees of origin. • Advocates for the development of hydrogen, green gas and attribute certificate markets. • Supports flexibility, balancing, market liquidity and security of supply.
ENGIE's role	ENGIE holds a Board position. Participation is strategically relevant for ENGIE's Supply & Energy Management activities and for policy discussions on gas, electricity, carbon markets, PPAs, guarantees of origin, hydrogen, green gases and cross-border trading.
2025 Assessment and previous outcomes	• 2025: Aligned • 2023: Not assessed • 2024: Not assessed • 2022: Not assessed
Assessment rationale	Energy Traders Europe is assessed as aligned with ENGIE's climate strategy. The association supports competitive and integrated European energy markets and promotes carbon pricing, including the EU ETS and CBAM, as part of the decarbonisation framework. It also supports market instruments that enable renewable deployment, such as PPAs, CfDs and guarantees of origin, and advocates for the development of hydrogen, green gases and attribute certificate markets. While Energy Traders Europe is not primarily a renewable energy association and does not frame all of its positions in climate-science terms, its focus on market-based decarbonisation, renewable integration, carbon markets, flexibility and security of supply is broadly consistent with ENGIE's strategy.
Engagement intensity	High
InfluenceMap score	Not rated
Sources	https://www.energytraderseurope.org
Actions	Maintain active engagement through Board participation and policy workstreams, especially on carbon markets, CBAM, renewable integration, hydrogen and green gas markets, PPAs, guarantees of origin, market liquidity, flexibility and security of supply.

NAME	EURELECTRIC
Region/Country	Europe/European Union
Summary of the association	Eurelectric is the federation representing the European electricity industry. It promotes clean electrification as the cornerstone of Europe's energy transition and advocates policies supporting renewable electricity, grid development, flexibility, customer decarbonisation and competitive electricity markets.
Main positions	• Strongly supports the European Green Deal, Fit for 55 and EU climate neutrality objectives. • Strong advocate for electrification of transport, buildings and industry. • Supports ambitious renewable energy deployment, electricity grids, storage, flexibility and permitting reform. • Supports reform of the Energy Taxation Directive to favour electricity over fossil fuels. • Supports the EU ETS, CBAM and ambitious GHG reduction targets, while advocating some adjustments to indirect cost compensation and certain implementation aspects. • Supports ambitious EV deployment and corporate fleet electrification.
ENGIE's role	ENGIE is a member of Eurelectric. Catherine MacGregor, CEO of ENGIE, serves as Vice-President of Eurelectric, reflecting ENGIE's leading role in shaping the association's strategic priorities and policy positions. ENGIE also contributes actively through numerous committees and working groups across electricity markets, retail, climate, grids, flexibility and customer issues.
2025 Assessment and previous outcomes	• 2025: Aligned (new in scope) • 2023: Not rated • 2024: Not rated • 2022: Not rated
Assessment rationale	Eurelectric is assessed as aligned with ENGIE's climate strategy. The association is a strong advocate for electrification, renewable electricity, carbon pricing, grid investment and the implementation of the EU's climate and energy objectives. While it has taken more nuanced positions on certain legislative proposals, particularly regarding the design of renewable energy and energy efficiency measures, these do not materially affect its strong overall alignment with ENGIE's climate ambitions.
Engagement intensity	Very high
InfluenceMap score	B-
Sources	https://www.eurelectric.org
Actions	Continue active leadership within Eurelectric, promote science-based climate policies and electrification, and encourage continued alignment on energy efficiency, renewable deployment and carbon pricing implementation.

NAME	EUROGAS
Region/Country	Europe
Summary of the association	Eurogas ensures the representation of gas energy stakeholders in Europe. It covers the entire gas sector value chain, advocating for gas to be effectively used for the decarbonisation of Europe's energy sector. Through its structure, Eurogas' members shape the association's positions, obtain EU-level information, share information gathered at national level and organise advocacy for the sector.
Main positions	• Supports the role of gas in Europe's energy transition (fossil fuels and renewable/low-carbon gases) • Supports the CBAM with exceptions • Has expressed reservations regarding the design or implementation of certain EU energy efficiency, renewable energy and greenhouse gas regulatory measures, particularly where it considers that they may affect affordability, security of supply or the role of renewable and low-carbon gases. • Promotes gas infrastructure investments • Supports the EU's 2050 net zero emissions target and the Paris Agreement
ENGIE's role	Executive VP of ENGIE is a member of the Governing Board.
2025 Assessment and previous outcomes	• 2025: Aligned • 2023: Aligned • 2024: Aligned • 2022: Aligned
Assessment rationale	Eurogas is assessed as aligned with ENGIE's climate strategy. The association supports EU climate neutrality, renewable and low-carbon gases, methane-emission reduction, biomethane and hydrogen deployment, and recognises the role of gas in supporting system flexibility and security of supply. Continued engagement is appropriate given ENGIE's governance role and the opportunity to promote stronger alignment on renewable gases, methane abatement and Paris-aligned transition pathways.
Engagement intensity	High
InfluenceMap score	D+
Sources	https://www.eurogas.org/
Actions	ENGIE will maintain its membership for strategic business relevance while continuing targeted engagement to encourage an even stronger alignment on key climate issues.

NAME	EUROPEAN BIOGAS ASSOCIATION (EBA)
Region/Country	Europe/European Union
Summary of the association	EBA represents the European biogas and biomethane sector and advocates for renewable gas as part of Europe's climate, energy security, circular economy and agricultural transition objectives.
Main positions	• Supports the scale-up of sustainable biomethane to meet EU climate and energy goals. • Advocates binding biomethane targets and robust certification / traceability systems. • Supports RED III implementation, cross-border biomethane trade and guarantees of origin. • Promotes biomethane for decarbonising transport, industry and heating. • Supports sustainability criteria ensuring GHG savings and avoiding negative land-use impacts.
ENGIE's role	ENGIE is a member of EBA and is represented on the Executive Board.
2025 Assessment and previous outcomes	• 2025: Aligned • 2023: Aligned • 2024: Aligned • 2022: Aligned
Assessment rationale	EBA's website confirms strong alignment: it presents biomethane and renewable gases as sustainable, flexible energy sources, supports certification and traceability for biomethane, and states that sustainability rules should ensure GHG savings and avoid negative environmental or land-use impacts.
Engagement intensity	High
InfluenceMap score	Not rated
Sources	https://www.europeanbiogas.eu
Actions	Maintain ENGIE's membership given the strong alignment with ENGIE's biomethane strategy. Continue active engagement in working groups and governance discussions, notably on RED III, the Gas Package, certification, biomethane targets and cross-border trade.

NAME	EUROPEAN ROUND TABLE OF INDUSTRY (ERT)
Region/Country	Europe
Summary of the association	ERT represents Europe's largest businesses for a sustainable growth and prosperity in the continent. ERT is a cross-sectoral forum and advocacy group in Europe gathering CEOs and Chairs of leading companies in the industrial and technological sectors.
Main positions	• Supports the Paris Agreement and EU's 2050 climate neutrality goal • Advocates for carbon pricing and the EU Emissions Trading System (ETS), emphasizing the need for measures to prevent carbon leakage, however it does not fully agree with the proposed reforms. • Promotes energy efficiency and the deployment of low-carbon energy, including hydrogen and carbon capture and storage (CCS) • Calls for significant investments in energy infrastructure to meet climate targets • Expresses concerns about the competitiveness impacts of climate policies, including renewable energy legislation, advocating for a balanced approach that considers industrial growth
ENGIE's role	The President of ENGIE is a direct member of ERT.
2025 Assessment and previous outcomes	• 2025: Aligned • 2023: Aligned • 2024: Aligned • 2022: Aligned
Assessment rationale	ERT is assessed as aligned with ENGIE's climate strategy. The association supports the Paris Agreement, EU climate neutrality, industrial decarbonisation, carbon pricing, the EU ETS, renewable and low-carbon energy, hydrogen, CCS and major investment in energy infrastructure. While ERT places strong emphasis on competitiveness, affordability and carbon leakage protection, these concerns are generally framed as enabling conditions for a successful European industrial transition rather than opposition to climate objectives.
Engagement intensity	High
InfluenceMap score	C
Sources	https://www.ert.eu
Actions	Continue active engagement to encourage ERT's alignment with ambitious climate policies, particularly in areas where concerns about competitiveness may hinder progress.

NAME	EUROPEAN UNION CHAMBER OF COMMERCE IN CHINA (EUCCC)
Region/Country	Asia/China
Summary of the association	The EUCCC is the independent voice of European business in China. It advocates for improved market access, operating conditions, and alignment with international norms, including environmental and climate standards.
Main positions	• Is in line with China's five-year plan, calling for massive deployment of renewable electricity generation. • Aligned with IPCC science and the UNFCCC • Strong advocate for the EU's Carbon Border Adjustment Mechanism (CBAM) to incentivize decarbonisation in China • Supports a fully operational ETS system, and improved access to green electricity for FIEs • Encourages policy reform on ESG, energy transition, and improved cross-border data flow for sustainable operations • Supports the development of green hydrogen in China's Hydrogen Industry Medium- and Long-Term Development Plan
ENGIE's role	Charlotte Roule serves as Overseas Representative in Paris - in a personal capacity
2025 Assessment and previous outcomes	• 2025: Aligned • 2023: Aligned • 2024: Aligned • 2022: Not rated
Assessment rationale	EUCCC is assessed as aligned, but ENGIE's relationship with the association is very limited. The current link does not reflect an active corporate membership or strategic advocacy priority for the Group. ENGIE's former representative in China continues to act as Overseas Representative in Paris in a personal (intuitu personae) capacity, following the reorganisation of ENGIE's international activities and the significant reduction of the Group's operational footprint in China. The association is therefore included in the review mainly for transparency and continuity reasons.
Engagement intensity	Low
InfluenceMap score	C
Sources	https://www.europeanchamber.com.cn/en/home
Actions	Given its limited materiality for ENGIE's current climate-policy engagement, no specific action is required beyond monitoring.

NAME	FRANCE GAZ
Region/Country	Europe/France
Summary of the association	France Gaz represents the French gas sector. It promotes the role of gas, renewable gases and low-carbon gases in France's energy transition, with a focus on security of supply, affordability, competitiveness, infrastructure and decarbonisation pathways.
Main positions	• Supports France's 2050 carbon neutrality objective. • Advocates a decarbonisation pathway combining energy efficiency, renewable and low-carbon gases, and technological neutrality. • Strongly supports biomethane and has welcomed ambitious biomethane injection targets for 2030 and beyond. • Promotes CCUS, pyrogasification, hydrothermal gasification and power-to-methane. • Emphasises energy security, affordability and industrial competitiveness. • Supports maintaining and repurposing gas infrastructure for renewable and low-carbon gases. • Contests an electrification-only approach to decarbonisation.
ENGIE's role	ENGIE is represented within France Gaz's governance. An ENGIE representative serves as Vice-President of the association, and ENGIE is actively involved in its work.
2025 Assessment and previous outcomes	• 2025: Aligned • 2023: Aligned • 2024: Aligned • 2022: Aligned
Assessment rationale	France Gaz is considered aligned with ENGIE's climate strategy. The association shares ENGIE's support for France's climate neutrality objective, renewable and low-carbon gases, biomethane deployment, energy efficiency, system integration and methane emissions reduction.
Engagement intensity	High
InfluenceMap score	Not Rated
Sources	https://www.francegaz.fr
Actions	Maintain active engagement through governance participation. Continue promoting positions aligned with ENGIE's climate strategy, particularly on biomethane, renewable gases, methane-emission reduction, energy efficiency, electrification and the progressive decarbonisation of gas infrastructure.

NAME	FUEL CELL AND HYDROGEN ENERGY ASSOCIATION
Region/Country	North America/USA
Summary of the association	FCHEA is a U.S.-based industry association representing organizations involved in the production, distribution, and use of hydrogen and fuel cell technologies. It advocates for hydrogen as a clean, safe, and reliable energy source.
Main positions	• Supports a national net-zero economy by 2050 • Supports the development of hydrogen production and use, including low-carbon and fossil gas-based hydrogen • Advocates for a technology-neutral approach that includes fossil expansion. • Does not advocate for a broader increase in renewable energy • Does not advocate for the need to phase out fossil fuels • Opposes to strong guidelines for clean hydrogen.
ENGIE's role	ENGIE is a supporting member (focused on hydrogen production, storage, and distribution).
2025 Assessment and previous outcomes	• 2025: Partially aligned • 2023: Not rated • 2024: Partially aligned • 2022: Not rated
Assessment rationale	FCHEA is assessed as partially aligned with ENGIE's climate strategy. The association supports the development of hydrogen technologies and promotes hydrogen production, storage and distribution, which is directionally aligned with ENGIE's interest in clean hydrogen and hard-to-abate sector decarbonisation. However, FCHEA has a limited top-line climate messaging and repeated advocacy against strict eligibility criteria for clean hydrogen, notably under the IRA 45V tax credit and other U.S. hydrogen standards. ENGIE's membership is limited to a supporting membership linked to hydrogen production, storage and distribution in the United States. It is not a central Group-level climate advocacy platform. Continued membership is justified by FCHEA's relevance for monitoring U.S. hydrogen policy and market developments, while ENGIE should continue to distinguish its own support for robust, credible and climate-aligned hydrogen standards.
Engagement intensity	Low
InfluenceMap score	D
Sources	https://fchea.org/
Actions	ENGIE will monitor FCHEA's positions and may engage further to encourage stronger climate alignment.

NAME	GAS INFRASTRUCTURE EUROPE (GIE)
Region/Country	Europe
Summary of the association	GIE represents Europe's gas infrastructure operators across transmission, storage, and LNG terminals. It promotes innovation with renewable and low-carbon gases, aiming to make gas infrastructure a core part of the future energy system.
Main positions	• Supports IPCC science, ETS, and UNFCCC process • Broadly supports EU's 2040 GHG emission reduction target • Advocates for hydrogen, biomethane and system integration • Advocates for continued development of gas infrastructure as a bridge to low carbon gas solutions • Takes a balanced view on GHG regulations, supporting select initiatives and suggesting adjustments to others for practicality
ENGIE's role	Storengy (ENGIE subsidiary) is a member of the Board.
2025 Assessment and previous outcomes	• 2025: Aligned • 2023: Aligned • 2024: Aligned • 2022: Aligned
Assessment rationale	GIE is assessed as aligned with ENGIE's climate strategy. The association supports the objectives of the Paris Agreement, the development of hydrogen, biomethane and other low-carbon gases, carbon pricing through the EU ETS, and the decarbonisation of Europe's energy system through infrastructure development and system integration. ENGIE remains actively engaged through its infrastructure subsidiaries to promote the progressive decarbonisation of gas infrastructure and encourage alignment with EU climate objectives and the Paris Agreement.
Engagement intensity	High
InfluenceMap score	D
Sources	https://www.gie.eu/
Actions	ENGIE will continue engaging via Storengy and Elengy to encourage a good alignment with climate goals, particularly on renewable energy and fossil fuel progressive phase-out.

NAME	GENERADORAS DE CHILE
Region/Country	Chile
Summary of the association	Generadoras de Chile represents the country's leading electricity generation companies. The association promotes a reliable, sustainable and affordable electricity system and positions itself as a key stakeholder in Chile's energy transition. It advocates for the expansion of renewable energy, electrification, grid development and public-private cooperation while supporting a regulatory framework that enables investment and long-term security of supply.
Main positions	• Promotes the transition towards a cleaner and more sustainable electricity system. • Supports the expansion of renewable energy and the phase-out of coal generation. • Advocates electrification as a key pillar of Chile's decarbonisation strategy. • Calls for stronger transmission infrastructure and energy system flexibility to enable the energy transition. • Supports public-private partnerships and stable regulatory frameworks to facilitate investment in the electricity sector. • Engages with government on implementation of the Climate Change Law and the National Strategy for a Just Ecological Transition. • Opposes the proposed increase in Chile's green tax to finance electricity subsidies, citing concerns over investment signals and electricity costs. • Has expressed concerns regarding the pace of accelerated coal phase-out, advocating a transition that preserves security of supply.
ENGIE's role	ENGIE is represented on the Board of Directors.
2025 Assessment and previous outcomes	• 2025: Aligned • 2023: Not Assessed • 2024: Not Assessed • 2022: Not Assessed
Assessment rationale	Generadoras de Chile is assessed as aligned with ENGIE's climate strategy. The association consistently supports the energy transition, renewable energy deployment, electrification and the long-term phase-out of coal, while advocating for the transmission infrastructure and regulatory frameworks needed to support a decarbonised electricity system.
Engagement intensity	High
InfluenceMap score	C+
Sources	https://generadoras.cl/
Actions	Maintain active engagement and leverage ENGIE's Board representation to promote ambitious yet pragmatic climate and energy policies, supporting renewable energy deployment, electrification, grid expansion and a predictable pathway for Chile's decarbonisation.

Alignment assessment:

NAME	HYDROGEN COUNCIL
Region/Country	Global
Summary of the association	The Hydrogen Council is a global initiative bringing together leading companies to promote hydrogen's role in the clean energy transition. It supports global collaboration across industry, government, and civil society to accelerate hydrogen ecosystem deployment.
Main positions	• Fully aligned with IPCC climate science and the UN climate process • Supports climate regulation, carbon pricing, emissions trading, and renewable energy • Asks for relaxation of RED rules to introduce weaker thresholds for renewable hydrogen • Advocates for the expansion of the CBAM scope, while emphasising treating all forms of hydrogen equally, in regard to carbon leakage protection • Actively promotes clean hydrogen production and its use in hard-to-abate sectors • Limited transparency on specific climate policy positions and advocacy efforts • Has a mixed stance on the EU RED and EPBD • Advocates for the role of hydrogen blending with fossil gas.
ENGIE's role	ENGIE is a steering and board member.
2025 Assessment and previous outcomes	• 2025: Aligned • 2023: Aligned • 2024: Aligned • 2022: Aligned
Assessment rationale	The Hydrogen Council is assessed as aligned with ENGIE's climate strategy. The association strongly supports the Paris Agreement, science-based climate action, carbon pricing, emissions trading and the accelerated deployment of clean hydrogen to decarbonise hard-to-abate sectors. These priorities are closely aligned with ENGIE's strategy to scale up renewable and low-carbon hydrogen as part of the energy transition. While the Council has advocated greater technology neutrality in certain regulatory frameworks—including more flexible implementation of the Renewable Energy Directive and recognition of different hydrogen production pathways—these positions remain broadly compatible with ENGIE's approach to developing a competitive hydrogen economy. The Council has also supported hydrogen blending and raised specific concerns regarding elements of the RED and EPBD, but these do not fundamentally alter its strong overall alignment with ENGIE's climate objectives.
Engagement intensity	High
InfluenceMap score	C
Sources	https://hydrogencouncil.com/en/
Actions	ENGIE will maintain its active engagement through its Board and Steering Committee roles to continue supporting ambitious, science-based and investment-friendly hydrogen policies.

NAME	HYDROGEN EUROPE
Region/Country	Europe
Summary of the association	Hydrogen Europe represents the interests of the European hydrogen industry and promotes hydrogen as a key enabler of carbon neutrality. It advocates for clean hydrogen adoption and supports research and policy development across the value chain.
Main positions	• Supports IPCC science, UN climate process, and various regulatory measures • Advocates for CBAM and ETS, with some exceptions for carbon leakage and export rebates • Mixed positions on renewable energy and hydrogen policy: supports weaker requirements for renewable hydrogen • Advocates for hydrogen in non-hard-to-abate sectors and blending with fossil gas
ENGIE's role	ENGIE is represented on the Board of Directors.
2025 Assessment and previous outcomes	• 2025: Aligned • 2023: Aligned • 2024 : Aligned • 2022: Aligned
Assessment rationale	Hydrogen Europe is assessed as aligned with ENGIE's climate strategy. The association strongly supports the deployment of renewable and low-carbon hydrogen, EU climate neutrality, industrial decarbonisation, carbon pricing, renewable energy integration and hydrogen infrastructure. Its advocacy is closely aligned with ENGIE's priorities on hard-to-abate sectors, renewable hydrogen scale-up and the development of a competitive European hydrogen market. Any differences mainly concern implementation details and the pace or design of specific regulatory requirements, rather than climate ambition.
Engagement intensity	High
InfluenceMap score	C
Sources	https ://hydrogeneurope.eu/
Actions	ENGIE will continue to engage actively to encourage more consistent support for renewable energy legislation and alignment with Paris-compatible pathways.

NAME	INTERNATIONAL EMISSIONS TRADING ASSOCIATION (IETA)
Region/Country	Global
Summary of the association	IETA is a global non-profit business organisation focused on promoting effective carbon markets to help meet the goals of the Paris Agreement and achieve net-zero emissions by 2050.
Main positions	• Supports net-zero GHG emissions by 2050 and GHG emissions reduction in line with +1.5°C target of the Paris Agreement • Supports emissions trading policy in Europe, the US and Canada • Has supported exceptions in some of their provisions that weaken their overall climate ambition, including not supporting the introduction of a carbon price floor in emission trading schemes
ENGIE's role	ENGIE is a member, no current board or committee role.
2025 Assessment and previous outcomes	• 2025: Aligned • 2023: Not rated • 2024: Aligned • 2022: Not rated
Assessment rationale	IETA is assessed as aligned with ENGIE's climate strategy. The association is a leading advocate for market-based climate solutions, particularly emissions trading, carbon pricing and high-integrity carbon markets. It supports the strengthening and expansion of emissions trading systems, the development of robust carbon accounting frameworks and international cooperation to accelerate decarbonisation. These positions are closely aligned with ENGIE's support for effective carbon pricing and market-based mechanisms to achieve net-zero emissions.
Engagement intensity	Low
InfluenceMap score	C
Sources	https://www.ieta.org/
Actions	ENGIE will continue to use IETA primarily for monitoring carbon market developments and may consider promoting its policy positions more actively if needed (e.g. on carbon price floor).

NAME	INTERNATIONAL GAS UNION (IGU)
Region/Country	Global
Summary of the association	IGU represents the global gas industry across the value chain. It promotes gas—including natural, low-carbon, and renewable gases—as a key contributor to a sustainable energy future and global energy security.
Main positions	• Officially supports the Paris Agreement, the UNFCCC process and science-based climate action. • Since the adoption of its 2024 Manifesto, defines "gas" as encompassing natural gas, LNG, renewable and low-carbon gases, including hydrogen, biomethane, synthetic methane and e-methane. • Supports methane emissions reduction, decarbonisation of the gas value chain, hydrogen deployment, biomethane and CCUS technologies. • Recognises differentiated regional pathways towards net zero, considering natural gas as a transition fuel in regions replacing coal or improving energy access. • Supports carbon pricing, emissions reduction policies and decarbonisation technologies. • Continues to advocate the development and repurposing of gas infrastructure, presenting gas as a long-term component of future energy systems and a complement to renewable electricity. • Promotes innovation and investment across renewable and low-carbon gases while continuing to support a role for natural gas during the transition.
ENGIE's role	ENGIE sits on the IGU Executive Committee as a premium associate member.
2025 Assessment and previous outcomes	• 2025: Partially aligned • 2023: Partially aligned • 2024: Partially aligned • 2022: Partially aligned
Assessment rationale	IGU is assessed as partially aligned with ENGIE's climate strategy. The association has significantly strengthened its climate positioning in recent years through its 2024 Manifesto, which explicitly supports the Paris Agreement, embraces renewable and low-carbon gases alongside natural gas, promotes methane emissions reduction and highlights hydrogen, biomethane and CCUS as essential decarbonisation solutions. However, IGU continues to advocate a substantial long-term role for natural gas and related infrastructure, particularly in regions where gas is viewed as a transition fuel replacing coal or improving energy access. While this global, regionally differentiated approach differs in some respects from ENGIE's own decarbonisation trajectory, it reflects the diversity of IGU's international membership rather than opposition to climate objectives.
Engagement intensity	Moderate
InfluenceMap score	D
Sources	https://www.igu.org/
Actions	ENGIE will continue to leverage its position on the Executive Committee and its active participation in IGU's technical committees to promote renewable and low-carbon gases, methane emissions reduction and robust net-zero pathways. Particular attention will be given to encouraging the continued implementation of the 2024 Manifesto and greater clarity regarding the long-term role and progressive phase-down of unabated fossil gas. Continued engagement is considered the most effective means of influencing the association's future positions.

NAME	MALAYSIAN GAS ASSOCIATION (MGA)
Region/Country	Asia/Malaysia
Summary of the association	MGA advocates for the growth of Malaysia's natural gas sector by promoting gas as a clean and efficient energy source. It aims to drive demand and increase industry participation through advocacy, communication, and education.
Main positions	• Committed in principle to Malaysia's 2050 net-zero target under the Paris Agreement • Promotes certain transition-enabling technologies, such as CCS and hydrogen. • Supports a long-term role for fossil gas in the energy mix • Supports the goals of the Paris Agreement but advocates for the use of fossil gas to achieve them and only partially aligns with the UN climate process.
ENGIE's role	ENGIE Services Malaysia is a member, with participation limited to the working group on cogeneration.
2025 Assessment and previous outcomes	• 2025: Partially aligned • 2023: Partially aligned • 2024: Partially aligned • 2022: Not rated
Assessment rationale	MGA is assessed as partially aligned with ENGIE's climate strategy. The association supports Malaysia's net-zero ambition, has strengthened its focus on methane emissions reduction, CCS and other decarbonisation initiatives, and increasingly promotes lower-carbon gases alongside natural gas. However, it continues to advocate a significant long-term role for fossil gas within Malaysia's energy mix as a transition fuel. While this reflects Malaysia's national energy context, it does not fully align with ENGIE's long-term decarbonisation pathway.
Engagement intensity	Low
InfluenceMap score	D
Sources	https://malaysiangas.com/
Actions	Continue ENGIE's limited engagement through the Cogeneration Working Group while monitoring the association's climate positioning. Encourage continued progress on methane emissions reduction, CCS and renewable and low-carbon gases, and support the further evolution of MGA's positions towards long-term net-zero compatible pathways.

NAME	NATURAL GAS SUPPLY ASSOCIATION (NGSA)
Region/Country	North America/USA
Summary of the association	NGSA represents companies involved in the marketing, trading and commercialisation of natural gas in North America. It advocates on market design, FERC regulation, pipeline policy, gas reliability, LNG markets and competitive gas trading. Through its Center for LNG (CLNG), it also engages on LNG export policy, permitting and methane-related issues.
Main positions	• Supports a net-zero emissions objective by 2050 and recognises climate science. • Supports market-based carbon pricing in principle, while maintaining a long-term role for natural gas. • Supports methane emissions reduction, RNG, hydrogen and CCUS as part of the energy transition. • Advocates continued investment in natural gas and LNG infrastructure, including permitting reform and pipeline development. • Opposes certain climate-related permitting, energy efficiency and environmental review requirements that could constrain gas infrastructure development. • Promotes gas and renewables as complementary components of the future energy system.
ENGIE's role	ENGIE holds a seat on the Board of Directors, participates in the Business Leadership Council, which helps shape the association's advocacy priorities, and is active within the Center for LNG (CLNG). The association provides ENGIE North America with strategic regulatory intelligence on FERC, market design, LNG, pipeline policy and gas market developments.
2025 Assessment and previous outcomes	• 2025: Partially aligned • 2023: Not rated • 2024: Not rated • 2022: Not rated
Assessment rationale	NGSA is assessed as partially aligned with ENGIE's climate strategy. The association supports several elements that are consistent with ENGIE's priorities, including methane emissions reduction, market-based carbon pricing, hydrogen, renewable natural gas and CCUS, while providing valuable expertise on gas market regulation. However, NGSA continues to advocate strongly for the long-term expansion of natural gas and LNG infrastructure and has opposed certain climate-related permitting, efficiency and environmental review requirements. These positions are only partially consistent with ENGIE's long-term decarbonisation pathway. ENGIE nevertheless considers continued participation appropriate given the strategic importance of NGSA for its North American gas marketing and LNG activities and the opportunity to promote greater ambition on methane transparency, emissions reporting and market design from within the association.
Engagement intensity	High
InfluenceMap score	E
Sources	https://www.ngsa.org
Actions	Continue active engagement through the Board and Business Leadership Council to encourage stronger alignment on climate policy, particularly regarding methane transparency, LNG emissions reporting, low-carbon gases and the long-term role of natural gas. Continue monitoring the association's advocacy on permitting, infrastructure expansion and climate regulation.

NAME	SOLARPOWER EUROPE
Region/Country	Europe
Summary of the association	SolarPower Europe is the leading European association representing the solar energy sector. It advocates for the rapid deployment of solar power as a cornerstone of the EU Green Deal and supports a competitive, resilient and decarbonised European energy system based on renewable electricity.
Main positions	• Strongly supports the Paris Agreement, the EU Green Deal and the objective of climate neutrality. • Supports greenhouse gas emissions reductions consistent with limiting global warming to 1.5°C. • Advocates a fossil-free, predominantly renewable European energy system, with solar power as a key pillar. • Strongly supports renewable energy deployment, electrification, energy efficiency and grid expansion. • Supports the EU ETS and carbon pricing as key climate policy instruments, while advocating continued protection against carbon leakage for energy-intensive industries. • Promotes ambitious renewable energy targets, permitting reform, energy storage, batteries and demand-side flexibility. • Supports sustainable hydrogen development based on robust lifecycle emissions criteria.
ENGIE's role	ENGIE is represented on the Board of Directors and actively contributes to the association's strategic and policy work.
2025 Assessment and previous outcomes	• 2025: Aligned • 2023: Aligned • 2024: Aligned • 2022: Aligned
Assessment rationale	SolarPower Europe is assessed as aligned with ENGIE's climate strategy. The association strongly supports the EU Green Deal, climate neutrality, renewable energy deployment, electrification, energy efficiency and a fossil-free European energy system. Its advocacy for solar power, grids, storage, flexibility and ambitious climate policy is closely aligned with ENGIE's renewable electricity and decarbonisation priorities.
Engagement intensity	High
InfluenceMap score	B+
Sources	https://www.solarpowereurope.org/
Actions	Maintain ENGIE's high level of engagement through Board participation and continue supporting SolarPower Europe's leadership in advancing renewable energy deployment, electrification, system flexibility and ambitious European climate policies.

NAME	SOUTH AFRICAN NATIONAL ENERGY ASSOCIATION (SANEA)
Region/Country	Africa/South Africa
Summary of the association	SANEA is a technology-neutral, non-profit think tank that promotes informed dialogue on South Africa's energy transition. It brings together stakeholders from across the energy sector to support evidence-based policymaking through research, publications, technical forums and policy discussions.
Main positions	• Supports greenhouse gas emissions reductions consistent with limiting global warming to 1.5°C. • Supports achieving net-zero greenhouse gas emissions by 2050. • Supports the Paris Agreement and South Africa's Climate Change Act. • Supports renewable energy, green hydrogen and energy storage. • Recognises natural gas as a transition fuel to facilitate the replacement of coal. • Encourages an integrated and technology-neutral approach to South Africa's energy transition.
ENGIE's role	ENGIE is represented on the Board of Directors and chairs SANEA's Youth Subcommittee.
2025 Assessment and previous outcomes	• 2025: Aligned • 2023: Not rated • 2024: Aligned • 2022: Not rated
Assessment rationale	SANEA is assessed as aligned for the 2025 reporting period. The association supports South Africa's climate objectives, the Paris Agreement, net zero by 2050, renewable energy, green hydrogen and the transition away from coal, while recognising the transitional role of gas in the South African context.
Engagement intensity	High
InfluenceMap score	C+
Sources	https://southafricanenergyassociation.site-ym.com/
Actions	ENGIE South Africa has decided to pause its SANEA membership for 2026 and will reassess possible re-engagement in 2027. Given the Group's membership of the Energy Council of South Africa, which provides broader and more strategic coverage of climate, energy and regulatory issues, ENGIE considers its policy engagement in South Africa to be adequately represented during this period.

NAME	SOUTH AFRICAN WIND ENERGY ASSOCIATION (SAWEA)
Region/Country	Africa/South Africa
Summary of the association	SAWEA is the leading industry association representing the wind energy sector in South Africa. It promotes the deployment of wind energy through policy advocacy, regulatory engagement and collaboration with government and industry stakeholders.
Main positions	• Supports net-zero greenhouse gas emissions by 2050 and the Paris Agreement. • Strongly advocates renewable energy deployment and accelerated wind development. • Supports South Africa's Just Energy Transition and national climate commitments. • Promotes ambitious renewable energy procurement and regulatory reform. • Supports the phase-out of coal and the expansion of wind energy. • Recognises a transitional role for natural gas in supporting the integration of renewable energy into the electricity system.
ENGIE's role	ENGIE is a member of SAWEA and is represented on the Board of Directors.
2025 Assessment and previous outcomes	• 2025: Aligned • 2023: Not rated • 2024: Aligned • 2022: Not rated
Assessment rationale	SAWEA is assessed as aligned with ENGIE's climate strategy. The association strongly supports wind energy deployment, renewable energy regulation, South Africa's net-zero pathway, the Paris Agreement and the transition from coal to renewables. Its recognition of gas as a transitional fuel reflects South Africa's energy context and is consistent with ENGIE's own approach to supporting renewables integration and security of supply during the transition.
Engagement intensity	High
InfluenceMap score	B
Sources	https://sawea.org.za/
Actions	Maintain high-level engagement and continue supporting SAWEA's efforts to promote wind energy and ambitious climate policies in South Africa.

NAME	SYNDICAT DES ÉNERGIES RENOUVELABLES (SER)
Region/Country	Europe/France
Summary of the association	SER represents the renewable energy sector in France, covering all major renewable energy value chains. It advocates for the acceleration of renewable energy deployment as a central pillar of France's energy transition and 2050 carbon neutrality objective.
Main positions	• Supports the Paris Agreement and France's 2050 carbon neutrality target. • Advocates faster deployment of renewable energy to reduce fossil fuel dependence. • Supports renewable electricity, renewable heat, renewable gases, bioenergy, hydro, solar, wind and marine energies. • Supports renewable hydrogen production and ambitious electrolyser deployment. • Promotes stable regulatory frameworks, faster permitting and investment visibility for renewable projects. • Supports renewable energy as a lever for energy sovereignty, competitiveness and climate action.
ENGIE's role	ENGIE holds several leadership positions within the association, including the Vice-Presidency of SER, the Presidency of the Renewable Gas Commission and the Presidency of the Onshore Wind Commission.
2025 Assessment and previous outcomes	• 2025: Aligned • 2023: Aligned • 2024: Aligned • 2022: Aligned
Assessment rationale	SER is assessed as aligned with ENGIE's climate strategy. The association promotes the acceleration of renewable energy deployment across all major renewable value chains in France, including wind, solar, biogas, biomass, hydro, geothermal, heat pumps and marine renewables. Its positions support climate legislation, carbon neutrality, renewable gases, energy efficiency and the transition away from fossil fuels, which are closely aligned with ENGIE's renewable energy and decarbonisation priorities.
Engagement intensity	High
InfluenceMap score	Not rated
Sources	https://www.syndicat-energies-renouvelables.fr
Actions	Maintain engagement to support SER's advocacy for accelerated renewable energy deployment, stable regulatory frameworks, renewable gases, renewable hydrogen and France's carbon neutrality pathway.

NAME	WINDEUROPE
Region/Country	Europe/European Union
Summary of the association	WindEurope represents the wind energy sector across Europe, covering the full value chain. It advocates for wind power as a core driver of Europe's energy transition and promotes supportive regulatory, industrial and investment frameworks for the deployment of onshore and offshore wind.
Main positions	• Supports the EU Green Deal, EU ETS, 2040 Climate Target and the Energy Taxation Directive revision. • Supports the EU's 2050 climate neutrality target and GHG reductions in line with the 1.5°C objective. • Advocates the transition from fossil fuels towards renewable energy. • Supports electrification of key sectors and lower taxes and levies on electricity. • Calls for faster permitting, grid expansion, offshore grid integration and stronger investment conditions for wind energy. • Supports industrial policy measures to strengthen Europe's wind supply chain and competitiveness.
ENGIE's role	ENGIE is represented on the Board and on the Management Committee.
2025 Assessment and previous outcomes	• 2025: Aligned • 2023: Aligned • 2024: Aligned • 2022: Aligned
Assessment rationale	WindEurope is assessed as aligned with ENGIE's climate strategy. The association strongly supports wind energy deployment, the EU Green Deal, EU climate neutrality, electrification, grid expansion, faster permitting and investment frameworks for renewable energy. Its advocacy is closely aligned with ENGIE's renewable growth strategy and broader decarbonisation priorities in Europe.
Engagement intensity	High
InfluenceMap score	B+
Sources	https://windeurope.org/
Actions	Maintain high-level engagement to support WindEurope's leadership in European climate and energy policy and reinforce alignment with ENGIE's renewable strategy.

NAME	UNION FRANÇAISE DE L'ÉLECTRICITÉ (UFE)
Region/Country	Europe/France
Summary of the association	UFE is the main professional association representing the French electricity sector. It brings together electricity producers, suppliers, transmission and distribution system operators, and service providers. UFE promotes the electrification of the economy as the cornerstone of France's and Europe's decarbonisation strategy while advocating for a competitive, secure and affordable electricity system.
Main positions	• Strongly supports the Paris Agreement and France's carbon neutrality objective. • Promotes large-scale electrification of transport, buildings and industry. • Supports accelerated deployment of renewable energy together with nuclear generation. • Supports electricity networks, flexibility, storage and demand-side management. • Supports carbon pricing and the EU ETS. • Supports energy efficiency and market-based solutions while advocating stable and predictable investment frameworks.
ENGIE's role	ENGIE holds a Vice-Presidency within UFE and actively participates in the association's governance, committees and policy work.
2025 Assessment and previous outcomes	• 2025: Aligned • 2023: Aligned • 2024: Aligned • 2022: Aligned
Assessment rationale	UFE is assessed as aligned with ENGIE's climate strategy. The association strongly supports the electrification of the economy, the deployment of low-carbon electricity, the EU and French climate objectives, carbon pricing, and investment in electricity networks and flexibility. Its advocacy is closely aligned with ENGIE's strategy to accelerate decarbonisation through renewable electricity, electrification and a resilient, competitive power system. ENGIE will continue its active engagement through its Vice-Presidency and participation in the association's governance and policy work.
Engagement intensity	High
InfluenceMap score	Not rated
Sources	https://ufe-electricite.fr/en/
Actions	Maintain ENGIE's active leadership role within UFE and continue contributing to policy discussions on electrification, electricity market design, flexibility, grids and implementation of French and European climate and energy legislation.

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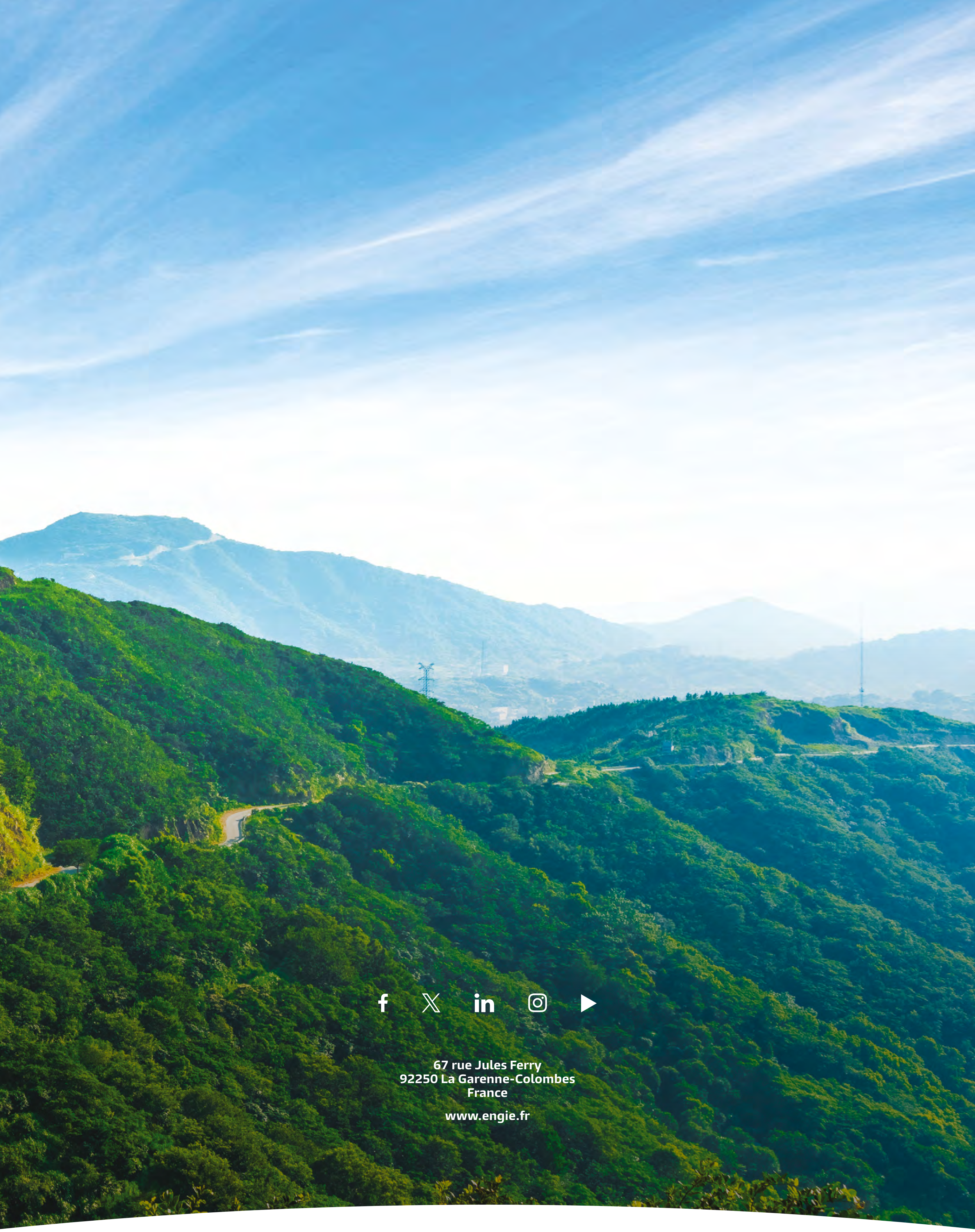

67 rue Jules Ferry
92250 La Garenne-Colombes
France

www.engie.fr