



An aerial photograph of a green grassy field, possibly a sports field, with a red running track visible around the perimeter. Several groups of people are sitting on blankets on the grass. The text "The transition to zero carbon is under way" is overlaid in white, bold, sans-serif font across the center of the image.

**The transition to zero carbon
is under way**

**So far, the energy transition has been
driven by States...**

...but now, a second wave has started...

**...at the initiative of businesses
and local authorities**

An aerial photograph of a person with long hair, wearing a dark top and light shorts, riding a skateboard on a sandy beach. The person is positioned in the upper right quadrant of the frame, with their arms outstretched. The beach is a mix of dark and light sand, with shadows cast across it. In the background, the ocean waves are breaking, creating white foam against the deep blue-green water. The overall scene is captured from a high angle, looking down at the person and the beach.

**Energy is a cornerstone for
change**

Decarbonized



Digital



Decentralized



An aerial photograph of a basketball court at night. The court is painted with vibrant, multi-colored geometric patterns in shades of blue, red, yellow, and green. Several people are visible on the court, some appearing to be playing basketball. In the center of the court, there is a small area with tables and chairs, where a group of people is gathered. The surrounding area is dark, with some trees and streetlights visible. The overall scene is lively and colorful.

ENGIE goes beyond energy

We make the zero carbon transition as a service* possible for our customers



Produce

Centralized and decentralized production and sale of low CO₂-emitting electricity, including renewable energies.

- The world's leading independent power producer (IPP)
- 104.3 GW⁽¹⁾ installed
- 93% of low CO₂-emitting activities
- The leader in wind and solar power in France



Distribute

Distribution, transportation and storage of gas and electricity upstream of supply to customers.

- The European leader in gas transportation and distribution
- 4,500 km of gas pipelines in Brazil
- The first demonstrator of the injection of green hydrogen into the gas distribution network in France
- A 600 km electricity grid between northern and central Chile



Customer solutions

Development of unique integrated solutions to support the transition to zero carbon of businesses and local authorities.

- 24 million contracts worldwide
- N°1 worldwide in cold networks
- N°2 worldwide in recharging systems for electric mobility
- N°1 worldwide in micro-grids

(1) On 31/12/2018, at 100 %, *competitive, co-funded, made to measure

Our worldwide presence*



160,000

employees

€60.6 billion

in revenue

€2.5 billion

recurring profit after tax

€11 billion

of planned investment in
growth in 2019-2021



*on 31/12/2018

We provide the means to reconcile performance and sustainability

#ENGIEHarmonyProject

Reconciling performance and sustainability

Solutions that meet our customers' needs while respecting the environment and the communities in which we operate

#ActWithENGIE

Providing the means to take action

Solutions that enable our customers to choose and to take action to control their energy

Some examples of “as a service” customer solutions



Private individuals

Elec' verte (France): an electricity offer, based 100% on renewables.

UP (Belgium): a mix of offers enhancing energy and the efficiency and autonomy of residential homes (solar panels, smart thermostats, insulation, heating, etc.).



Industries

DSM (Switzerland): an on-site biomass power plant that supplies steam and electricity to the DSM Nutritional Products plant. Any excess energy is used to supply two nearby factories or is injected into the electricity grid. A solution in line with Switzerland's energy strategy for 2050.

ILICO₂ (France): environmentally-friendly and sustainable solutions using natural and decarbonized refrigerants for cooling systems and heat pumps.



Entreprises

EVBox (Europe): the TronIQ terminal is designed to quickly recharge electric vehicles by the roadside, at work and in shopping centres.

Vertuoz (Europe): a smart platform for the construction industry that empowers operators and users with services to improve both the energy performance and the comfort of buildings.



Cities

Livin' (Brazil): a smart traffic management platform that reduces congestion, makes traffic flow more smoothly and cuts CO₂ emissions.

Ile-de-France Smart Services (France): designing and building a genuine 3D and collaborative digital twin for the Ile-de-France Region. An emblematic project that will make the Ile-de-France Europe's leading smart region.



**We are a
community of
Imaginative Builders**

Open Bold Demanding

Caring

160,000

employees

20,000

members of the
Innov@ENGIE internal
innovation hub

120

communities on Yammer

300

different expertises

We act for and with all our stakeholders

Some examples

We help vulnerable populations to access affordable and green energy

The **ENGIE Rassembleurs d'Énergies** fund supports socially responsible businesses that provide vulnerable populations with sustainable solutions to access energy

- 17 investments in three technologies deployed on four continents
- €25 million invested to date
- 3,700,000 beneficiaries of green energy worldwide, thanks to RDE enterprises
- 20,000 Group employees have invested in the ENGIE Rassembleurs d'Énergies FCPE*
- 2,800 direct new jobs

*FCPE: employee mutual investment fund.

We imagine the solutions of the future

In an approach based on
open innovation with our partners

+100

Calls for projects launched worldwide

€166 M*

of investment capacity for ENGIE New Ventures



*on 31/12/2018

Committed to sustainable performance



Environment

50% reduction of CO₂ emissions between 2015 and 2018

90% of EBITDA from low CO₂-emitting activities

25% of renewable energies in the production capacity mix



Diversity

25% of female employees in 2020

33% of female executive managers appointed every year until 2020

30.7% of the Executive Committee are women



Redistribution

More than 40,000 employees have invested in the Link 2018 employee shareholding plan in 18 countries

Free shares and performance shares program for employees

At the end of 2018, employees held 3.9% of the capital



Finance

EBITDA of €9.2 billion

€2.5 billion post-tax net recurring profit

An aerial photograph showing a woman in a pink shirt and white pants sitting on a green lounge chair on a lush green lawn. The lawn is surrounded by a large array of solar panels, which are partially covered by blue protective plastic. The background consists of a patchwork of green and yellow agricultural fields under a clear sky.

ENGIE