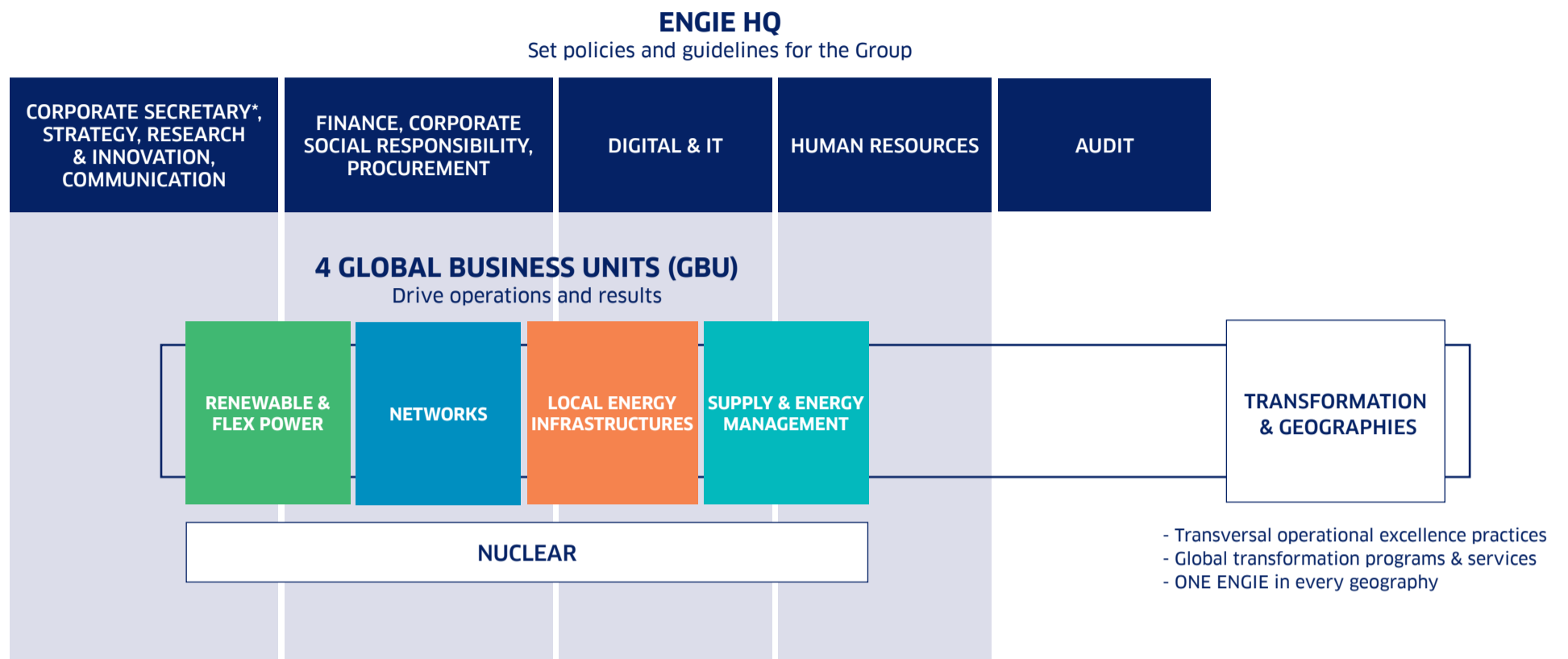


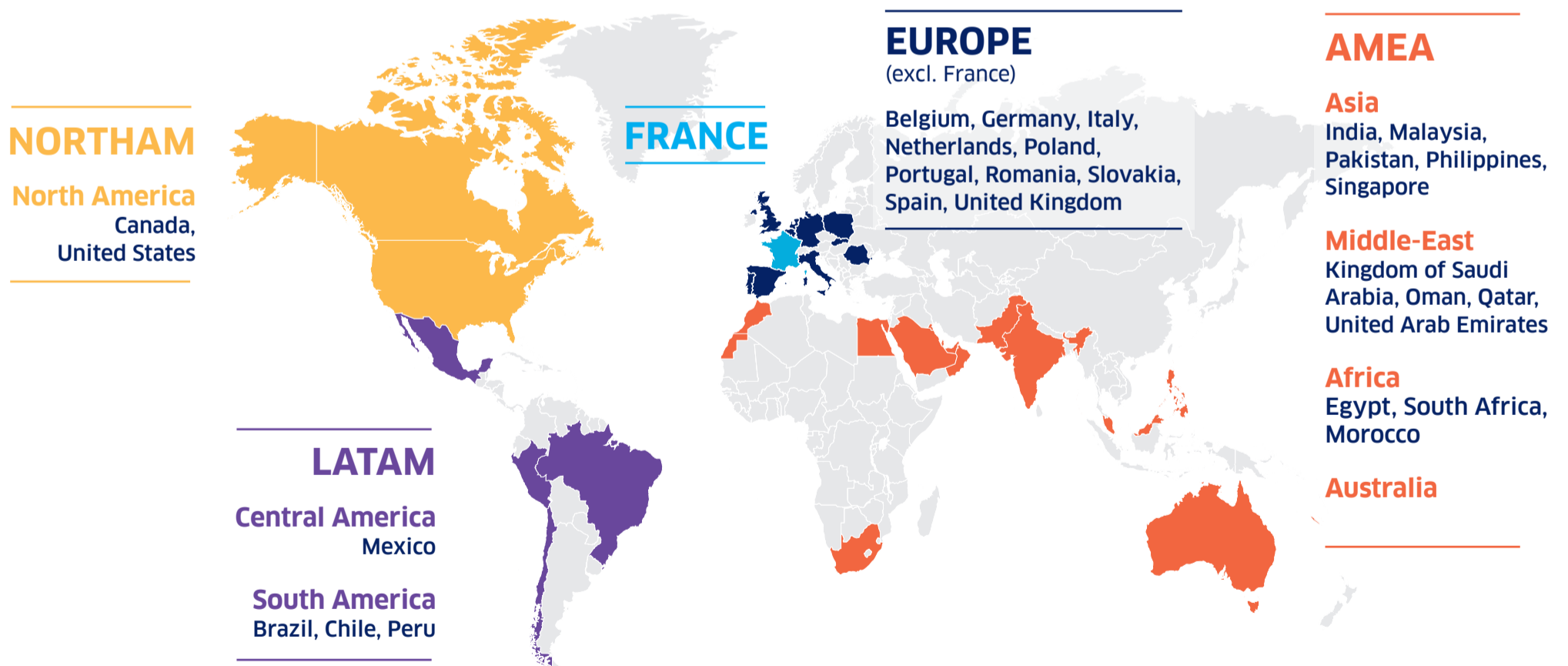
THE GROUP ORGANIZATION



* CORPORATE BODIES AND GROUP GOVERNANCE DEPARTMENT (DOSGG), LEGAL, PUBLIC AFFAIRS

A STRONG FOOTPRINT IN FRANCE AND IN 4 REGIONS

France, Europe (excl. France), LATAM, NORTHAM, AMEA



Specific set-up for some Business Entities

In France

- ENGIE Solutions France
- Storengy, Elengy, NaTran, GRDF

In Belgium

- Nuclear

Worldwide

- GBU Supply & Energy Management
- TRACTEBEL