

2017 RESULTS AND 2018 OUTLOOK



2017 RESULTS IN ORGANIC GROWTH

2017 RESULTS AND ORGANIC GROWTH *In €bn*

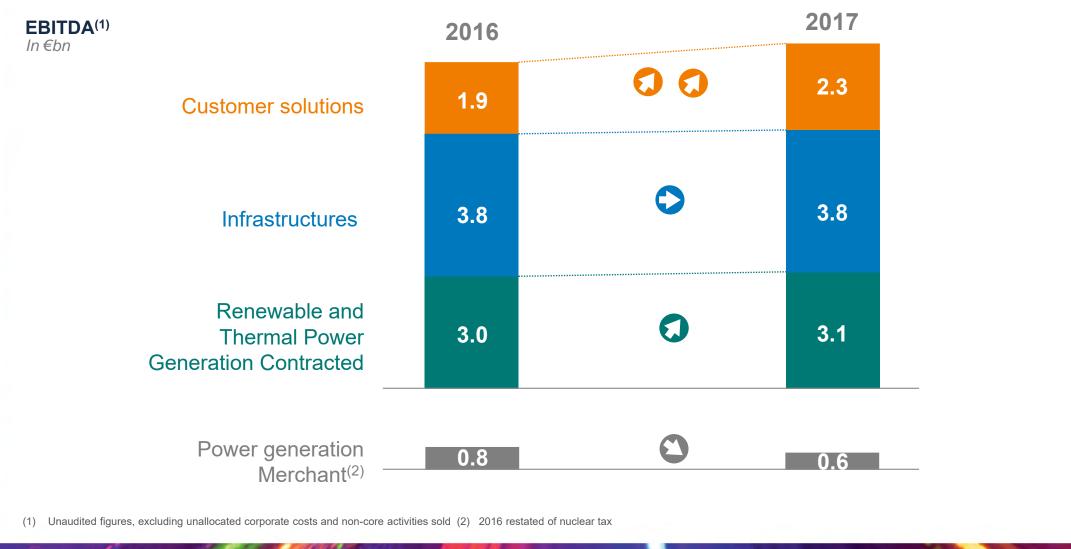
Revenues	65.0	
EBITDA	9.3	
Net recurring income, Group share ⁽¹⁾	2.6	
Net income, Group share	1.4	

(1) NRIgs excluding IFRS 5 accounting treatment for E&P (E&P classified as "discontinued operations") i.e. NRIgs excluding the D&A upside (€0.1bn) but including E&P underlying contribution (€0.2bn)



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STRATEGY IS PAYING OFF



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2017 TARGETS ACHIEVED

Net Debt⁽¹⁾ / Ebitda

Credit rating

2.2x

A- / A2

Dividend

€0.70 / share

(1) Net debt pro forma from E&P interco debt

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A STRONGER FINANCIAL STRUCTURE

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FINANCIAL STRUCTURE In €bn Financial net debt Cost of gross debt -O-27.7 24.8 2.99% 22.5 2.78% 2.63% Dec 15 Dec 16 Dec 17

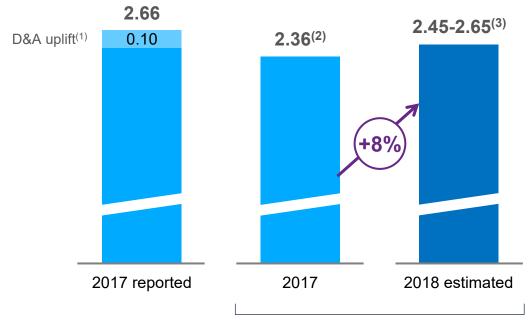
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ENGIE – SHAREHOLDERS' MEETING

SUSTAINED DYNAMICS IN 2018

NET RECURRING INCOME GROUP SHARE

In €bn



Whithout E&P & LNG

(1)

- Coming from IFRS 5 treatment of E&P Without E&P and LNG contributions and without IFRS 9 and IFRS 15 treatments (2)
- Main assumptions: no E&P and LNG contributions, average weather in France, full pass through of supply costs in French regulated gas tariffs, no significant accounting treatment changes except for IFRS 9 and IFRS 15, no major regulatory and macro-economic changes, market commodity prices as of 12/31/2017, average forex for 2018: €/\$: 1.22; €/BRL: 3.89, no significant impacts from disposals not already announced. (3)



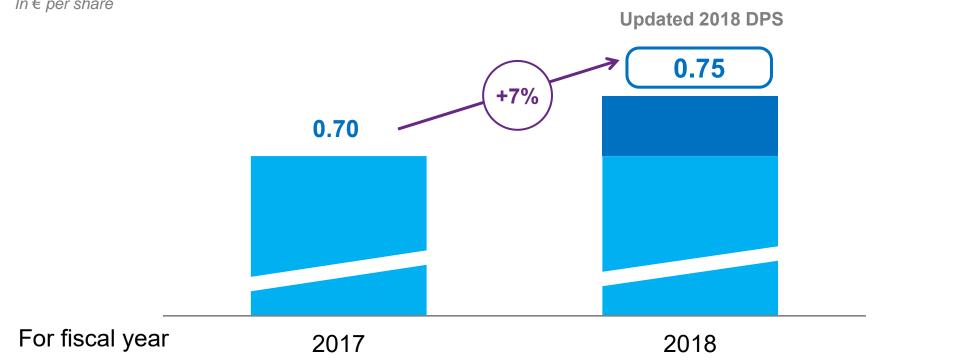
Net debt / Ebitda $\leq 2.5x$

"A" category rating

2018 DIVIDEND INCREASE

DIVIDEND PER SHARE

In € per share



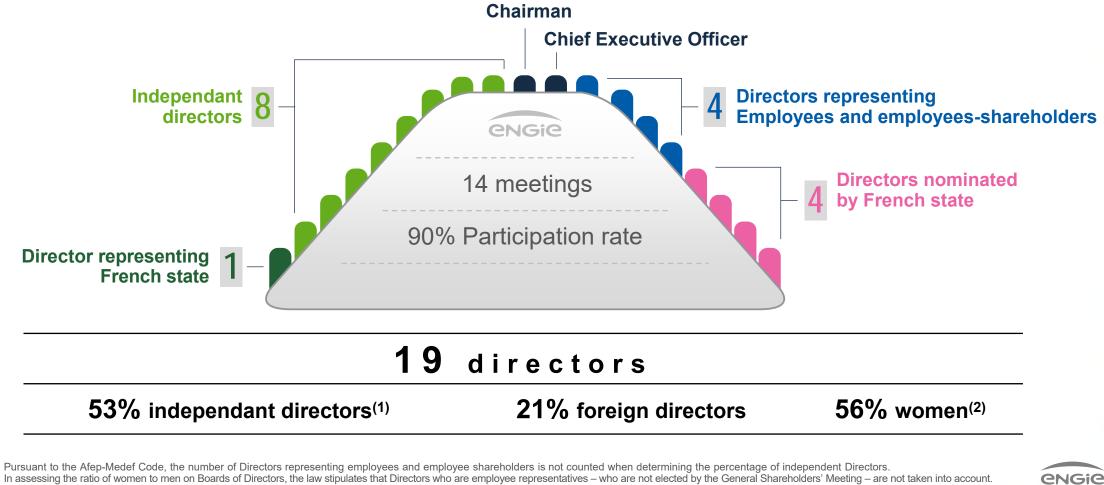
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GOVERNANCE



AN ACTIVE AND DIVERSIFIED BOARD OF DIRECTORS

BOARD ACTIVITIES IN 2017



In assessing the ratio of women to men on Boards of Directors, the law stipulates that Directors who are employee representatives - who are not elected by the General Shareholders' Meeting - are not taken into account. (2)

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(1)

4 COMITTEES ASSISTING THE BOARD OF DIRECTORS

30

Strategy, Audit Ethic, Environment Nominations, **Compensations** and **Governance** Investments and sustainable and Technology **Development** Ann-Kristin Marie-José Edmond Françoise Alphandéry **Achleitner** Nadeau Malrieu 15 10 Meetings 4 6 Participation rate 89% 85% 94% 97% Aldo Cardoso Mari-Noëlle Jégo-Laveissière Alain Beullier Edmond Alphandéry Patrice Durand Barbara Kux Aldo Cardoso Fabrice Brégier Lucie Muniesa Catherine Guillouard Françoise Malrieu Françoise Malrieu **Olivier Marquer** Lucie Muniesa Lord Ricketts of Shortlands Philippe Lepage Lucie Muniesa Christophe Aubert Marie-José Nadeau



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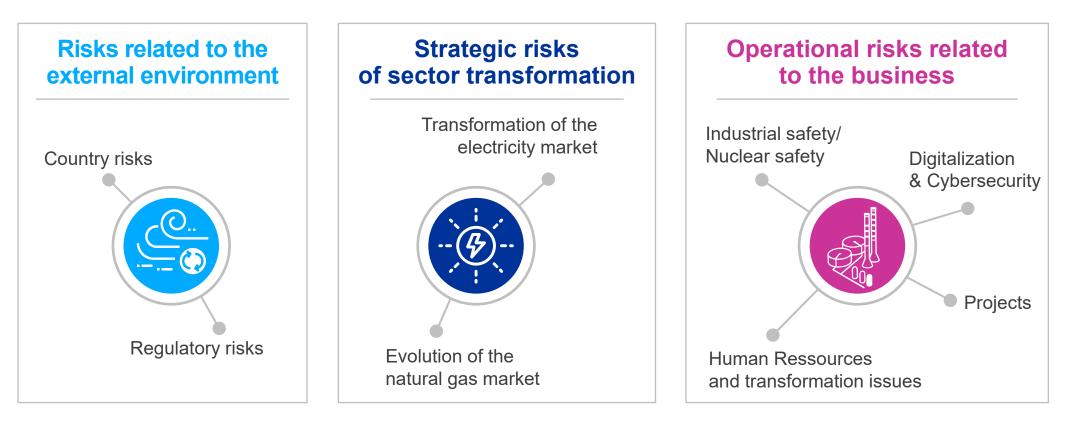
ANTICIPATE OUR MAIN RISKS

STRUCTURAL TRENDS

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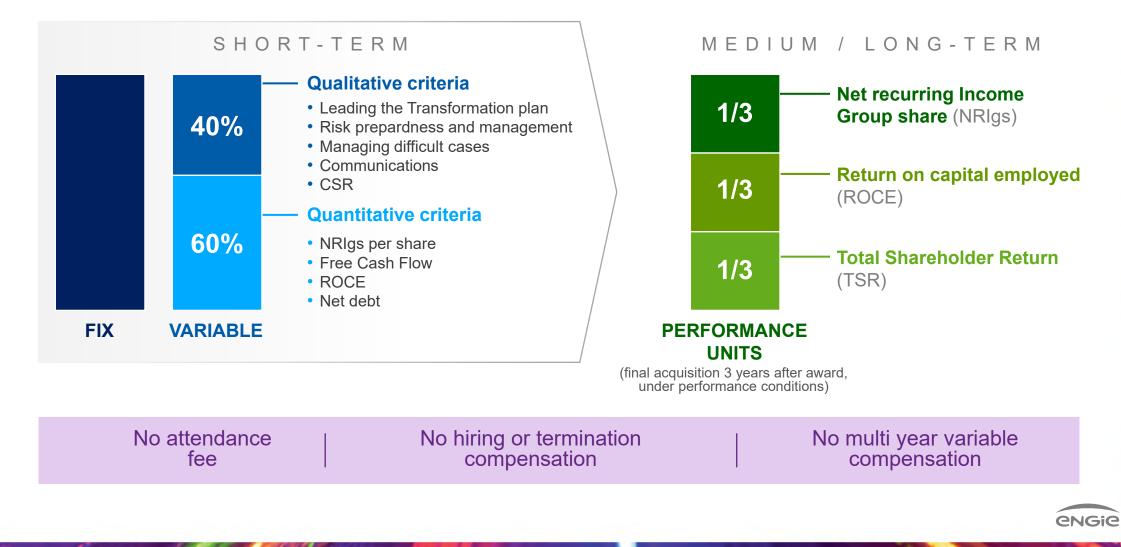
ENERGY MARKETS TRENDS

ENGIE BUSINESS MODEL



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COMPENSATIONS STRUCTURED AT SHORT, MEDIUM AND LONG-TERMS





Born March 8, 1954

French-Australian nationality

Chairman of the Board of Safran

Co-chairman of the "Action Publique 2022" committee

Since April, 2015

Chairman of the Board of Directors of Safran

Since February, 2013

• Director of Eutelsat

From May 2011 to April 2015

• Executive Vice President, Economic and Financial Affairs of Safran

From July 2009 to April 2011

• Member of the Executive Board of Safran

From 2006 to June 2007

• Supervisory Board of Générale de Santé and Chairman of its Management Board

From 2005 to 2006

• Executive Vice President for Finance and Strategy - PPR (became Kering)

From 2000 to 2005

• Executive Vice President and Chief Financial Officer - Thomson-CSF (became Thales)

From 1991 to 1999

Chief Financial Officer - Eridania - Beghin-Say

From 1980 to 1989

• Number of corporate finance positions - Continental Bank (became Bank of America)





Born August 15, 1958

French nationality

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Chairman of the Executive Committee of Solvay

Since May 2012

Chairman of Solvay's Executive Committee

From September 2011 to April 2012

• Vice-Chairman of Solvay's Executive Committee

From 2008 to September 2011

· Chairman and Chief Executive Officer of Rhodia

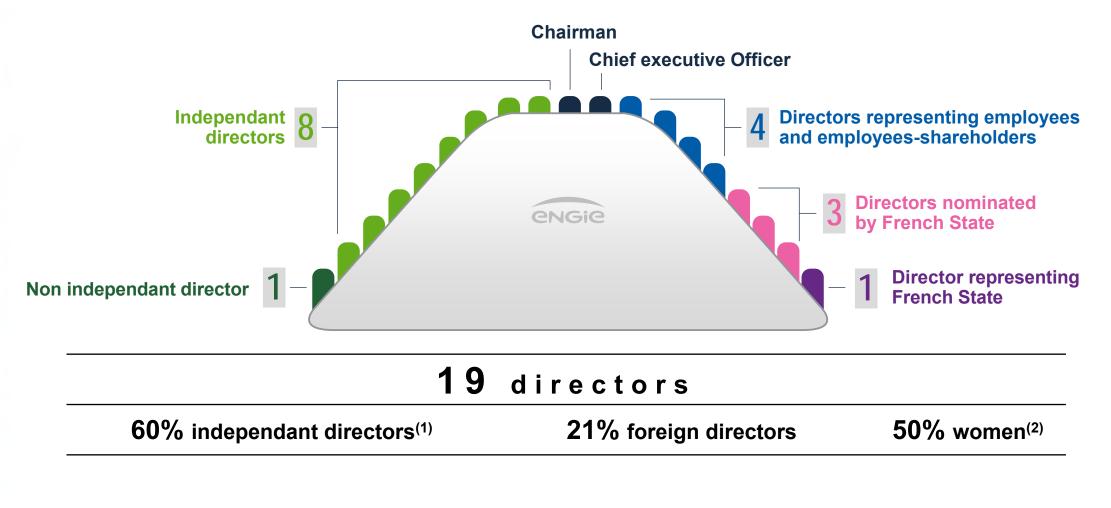
From 2003 to 2008

• Chief Executive Officer of Rhodia

From 1993 to 2003

• Rhône-Poulenc Group: number of Senior management positions

COMPOSITION OF THE BOARD AT THE END OF THE MEETING



Pursuant to the Afep-Medef Code, the number of Directors representing employees and employee shareholders is not counted when determining the percentage of independent Directors
 In assessing the ratio of women to men on Boards of Directors, the law stipulates that Directors who are employee representatives – who are not elected by the General Shareholders' Meeting – are not taken into account.



PRESENTATION OF THE RESOLUTIONS



AGENDA (1/3)

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Resolutions submitted to the ORDINARY Shareholders' Meeting

- Approval of the Company financial and consolidated financial statements for fiscal year 2017, allocation of net income and declaration of dividend for 2017, regulated commitments and agreements, authorization of the Board of Directors to trade in the Company's shares (Resolutions 1 to 7)
- Appointment of two directors, M. Jean-Pierre Clamadieu and M. Ross McInnes (Resolutions 8 and 9)
- Consultation on the components of compensation due or awarded for 2017 to Isabelle Kocher, Chief Executive Officer (Resolution 10)
- Approval of the principles and criteria for the determination, distribution and allocation of the fixed, variable, and exceptional components of the total compensation and benefits of any kind attributable to the executive corporate officers (Resolutions 11 and 12)



AGENDA (2/3)

38

Resolutions submitted to the EXTRAORDINARY Shareholders' Meeting

- Delegation of authority to the Board of Directors to issue common shares and/or share equivalent only outside public tender offer periods for the Company's shares (Resolutions 13 to 17)
- Delegation of authority to the Board of Directors to issue common shares and/or share equivalent only during public tender offer periods for the Company's shares (Resolutions 18 to 22)
- Limitation of the overall ceiling for immediate or future capital increase delagations (Resolution 23)
- Delegation of authority to the Board of Directors to resolve to increase the share capital by capitalizing premiums, reserves, profits or other amounts (Resolution 24)
- Authorization of the Board of Directors to reduce the share capital by cancelling treasury shares (Resolution 25)

AGENDA (3/3)

- Delegation of authority to the Board of Directors to increase the share capital by issuing shares or securities giving access to equity securities to be issued, with preferential subcription rights waived, for the benefit of ENGIE group employee savings plan members (Resolution 26)
- Delegation of authority to the Board of Directors to increase the share capital by issuing shares or securities giving access to capital, with preferential subcription rights waived, for the benefit of entities created as part of the implementation of the ENGIE group's international employee shraholding plan (Resolution 27)
- Authorization for the Board of Directors to award bonus shares to all employees and corporate officers of ENGIE group companies (except for the corporate officers of the ENGIE company) and to employees participating in an international emplyee shareholding plan of the ENGIE group (Resolution 28)
- Authorization for the Board of Directors to award bonus shares to some employees and corporate officers of ENGIE group companies (except for the corporate officers of the ENGIE company) (Resolution 29)
- Powers to implement the resolutions adopted by the General Shareholders' Meeting and to perform the related formalities (Resolution 30)

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STATUTORY AUDITORS



STATUTORY AUDITORS INTERVENTION

STATUTORY AUDITORS' REPORTS



Reports submitted under the resolutions of the Ordinary Shareholders' Meeting

- Report on the annual accounts (Resolution 1)
- Report on the consolidated accounts (Resolution 2)
- Statutory Auditors' special report on regulated agreements and commitments *(Resolutions 4,5 and 6)*



Reports submitted under the resolutions of the Extraordinary Shareholders' Meeting

 Reports on capital transactions (Resolutions 13 à 29)

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DIALOGUE WITH SHAREHOLDERS



VOTE ON RESOLUTIONS



FIRST RESOLUTION

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2017 Company financial statements

Approval of transactions and the parent Company financial statements for fiscal year showing net income for the year of €1,420,661,432.

OGM

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SECOND RESOLUTION

2017 Consolidated financial statements

Approval of the consolidated financial statements for fiscal year 2017 showing consolidated net income, Group share, for the year of €1,422,700,147.





THIRD RESOLUTION



Appropriation of net income and declaration of dividend for fiscal year 2017

- The purpose of this resolution is to allocate the income and set the ordinary dividend per share at €0.7 and the supplementary dividend per share at €0.07, payable to the shares that have been registered for at least two years as of December 31, 2017.
- Taking into account the interim dividend of €0.35 per share paid on October 13, 2017, the final net dividend will be €0.35 per share for the shares benefiting from ordinary dividend and to €0.07 per share for the shares carrying rights to supplementary dividend.
- Date of declaration of the final net dividend: May 22, 2018.
- Date of payment of the final net dividend: May 24, 2018.

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FOURTH RESOLUTION

47



Approval of agreement relating to the merging of the French natural gas terminal and transmission businesses

Pursuant to Article L.225-38 of the French Commercial Code, the purpose of this resolution is to approve all the agreements relating to the merging of the French natural gas terminal and transmission businesses, authorized by the Board of Directors on June 28, 2017.



FIFTH RESOLUTION

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Approval of the agreement relating to the firm purchase from the French State of 11,100,000 shares

Pursuant to Article L.225-38 of the French Commercial Code, the purpose of this resolution is to approve the agreement, authorized by the Board of Directors on September 5, 2017, relating to the the firm purchase of 11,100,000 shares from the French State, which are offered to employees as part of the Link 2018 employee shareholding plan.



SIXTH RESOLUTION



Approval of the agreement relating to the potential purchase from the French State of up to 11,111,111 shares, depending on the number of shares acquired by the employees under the Link 2018 employee shareholding plan

Pursuant to Article L.225-38 of the French Commercial Code, the purpose of this resolution is to approve the agreement, authorized by the Board of Directors on December 13, 2017, relating to the potential future purchase from the French State of up to 11,111,111 shares, depending on the number of shares acquired by the employees under the Link 2018 employee shareholding plan.



SEVENTH RESOLUTION



Renewal of the the authorization to trade in the Company's shares

- Maximum purchase price : €30.
- Maximum number of shares purchased during the program and maximum stake at any time: 10 % of the share capital.
- Maximum aggregate amount of purchases: €7.3 billion.
- This resolution may not be used in case of a takeover bid on the Company's shares.
- Authorization period: 18 months.



EIGHTH RESOLUTION

Appointment of Mr. Jean-Pierre Clamadieu as Director

- French citizen.
- Term of office: Shareholders' Meeting convened in 2022 to approve the 2021 financial statements.





NINTH RESOLUTION

Appointment of Mr. Ross McInnes as Director

- Dual French-Australian citizen
- Term of office: Shareholders' Meeting convened in 2022 to approve the 2021 financial statements.





TENTH RESOLUTION



Approval of the components of compensation due or awarded for 2017 to Isabelle Kocher, Chief Executive Officer

Shareholders are requested to approve the components of compensation due or awarded for 2017 to Isabelle Kocher, Chief Executive Officer as described on pages 47 to 49 of the Notice of Meeting and in Section 4.6.1.8 of the 2017 Registration Document.



ELEVENTH RESOLUTION



Approval, in accordance with Article L. 225-37-2 of French Commercial Code, of the principles and criteria for the determination, distribution and allocation of the fixed, variable, and exceptional components of the total compensation and benefits attributable to the Chairman of the Board of Directors

Shareholders are requested to approve the principles and criteria for the determination, distribution and allocation of the fixed, variable, and exceptional components of the total compensation and benefits of any kind attributable to the Chairman of the Board of Directors as of May 18, 2018, as presented on pages 50 and 51 of the Notice of Meeting and in Section 4.6.1.9 of the 2017 Registration Document.



TWELFTH RESOLUTION



Approval, in accordance with Article L. 225-37-2 of French Commercial Code, and benefits attributable to the Chief Executive Officer of the principles and criteria for the determination, distribution and allocation of the fixed, variable, and exceptional components of the total compensation

Shareholders are requested to approve the principles and criteria for the determination, distribution and allocation of the fixed, variable, and exceptional components of the total compensation and benefits of any kind attributable to the Chief Executive Officer as of January 1, 2018, as presented on pages 50 and 51 of the Notice of Meeting and in Section 4.6.1.9 of the 2017 Registration Document.

THIRTEENH RESOLUTION



Renewal of delegation of authority to the Board of Directors to issue various securities, with preferential subscription rights <u>maintained</u> (delegation to be used, only outside the context of a public tender offer).

- Public offering of:
 - Common shares and/or share equivalents of the Company and/or subsidiaries of the Company (maximum nominal amount : €225 million), or
 - Securities entitling the allocation of debt instruments (maximum nominal amount : €5 billion).
- These ceilings are common to issuances under the 14th, 15th, 16th, 17th, 18th, 19th, 20th, 21st and 22nd Resolutions.
- The maximum amount of €225 million shall count against the €265 million overall nominal ceiling set in the 23rd Resolution.
- Authorized period: 26 months.



FOURTEENTH RESOLUTION



Renewal of delegation of authority to the Board of Directors to issue various securities, with preferential subscription rights <u>waived</u> (delegation to be used only outside the context of a public tender offer).

- Public offering, including in the context of a tender offer on a listed company, of:
 - Common shares and/or share equivalents of the Company and/or subsidiaries of the Company (maximum nominal amount: €225 million), or
 - Securities entitling the allocation of debt instruments (maximum nominal amount: €5 billion).
- Maximum offering price: weighted average of the last three trading days less the 5% discount provided by law.
- These ceilings are common to issuances under the 13th, 15th, 16th, 17th, 18th, 19th, 20th, 21st and 22nd Resolutions.
- The maximum amount of €225 million shall count against the €265 million overall nominal ceiling set in the 23rd Resolution.
- Authorized period: 26 months.

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FIFTEENTH RESOLUTION

EGM

Delegation of authority to the Board of Directors to issue ordinary shares or other securities, with preferential subscription rights <u>waived</u>, in the context of a <u>private placement</u> with qualified investors or a limited circle of investors (to be used only outside public tender offer periods)

- Reserved issuance of:
 - Common shares and/or share equivalents of the Company and/or subsidiaries of the Company.
 Maximum nominal amount: €225 million, or
 - Securities entitling the allocation of debt instruments. Maximum nominal amount: €5 billion.
- These ceilings are common to issuances under the 13th, 14th, 16th, 17th, 18th, 19th, 20th, 21st and 22nd Resolutions.
- The maximum amount of €225 million shall count against the €265 million overall nominal ceiling set in the 23rd Resolution.
- Authorized period: 26 months.



SIXTEENTH RESOLUTION



Renewal of delegation of authority to the Board of Directors to increase the number of securities to be issued under the 13th, 14th, and 15th resolutions ("greenshoe") (delegation to be used only outside the context of a public tender offer).

- Maximum nominal amount: 15% of the initial issue counting against the €225 million ceiling set in the 13th, 14th and 15th Resolutions as well as €5 billion for securities representing debt instruments.
- These ceilings are common to issuances under the 13th, 14th and 15th Resolutions.
- The maximum amount of €225 million shall count against the €265 million overall nominal ceiling set in the 23rd Resolution.
- Authorized period: 26 months.

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ENGIE - SHAREHOLDERS' MEETING

SEVENTEENTH RESOLUTION



Renewal of delegation of authority to the Board of Directors to issue ordinary shares and/or various securities <u>in consideration for contributions of securities</u> to the Company, within the limit of 10% of the share capital (delegation to be used only outside the context of a public tender offer).

- Reserved issuance.
- Maximum nominal amount: 10% of the share capital counting against the €225 million ceiling set in the 13th, 14th, 15th, 16th, 18th, 19th, 20th, 21st and 22nd resolutions as well as €5 billion for securities representing debt instruments.
- The maximum amount of €225 million shall count against the €265 million overall nominal ceiling set in the 23rd Resolution.
- Authorized period: 26 months.



EIGHTEENTH RESOLUTION



Renewal of delegation of authority to the Board of Directors to issue various securities, with preferential subscription rights <u>maintained</u> (delegation to be used only within the context of a public tender offer).

Public offering of:

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- Common shares and/or share equivalents of the Company and/or subsidiaries of the Company (maximum nominal amount: €225 million), or
- Securities entitling the allocation of debt instruments (maximum nominal amount: €5 billion).
- These ceilings are common to issuances under the 13th, 14th, 15th, 16th, 17th, 19th, 20th, 21st and 22nd Resolutions.
- The maximum amount of €225 million shall count against the €265 million overall nominal ceiling set in the 23rd Resolution.
- Authorized period: 26 months.



NINETEENTH RESOLUTION



Renewal of delegation of authority to the Board of Directors to issue various securities, with preferential subscription rights waived (delegation to be used only within the context of a public tender offer).

- Public offering, including in the context of a tender offer on a listed company, of:
 - Common shares and/or share equivalents of the Company and/or subsidiaries of the Company (maximum nominal amount: €225 million), or
 - Securities entitling the allocation of debt instruments (maximum nominal amount: €5 billion).
- Maximum offering price : weighted average of the last three trading days less the 5% discount provided by law.
- These ceilings are common to issuances under the 13th, 14th, 15th, 16th, 17th, 18th, 20th, 21st and 22nd Resolutions.
- The maximum amount of €225 million shall count against the €265 million overall nominal ceiling set in the 23rd Resolution.
- Authorized period: 26 months.



TWENTIETH RESOLUTION

EGM

Renewal of delegation of authority to the Board of Directors to issue common shares or other securities, with preferential subscription rights <u>waived</u>, in the context of a <u>private placement</u> with qualified investors or a limited circle of investors (delegation to be used only within the context of a public tender offer).

- Reserved issuance of:
 - Common shares and/or share equivalents of the Company and/or subsidiaries of the Company.
 Maximum nominal amount: €225 million, or
 - Securities entitling the allocation of debt instruments. Maximum nominal amount: €5 billion.
- These ceilings are common to issuances under the 13th, 14th, 15th, 16th, 17th, 18th, 19th, 21st and 22nd Resolutions.
- The maximum amount of €225 million shall count against the €265 million overal nominal ceiling set in the 23rd Resolution.
- Authorized period: 26 months.

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TWENTY-FIRST RESOLUTION



Renewal of delegation of authority to the Board of Directors to increase the number of securities to be issued under the 18th, 19th and 20th resolutions (delegation to be used only within the context of a public tender offer).

- Maximum nominal amount: 15% of the initial issue counting against the €225 million ceiling set in the 18th, 19th and 20th Resolutions as well as €5 billion for securities representing debt instruments.
- These ceilings are common to issuances under the 18th, 19th and 20th Resolutions.
- The maximum amount of €225 million shall count against the €265 million overall nominal ceiling set in the 23rd Resolution.
- Authorized period: 26 months.

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TWENTY-SECOND RESOLUTION



Renewal of delegation of authority to the Board of Directors to issue ordinary shares and/or various securities in consideration for contributions of securities to the Company, within the limit of 10% of the share capital (delegation to be used only within the context of a public tender offer).

- Reserved issuance.
- Maximum nominal amount: 10% of the share capital counting against the €225 million ceiling set in the 13th, 14th, 15th, 16th, 17th, 18th, 19th, 20th and 21st resolutions as well as €5 billion for securities representing debt instruments.
- The maximum amount of €225 million shall count against the €265 million overall nominal ceiling set in the 23rd Resolution.
- Authorized period: 26 months.

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ENGIE - SHAREHOLDERS' MEETING

TWENTY-THIRD RESOLUTION



Limit on the overall ceiling for immediate or future capital increase authorizations

- Maximum nominal amount: €265 million.
- Maximum aggregate nominal amount common to the 13th, 14th, 15th, 16th, 17th, 18th, 19th, 20th, 21st, 22nd, 26th and 27th resolutions.
- The authorizations may only be implemented within the limit of a number of securities such that, following each proposed issue, the French State holds an interest in the Company's share capital or in voting rights in accordance with the legal provisions governing its shareholding in ENGIE's capital.



TWENTY-FOURTH RESOLUTION



Renewal of delegation of authority to the Board of Directors <u>to issue shares by capitalizing</u> <u>premiums, reserves, earnings or other accounting items</u>

- The overall amount that may be capitalized shall be in addition to the aggregate ceiling of €265 million referred to in the 23rd Resolution.
- Authorized period: 26 months.



TWENTY-FIFTH RESOLUTION



Renewal of authorization granted to the Board of Directors to reduce the share capital by cancellation of treasury shares.

- Limit: **10%** of the share capital per 24 month period.
- Authorized period: 26 months.



TWENTY-SIXTH RESOLUTION



Issuance of shares reserved for employee members of a Group employee shareholding plan

- Maximum nominal amount: 2% of share capital; this amount shall count against the €265 million overall ceiling set in the 23rd Resolution.
- Ceiling common to issuances under the 27th Resolution: 2% of share capital.
- Issue price: average opening share price over the 20 trading days preceding the date of the decision, less a 20% discount (or 30% when, in accordance with applicable law, the holding period is at least 10 years).
- Authorized period: 26 months as of this Shareholders' meeting.
- Deprives of effect the authorization previously granted by the 14th Resolution of the May 12, 2017 Shareholders' Meeting as of September 1, 2018.

TWENTY-SEVENTH RESOLUTION



Issuance of shares for the benefit of all entities created as part of the implementation of the ENGIE group international employee shareholding plan

- Maximum nominal amount: 0.5% of share capital ; this amount shall count against the €265 million overall ceiling set in the 23th Resolution.
- The amount of issuances shall count against the ceiling of 2% of share capital set forth in the 26th Resolution.
- Issue price: average opening share price over the 20 trading days preceding the date of the decision, less a 20% discount.
- Authorized period: 18 months as of this Shareholders' meeting.
- Deprives of effect the authorization previously granted by 15th Resolution of the May 12, 2017 Shareholders' Meeting as of September 1, 2018.

TWENTY-EIGHT RESOLUTION

EGM

Renewal of authorization for the Board of Directors to award bonus shares to all employees and officers of ENGIE group companies (except for executive corporate officers of the ENGIE Company) and to employees participating in an international employee shareholding plan of ENGIE group

- Maximum amount: 0.75% of the share capital as of the decision date, common to the 28th and 29th Resolutions. This ceiling is combined with an annual sub-ceiling of 0,25% of the share capital.
- Minimal vesting period: 2 years.

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- Authorized period: 38 months as of this Shareholders' meeting.
- Deprives of effect the authorization previously granted by 16th Resolution of the May 12, 2017 Shareholders' Meeting as of September 1, 2018.

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ENGIE - SHAREHOLDERS' MEETING

TWENTY-NINTH RESOLUTION



Renouvellement de l'autorisation donnée au Conseil d'Administration à l'effet de procéder à des attributions gratuites d'actions en faveur de certains salariés et mandataires sociaux des sociétés du groupe ENGIE (à l'exception des mandataires sociaux de la société ENGIE)

- Maximum amount: 0.75% of the share capital as of the decision date, common to the 28th and 29th Resolutions. This ceiling is combined with an annual sub-ceiling of 0.25% of the share capital.
- Minimal vesting period: 3 years.
- Minimal holding period: none, except for Group's Senior managers for whom the aggregate vesting and holding periods will be set at a minimum of 4 years.
- Grants of bonus shares are subject to performance conditions, being specified that the first 150 shares awarded would be exempt from performance conditions when beneficiaries are not top executives.
- The shares awarded are outstanding shares.
- Authorized period: 38 months as of this Shareholders' meeting.



THIRTIETH RESOLUTION

Powers to implement the resolutions adopted by the General Shareholders' Meeting and to perform the related formalities.



