


Director representing the French State, appointed by decree (1)

Director from the public sector

CELINE FORNARO		
	<p>Director representing the French State, appointed by decree</p> <ul style="list-style-type: none">• Member of the Audit Committee• Member of the Strategy, Investment and Technology Committee• Member of the Appointments, Compensation and Governance Committee	<p>Age: 46</p> <p>Nationality: French</p> <p>First appointment: 14/03/2023</p> <p>Expiration of term: 2023</p> <p>Shares held: 0 share</p> <p>Business address: Agence des Participations de l'État 139, rue de Bercy 75572 – Paris Cedex 12</p>
<p>French national Céline Fornaro, who was born in 1976, graduated from France's ENAC National School of Civil Aviation in 1997 and later from Cranfield University College of Aeronautics (United Kingdom).</p> <p>She began her career in 2000 as Marketing and Product Manager in aircraft sales at Embraer. In 2004, she began working for Bank of America Merrill Lynch, before being promoted to head up the research team in Aerospace, Defense and Satellites in 2009. In 2016, Céline Fornaro joined UBS as Managing Director of European Industrials Equity Research in aerospace, equipment and new energy sources.</p> <p>This professional experience enabled her to acquire thorough knowledge of investment banking and the finance, equipment, aerospace, and transport sectors, with a global, medium- and long-term vision of these sectors.</p> <p>Céline Fornaro, previously Head of Finance at Agence des participations de l'État (APE), has been appointed Deputy Managing Director of APE, effective October 1, 2023.</p>		
<p>Principal activities outside the Company</p> <p>Deputy Managing Director at the French Government Shareholding Agency</p>		
<p>Current offices held</p> <p>Offices and positions in companies outside the Group</p> <ul style="list-style-type: none">• Director of Air France – KLM ⁽¹⁾ as a representative of the French State• Director of Orange ⁽¹⁾ as a representative of the French State - Member of Audit Committee• Director of SAFRAN ⁽¹⁾ as a representative of the French State – Member of Audit & Risk Management Committee and Member of Appointments and Compensation Committee• Director of RATP as a representative of the French State• Member of Chatham House, the Royal Institute of International Affairs (United Kingdom)• Member of the Royal Aeronautical Society (United Kingdom)• Member of Women on Boards (United Kingdom)	<p>Offices that have expired in the last five years</p> <ul style="list-style-type: none">• Director of EDF ⁽¹⁾ as a representative of the French State <p>Areas of expertise</p> <ul style="list-style-type: none">• Office of Chair or Director of a large company• Public sector• Finance	
<p><i>(1) Listed company.</i></p>		