



• **FRANÇOISE MALRIEU**

**Director**

**Chair of the Appointments, Compensation and Governance Committee**

**Member of the Audit Committee and the Ethics, Environment and Sustainable Development Committee**

**Age:** 75

**Nationality:** French 

**First appointment:** May 2, 2011

**Expiration of term:** 2023

**Shares held:** 3,000 shares

**Business address:**

19, avenue Léopold II - Paris 16<sup>e</sup>

Françoise Malrieu is an expert in finance and governance. A graduate of the HEC School of Management, she launched her career in 1969 in the financial analysis department of BNP, later becoming director of the department. She joined Lazard Frères in 1987, where she led the merger-acquisitions department. As a Manager, then Managing Partner, she participated in a number of operations, particularly the privatization programs. In 2001, she joined Deutsche Bank as Managing Director responsible for the corporate finance activity. She ended her career in banking in 2010. After several years putting her expertise and knowledge of businesses to use in the service of governance, she now actively participates in the study and development of industry best practices. As a member of the executive boards of several associations, she helps businesses and associations work together to implement projects that have a social impact.

**Principal activities outside the Company**

Director of companies

**Current offices held**

**Offices and positions in companies outside the Group**

- Director of the La Poste Group <sup>(1)</sup> and of Lazard Frères Banque

**Offices that have expired in the last five years**

- Member of the Supervisory Board of Oberthur Technologies
- Member of the Supervisory Board of Bayard Presse SA

**Areas of expertise**

- Finance
- Office of Chair or Director of a large company
- CSR

(1) Listed company