





We are an international player

In 2021

- **101,504** employees
- €57.9 billion revenue
- €138 million spent on R&D
- **3GW** extra installed renewables capacity
- €4.3 billion growth investment
- 100,3 GW installed power generation capacity



LATIN AMERICA €4.3 billion revenue

OTHER €21.1 billion

revenue

MIDDLE EAST, **AFRICA, ASIA** €2.0 billion



By focusing on our 4 core activities

Renewables

- No. 1 wind and solar producer in France
- No. 2 of the power purchase agreement (PPA) in the world
- Acquisition of Eolia in spain,
 0.9GW in operations and
 1.2GW of renewable projects
- 34 GW of installed capacities @100%
- 4 900 employees worldwide

Networks

- No. 1 natural gas transmission network in France and Brazil
- No. 1 underground gas storage in Europe
- No. 1 natural gas distribution network in Europe
- No. 2 terminal operator in Europe
- 351 biomethane production sites connected globally to GRDF and GRTgaz network, for 6.1 TWh/year of production capacity
- +250 000 km of gas distribution network worldwide
- ~ 5 600 km of electricity transmission network
- **22 500** employees worldwide

Energy Solutions

- No. 1 urban cooling network in the world
- No. 3 urban heating network in the world
- More than 65.000 energy assets operated within buildings worldwide
- No. 4 in H2 fueling stations in Europe
- 23 GW of installed capacities in decentralized energy
- 47 500 employees worldwide

Thermal production & energy supply

- 60 GW of power generation capacity @100%
- 22,3 M of BtoC contracts in the world
- No. 2 seawater desalination operator
- Coordination of hydrogen expertise and development in the world
- 17 100 employees worldwide

Annual figures on 31/12/2021 (excl. Equans) * UHCN: Urban Heating and Cooling Network



To achieve the Net Zero Carbon target by 2045

We take action throughout the value chain: our business activities, our suppliers, and our clients

Renewables

- By adding +4 GW per year on average by 2025, and +6 GW on average per year from 2026
- To achieve 50 GW by 2025 of installed renewable capacity and 80 GW by 2030
- By targeting 5 to 7 GW of offshore wind in operation or construction by 2025
- 58% of renewable electricity generation capacity by 2030

Networks

- By producing 4 TWh/year of Biomethane by 2030 in France
- By deploying 700 km of hydrogen transmission network by 2030
- By developing 1 TWh of hydrogen storage capacity by 2030
- **100% of renewable gas** by 2050
- Connecting wind, solar and renewable gas projects to networks

Energy Solutions

- By decarbonizing our customers' energy infrastructure with +8 GW added by 2025 @100%
- + 100 hydrogen charging stations by 2030

Thermal production & energy supply

- By greening the thermal energy production, including the phasing-out of our coal activities by 2027
- By developing a production capacity of 4 GW of renewable hydrogen by 2030
- By reducing CO2 emissions from BtoC customers: -34% between 2017 and 2030

45 Mt of CO₂ emissions avoided by 2030 for our customers thanks to our products and services



We are engaged for an affordable, reliable, and sustainable growth

Based on 4 main axes:

Simplify and refocus

our organization by focusing on our 4 core activities and by refocusing on thirty countries by 2023

Adapt

our organization with a strengthened industrial approach

Accelerate

our investments in renewables and local energy infrastructures

Strengthen

our commitment for energy transition to achieve Net Zero Carbon by 2045

€15-16 billion of growth investment on 2021-2023



By creating value sustainably

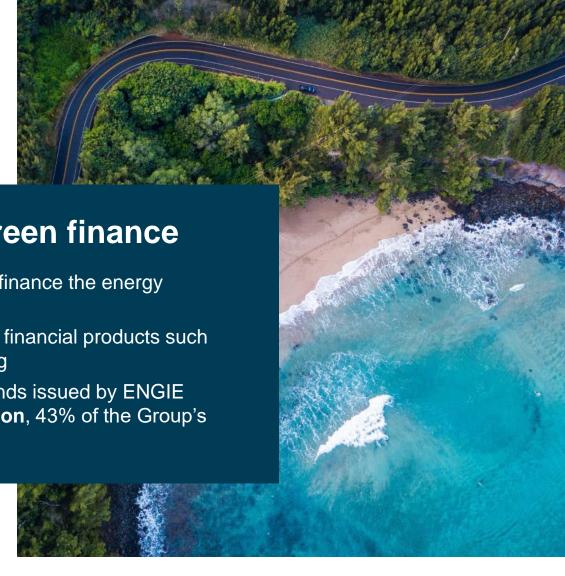
€4.3 billion of growth investment in 2021

80 GW of renewables by 2030

3.2% of share capital held by employees

A pioneer in green finance

- Using green bonds to finance the energy transition since 2014
- Developing innovative financial products such as participative funding
- Total sum of green bonds issued by ENGIE since 2014: €14.3 billion, 43% of the Group's bonds





By supporting inclusion and operational excellence within the Group

Diversity

- 28.9% of women in management
- A balanced share of women and men in management by 2030

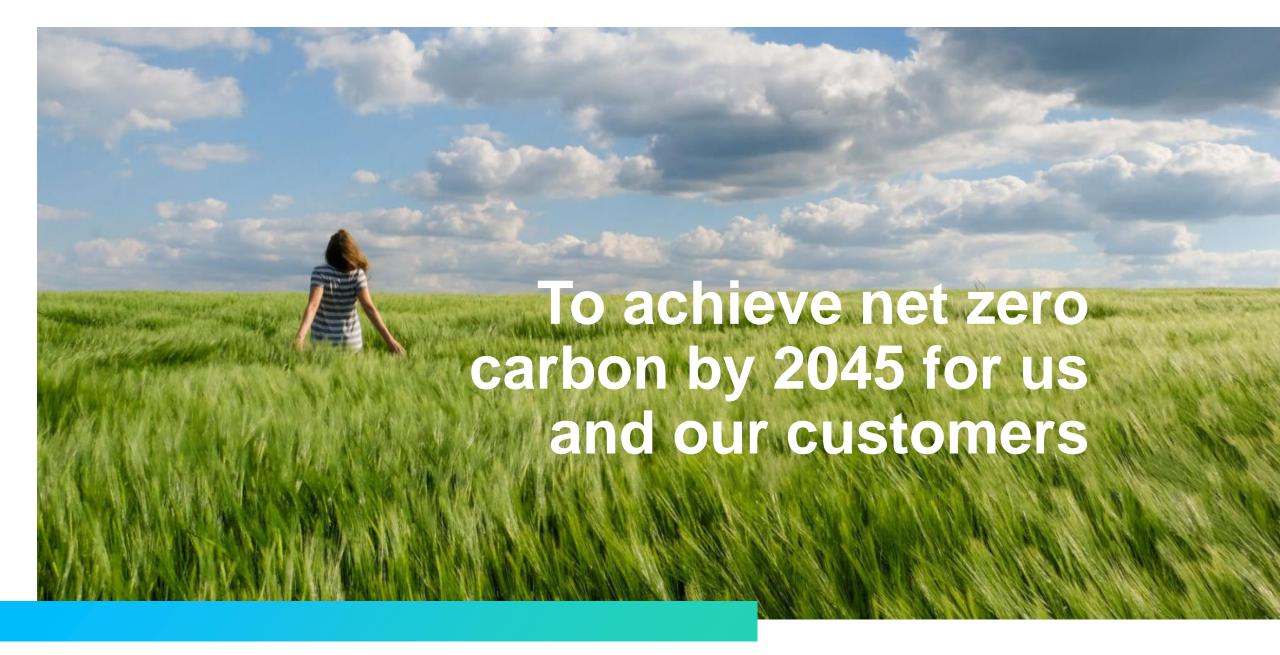
Training and apprenticeship

- 4.9% of apprentices representation in Europe
- 82% of employees trained

Health and safety at work

 2.5% frequency rate of work accidents of employees and subcontractors on controlled access sites







By supporting our clients' energy transition

Few exemples

ENGIE x CMA CGM

Develop a renewable methane production industry, dedicated to maritime transport, as a substitute for fossil fuels.

Result: - 99% of sulphur oxide emissions, - 91% of fine particulate emissions, - 92% of nitrogen oxide emissions, - 85% of CO₂ emissions.

ENGIE x Anglo American

Decarbonize the mining sector by replacing diesel with green hydrogen for transport trucks.

Result: - 80% of CO2 emissions compared to diesel.

ENGIE x BASF

Supply BASF sites in Europe with renewable energy, produced from wind turbines, up to 20.7 TWh through a 25-year green electricity purchase contract (corporate green PPA).

Result: - 25% of GHGs by 2030; achieve carbon neutrality by 2050.

ENGIE x Georgetown University

Strengthen the energy infrastructure of Georgetown University (USA) while improving its energy efficiency.

Result: - 35% energy intensity by 2030.

ENGIE x Punggol Digital District

Construct and operate the underground urban cooling system of Singapore's first smart business district, Punggol Digital District.

Result: - 3,700 tonnes of CO₂ emissions avoided per year / - 30% of consumption energy.

ENGIE x Faurecia

Provide energy solutions at more than 100 sites around the world to reduce energy consumption by 15%.

Result: contribute to the Faurecia carbon neutrality commitment by 2025.



By deploying our own carbon transition

€529 million

environmental spending in 2021*

26 Mt

of CO2eq avoided by our customers

34%

of Renewables in the electric capacity mix

Target - 52% GHG emissions from our energy production between 2017 and 2030

> Annual figures on 31/122021 (excl. Equans) * Investment and spending linked to environmental protection



By investing in research, innovation and digital

554 researchers

€138 million

dedicated to Research & Development

€180 million

invested in the ENGIE New Ventures investment fund dedicated to innovative start-ups



By helping to protect the environment in all our activities

Biodiversity

- Contribution of sites to maintain and restore the ecological continuity.
- Bee to Bio® offer by Storengy which aims to enhance biodiversity on its customers' sites.

Circular economy

- Strongly committed to SOREN, ENGIE recycles 95% of its photovoltaic panels.
- ENGIE wants to go further in wind energy and aims to develop 100% recyclable wind turbines, thanks to the ZEBRA project.

Ecosystem

- ENGIE is committed to preserving ecosystems through act4nature.
- Read more
 ENGIE x Act4Nature :
 accelerating the
 preservation of
 biodiversity



