

ROSS MCINNES

**Director**

- Chairman of the Ethics, Environment and Sustainable Development Committee
- Member of the Strategy, Investment and Technology Committee
- Member of the Audit Committee

Age: 68**Nationality:** French and Australian**First appointment:** 05/18/2018**Expiration of term:** 2026**Shares held:** 2,700 shares**Business address:**SAFRAN - 2, boulevard du Général Martial-Valin - Paris 15^e

A graduate of the University of Oxford, Ross McInnes began his career in 1977 with Kleinwort Benson in London and then in Rio de Janeiro. In 1980, he joined Continental Bank (which became Bank of America) where he successively held several positions in corporate finance operations, first in Chicago and then in Paris. In 1989, Ross McInnes joined Eridania Beghin-Say, where he was appointed Chief Financial Officer in 1991, and a member of the Board of Directors in 1999. The following year, Ross McInnes joined Thomson-CSF (now Thales) as Senior Vice President and Chief Financial Officer and worked on the transformation of the Group until 2005. He then joined the PPR Group (now Kering) as Senior Vice President for Finance and Strategy, then became a member of the Supervisory Board of Générale de Santé in 2006. He temporarily chaired the Management Board of Générale de Santé from March until June 2007. He also holds the positions of Vice-Chairman of Macquarie Capital Europe, specializing primarily in infrastructure investments. In March 2009, Mr. McInnes joined Safran and became Executive Vice President, Economic and Financial Affairs in June of that year. He served as a member of the Safran Management Board from July 2009 to April 2011, then as Deputy Chief Executive Officer until April 2015. On April 23, 2015, he became Chairman of the Safran Board of Directors. Since February of 2015, Ross McInnes has also served as Special Representative for economic relations with Australia, appointed by the Minister for Europe and Foreign Affairs in the context of French economic diplomacy. From November 2016 to November 2019, he was a member of the High Committee on Corporate Governance. In February 2017, he joined SICOM, the general partner of VIVESCIA Industries, as a "qualified person." In October 2017, the French Prime Minister appointed Mr. McInnes Co-Chairman of the "Public Action 2022" Committee to propose actions to reform public policies. The Committee has since achieved its goals. Since January 2018, Ross McInnes has been a Trustee and Director of the IFRS Foundation. He is a Director of Lectra since April 2022.

Principal activities outside the CompanyChairman of the Board of Directors of Safran ⁽¹⁾**Current offices held****Offices and positions in companies outside the Group**

- Chairman of the Board of Directors of Safran ⁽¹⁾
- Director of Lectra ⁽¹⁾ since April 2022 - Member of the Audit Committee, the Strategic Committee and the Appointments Committee
- Trustee and Director of the IFRS Foundation

Offices that have expired in the last five years

- Director of Lectra until April 2020 ⁽¹⁾,
- Director of Eutelsat Communications ⁽¹⁾

Areas of expertise

- Office of Chair or Director of a large company
- Finance
- Industrial sector

⁽¹⁾ Listed company.