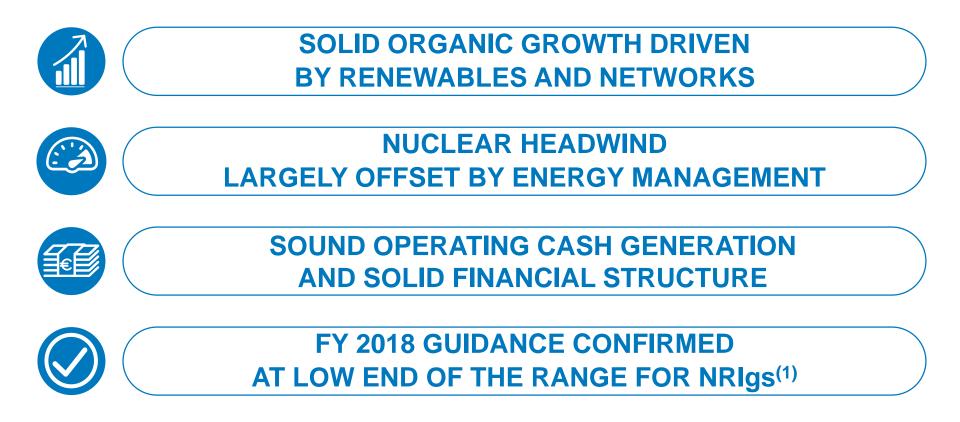
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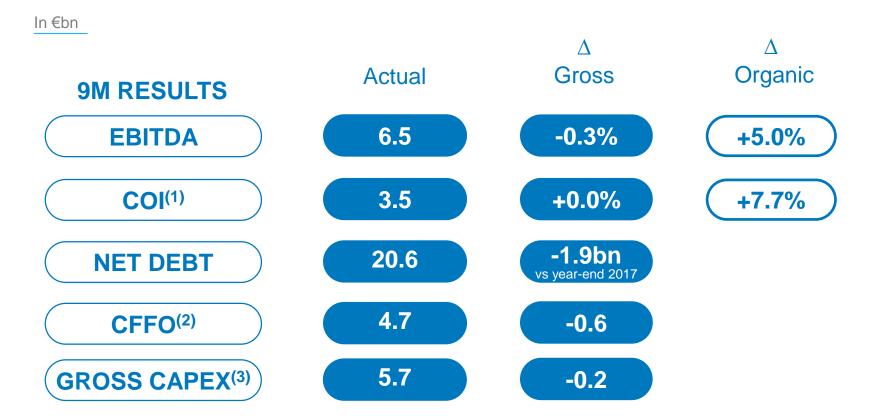
KEY MESSAGES



(1) Based on the assumption of a restart of nuclear units in line with current information available on REMIT, at average climate conditions and with an estimated EBITDA of around €9.2 billion, slightly below the € 9.3 -9.7 billion indicative range



SOLID RESULTS, EBITDA UP 5% ORGANICALLY



(1) Including share in net income of associates

- (2) Cash Flow From Operations = Free Cash Flow before Maintenance Capex
- (3) Net of disposals in renewable activities



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9M 2018 KEY OPERATIONAL DEVELOPMENTS



CLIENT

B2C

Free Market contracts in France: 7.4m +10% yoy

France power green offers: >2m contracts

B2B

Order book in installation **10.1 months** (+ 3% in €, yoy)

NETWORKS



France

2 million smart meters installed

+22 TWh (+5%) gas volumes ransported

+26 TWh (+43%) gas storage capacities sold in France

GENERATION – RES & THERMAL CONTRACTED



Renewables 0.8 GW capacity added year to date

o/w **0.3 GW** acquired o/w **0.5 GW** commissioned

1.2 GW to be commissioned in Q4

GENERATION – MERCHANT



Nuclear

52% of technical availability in Belgium in 2018 (full year)

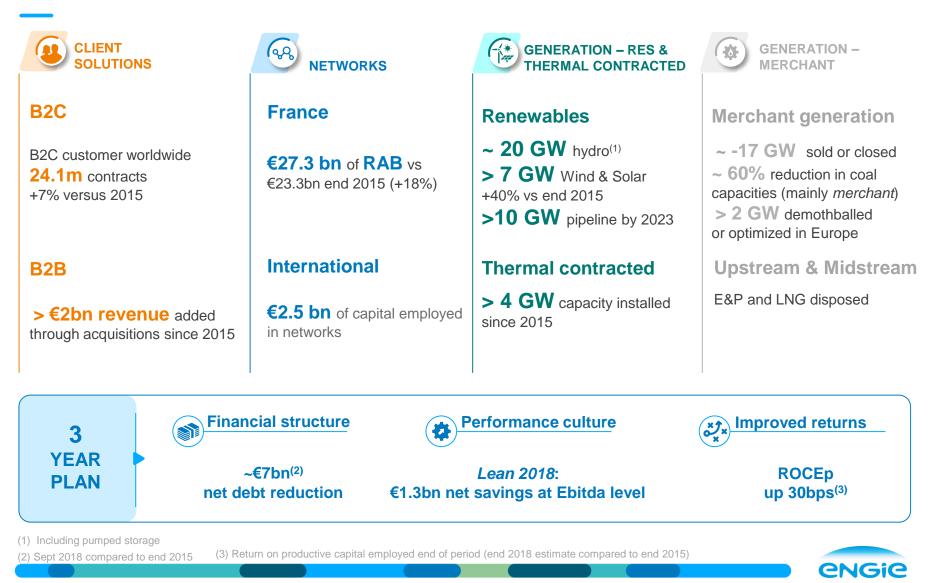
Others

Optimization actions on European generation fleet to maximize Q4 availability



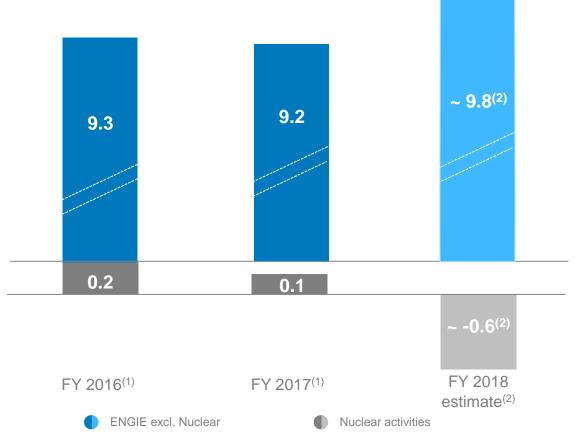
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SUCCESSFUL REPOSITIONNING ON CORE STRENGTHS



2018 TROUGH FOR NUCLEAR STRONG PERFORMANCE IN REST OF BUSINESS

EBITDA In €bn, unaudited figures



(1) FY 2017 publication (excl. IFRS 9&15 treatment and IFRS 5 treatment for LNG)

(2) Estimation based on the assumption of a restart of nuclear units in line with current information available on REMIT, at average climate conditions and with an estimated EBITDA of around €9.2 billion slightly below the € 9.3 -9.7 billion indicative range



BELGIAN NUCLEAR: NEW MEASURES TAKEN



PROJECT MANAGEMENT AND ENGINEERING REINFORCED

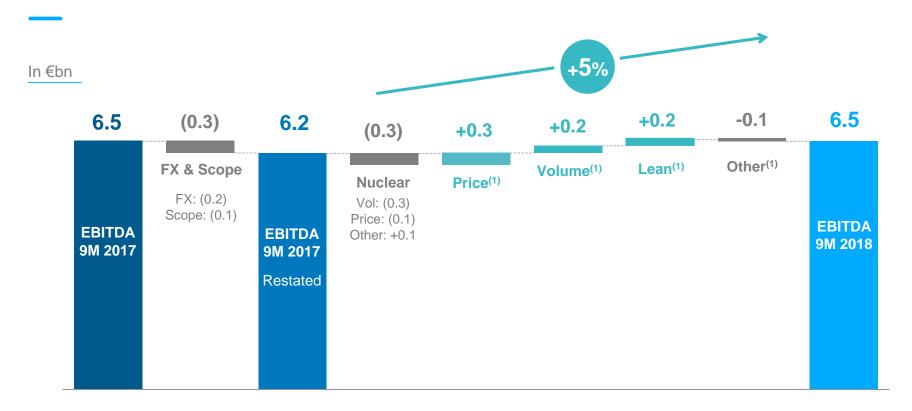




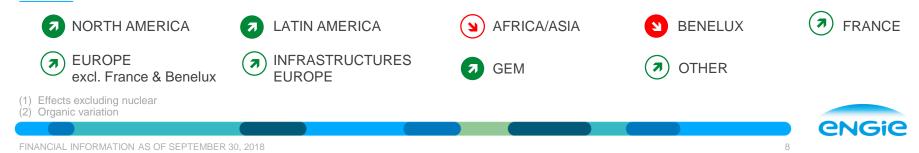


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SOLID ORGANIC EBITDA GROWTH







CLIENT SOLUTIONS GROWTH PICKING UP NETWORKS & GENERATION PERFORMING WELL

EBITDA⁽¹⁾ In €bn, unaudited figures

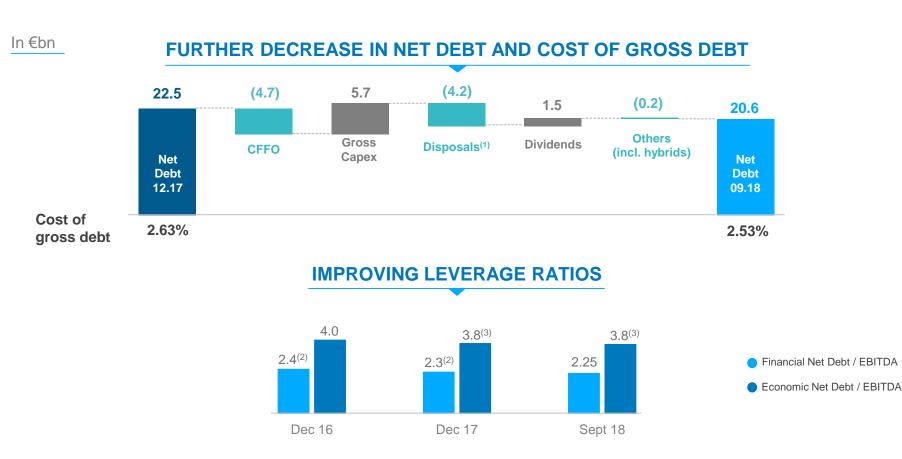
FY 2018 YoY Outlook

Olient solutions	1.4	+1% -7% B2C +4% B2B & B2T	 Contribution from tuck-in acquisitions France B2C gas margins (cost increase not yet passed through) 	2
Networks	2.9	+4%	Storage regulationInternational networks	0
Generation - RES & thermal contracted	1.9	+3%	Hydro in France and BrazilSolar activities	Ø
Generation - Merchant	o/w Nuke -0.2 0.5 9M 2018	-8%	 Energy management Lower European gas spreads Nuclear volumes and lower prices 	

(1) Gross figures excluding unallocated corporate costs

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SOLID FINANCIAL STRUCTURE



In April 2018, S&P confirmed its A-/A-2 rating and revised its outlook from negative to stable

(1) Incl. net scope impact from disposals & acquisitions

(2) Net debt pro forma E&P interco debt

(3) Figures restated for LNG midstream and upstream activities classified as discontinued operations as from March 2018 (IFRS 5)



CONCLUSION

KEY TAKE-AWAYS

9M 2018 highlighting solid organic performance

FY 2018 guidance confirmed, at low end of the range for NRIgs⁽¹⁾

(1) Based on the assumption of a restart of nuclear units in line with current information available on REMIT, at average climate conditions and with an estimated EBITDA of around €9.2 billion, slightly below the € 9.3 -9.7 billion indicative range



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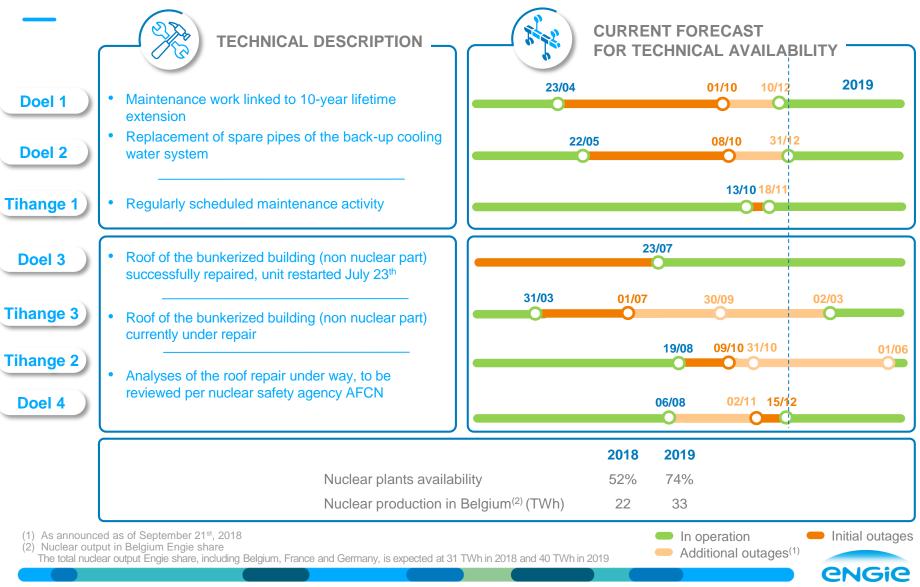
ADDITIONAL MATERIAL

OUTRIGHT POWER GENERATION IN EUROPE NUCLEAR & HYDRO

In €/MWh and % **OUTRIGHT HEDGES: PRICES & VOLUMES** 19% 100% 81% 50% **49** 47 43 44 33 41 37 2018 2019 2020 2021 As of 09/30/18 Achieved prices MtM⁽¹⁾ Belgium, France

(1) Correspond to hedged prices for hedged positions and Mark to Market for open positions as of Sept 30th 2018

NUCLEAR UNITS IN BELGIUM: UPDATE ON AVAILABILITY



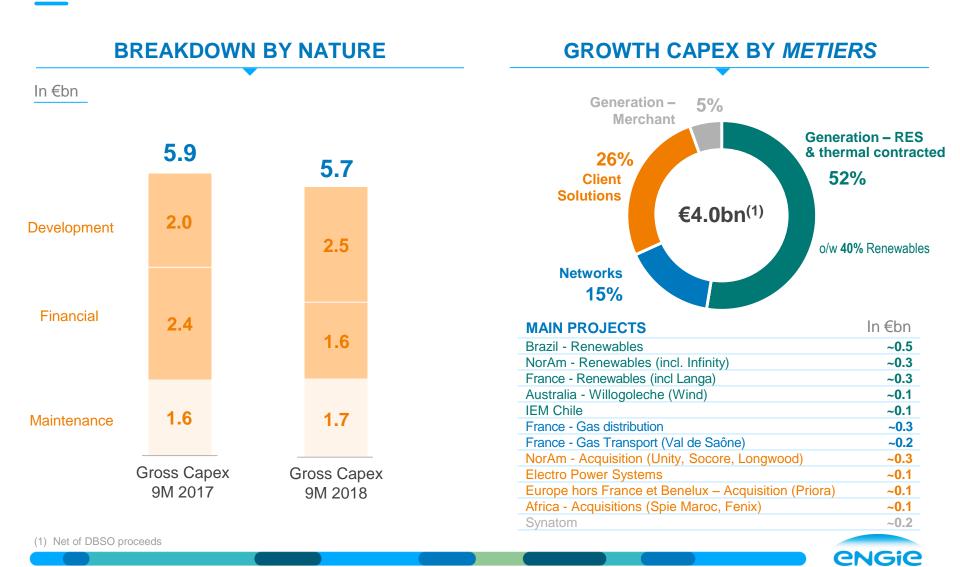
CFFO: NORMALIZATION OF CHANGE IN WCR

In €bn





€4.0 BN GROWTH CAPEX ON CORE STRENGTHS



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Disclaimer

Forward-Looking statements

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